

WORLD NEWS

EUROPE

KOSOVO CRISIS EUROPE'S POOREST COUNTRY BRACES FOR FURTHER INFLUX ■ WAR DISRUPTS REGIONAL ECONOMIES ■ 'NO PLANS' FOR GROUND TROOPS TO BUTTRESS AIR CAMPAIGN

Refugee wave adds to Albania crisis

By Kevin Done, East Europe Correspondent, in Tirana

The fresh influx of Kosovo refugees into Albania is reaching the crisis proportions of more than three weeks ago, when Serb forces spurred ethnic cleansing and Nato aircraft began bombing targets across Yugoslavia.

About 28,000 ethnic Albanian refugees flooded over the border at the weekend, international monitors reported. At least 23,000 crossed into north-east Albania in one 24-hour period at the Morina border point in the mountains near Kukes.

The flow was briefly halted in the early hours of yesterday as a car carrying refugees hit an anti-tank mine in the narrow no-man's land between Albania and Yugoslavia. Five were killed in the explosion.

Jacques Mouchet, envoy of the United Nations High Commissioner for Refugees in Albania, said there were now more than 320,000 refu-

gees in Albania, Europe's poorest country.

"We are still in the middle of the crisis," he said. "The indications are that this movement of refugees will continue in coming days."

Jean-Luc Siblot, deputy director for the United Nations World Food Programme in Albania, said the agency had basic food in the country to meet the needs of 350,000 people for a month, and "by the end of April another month's food will have arrived."

"We are very much concerned by the new wave of refugees coming in the last 24 hours, who are in bad shape according to reports," he said.

Albania, which is bearing the brunt of the flood of refugees, is seeking to gain diplomatic advantage from the crisis by persuading the international community to seek ways to accelerate its integration into western economic and defence structures.

The Albanian government

is to meet European Union leaders in Luxembourg on April 27 to press its case for closer relations.

In an interview with the Financial Times, Paskal Milo, Albania's foreign minister, said the government was seeking "a strong political message that the EU understands the difficulties in Albania and the sacrifices Albanians are making... We don't want kind words, we want them to realise in concrete terms how Albania will be helped in these difficult days."

Mr Milo also warned that the influx of refugees could destabilise Albania not only economically and socially but also politically.

Mr Milo said the government was seeking a change in its contractual relations with the European Union "to open doors, to give a green light for the integration of Albania into the EU."

As the international community studies ways of bringing long-term peace and stability to the Balkans



Refugees use plastic sheets as protection from the rain as they cross to Kukes in northern Albania AP

after the end of the conflict in Kosovo, Albania believes that it can benefit directly through closer ties with Brussels.

Amid continuing concerns about the political stability of Albania in the present crisis, the former president,

Sali Berisha, whose Democratic party lost power in 1997, called at the weekend for the formation of a new, more broadly based government.

He accused a "state mafia" of selling food and drugs taken from humanitarian aid

shipments and said Albania was "totally unprepared for the biblical exodus of refugees."

Mr Milo countered that elements from the Democratic party were trying to use the refugees to undermine the government.

EBRD warns of effects on Balkan trade

By Stefan Wagstyl and Arkady Ostrovsky in London

The economic effects of the Kosovo war are spreading through the Balkans, disrupting trade and investment, the European Bank for Reconstruction and Development warned yesterday.

However, the impact on other central and east European countries was very limited, said Nicholas Stern, the EBRD's chief economist.

Countries bordering Serbia were already being "quite seriously" affected, especially Macedonia and Albania, which were having to provide for large numbers of refugees, he said.

Trade was being disrupted in the region, notably by Macedonia and Bulgaria, which, before the bombing started, had exported large amounts of food by road through Serbia to markets in central and western Europe, said Mr Stern.

The crisis has come at a critical time for the region's agricultural exporters who make their most profitable sales in early season fruit and vegetable crops. Bulgaria sent about 50 per cent of its exports through Serbia to countries further north and west and Macedonia 65 per cent.

Mr Stern's remarks were echoed by Stevo Crvenkovski, the Macedonian ambassador to the UK, who said road transport now had to go via Bulgaria, Romania and Hungary. The queue on the one bridge across the Danube linking Bulgaria and Romania was now seven to 10 days.

Mr Crvenkovski said Macedonia was also suffering from the adverse publicity generated by what he described as inaccurate reporting of its treatment of Albanian Kosovar refugees.

He denied what he said were claims that Macedonia had been the poorest republic in the former Yugoslavia and he denied that the country was politically unstable.

Ermerinda Meksi, the Albanian minister for economic co-operation and trade, appealed for economic aid with the \$800m-plus cost of caring for refugees. This was composed of \$600m in humanitarian costs; to be met largely by international aid agencies, and \$220m in Albanian government costs. The crisis had damaged the country's economic modernisation, she said. Instead of tourists, Albania was now receiving refugees and instead of foreign direct investment, humanitarian aid.

Hans Peter Plankes, an EBRD economist, said another country that could "take a hit" was Croatia, which has an extensive tourist industry. Bosnia could also suffer because of its proximity to Serbia. However, bank officials said the impact of the crisis further afield was limited because investing companies had learnt to distinguish carefully between the different countries. Mr Stern said that foreign direct investment in the region had grown strongly last year, despite the drop in investment in Russia related to the Russian economic crisis. "I don't expect confidence to be affected by Kosovo," he said.

He forecast that direct investment in 1999 would not rise above 1998's high level but neither would it decline.

Leszek Balcerowicz, the Polish finance minister, agreed. Poland, the region's largest recipient of foreign investment, had not felt any effects from the Kosovo conflict, he said.

Clinton, Blair in united front

By Nancy Dunne in Washington

Before Nato's 50th anniversary celebration in Washington this week, President Bill Clinton and Tony Blair, UK prime minister, yesterday sought to project a united front on the alliance's intervention in the Kosovo conflict.

Each assured the other's public that they were committed to fight it out in Kosovo until allied objectives were achieved.

Writing in the British Sunday Times newspaper, Mr Clinton said: "We are in Kosovo because Europe's worst demagogue has once again moved from angry words to unspeakable violence."

He also insisted that Nato was inflicting "mounting losses" on Serbian forces which would eventually force them to withdraw from Kosovo.

Speaking on the American CBS network, Mr Blair said that if racial genocide was allowed to prevail, it would destabilise Europe.

He rejected calls for the use of Nato ground troops, saying they would face the same dangers that had been contemplated when Nato decided to limit its involvement to an air campaign.

Like US officials yesterday, he suggested that ethnic Albanian refugees could not return to Kosovo as long as President Slobodan Milosevic remained in power in Yugoslavia.

Strobe Talbott, US deputy secretary of state, said Nato leaders in their anniversary celebrations would stress their determination that Nato "stand up to our single greatest challenge to peace" since the second world war.

But Richard Lugar, a leading Republican senator, attacked the administration's refusal to plan for ground troops and said the future of Nato was at stake. "Many are predicting that this will be the funeral of Nato," he said.

GROUND TROOPS COOK DENIES PLAN IS IN MOTION BUT SOLANA SAYS THAT IF NECESSARY, 'WE WILL BE READY'

Nato air strikes 'are enough for now'

By Alexander Nicoll, Defence Correspondent

Nato yesterday showed no sign of supplementing its campaign of air strikes against Yugoslavia with moves towards a land invasion.

Some US politicians have called for the insertion of ground troops to force Serb forces out of Kosovo, and British Sunday newspapers yesterday reported that plans were in motion.

However, this was denied by Robin Cook, the UK foreign secretary, who said on British television that there was "no intention, and no

plans, to send in ground troops".

Javier Solana, Nato secretary-general, said on BBC television's *Breakfast With Frost*: "At this point we think the air campaign is enough. The military authorities who are leading the campaign think that it is enough."

"Therefore we are not going to change the policy now. But if the moment comes and it is necessary, I am sure that the countries that belong to Nato will be ready to do it."

Nato has been working on a number of possible options for ground forces, including

a full-scale invasion of Serbia.

All are currently discarded, except its long-stated plan to send 30,000 troops as peace-keepers to secure the return of Kosovar Albanians to their homes. It has 12,000 troops in Macedonia, who are intended to be the first part of this force.

The alliance has said troops will go in only if there is a "permissive environment". This could be after a political solution, or it could mean simply a time when Serb forces are no longer able to put up serious resistance.

Questioned last week, Mr

Solana asked journalists: "Why don't you help me a little bit and don't ask me to qualify the word 'permissive'?"

Nato says its effort to isolate Serb forces in Kosovo by striking at supplies and supply routes is working, but expects the elimination of resistance to take many more weeks.

US officials pointed to the difficulties of assembling an invasion force. "It would probably take weeks or months to get a full heavy armoured combat force on the ground, ready to go into Kosovo," said Ken Bacon, Pentagon spokesman.

There are few large ports in the area, and airports at Tirana and Skopje are at full stretch.

The few roads and bridges into Kosovo have been mined and have concentrations of Serb artillery batteries and tanks close by.

An invasion through Macedonia - which is unlikely to want its territory used for this purpose - or Albania would mean sending troops through challenging mountainous terrain.

Troops invading from Hungary, a Nato member, would have to fight their way through the length of Serbia to reach Kosovo.

Blocked Danube hits countries right across the continent's income range

Companies as diverse as Austrian steelmakers and Slovak shipbuilders have seen business affected by this unexpected disaster of the war, writes Robert Wright

While the Kosovo refugee problem has fallen most heavily on some of Europe's poorest countries, one effect of the war has hit countries right across the continent's income range.

Companies as diverse as Austrian steelmakers, Bavarian barge operators, Slovak shipbuilders and Romanian shippers have all seen business affected by the unexpected and complete blockage of the Danube, Europe's longest waterway.

"There is some navigation south-east of Yugoslavia and north-west, but not what is the *raison d'être* of the Danube, to link the Black Sea to western Europe," said Hellmuth Strasser, an Austrian diplomat who heads the secretariat of the International Danube Commission, based in Budapest.

Traffic through Yugoslavia on the 2,400km river ceased on March 24, when Nato started its air strikes over the Kosovo crisis.

The real shock to shippers on the river came on April 1, when the first of several

bridges, at Novi Sad, capital of the northern Serb province of Vojvodina, was destroyed by bombing. Two other bridges have since been completely destroyed, their wreckage blocking the waterway, while others have been damaged.

The real shock for the Danube shippers came when the bridge at Novi Sad was destroyed during bombing raids

aged. The effect was wide-ranging and instantaneous.

Radisa Djordjevic, head of the Yugoslav directorate of International Danube Navigation, said that 100 ships loaded with cargo were stranded on the Yugoslav section of the river, which makes up a quarter of the river's navigable length.

The blockade has arrested a steady recovery in Danube traffic since United Nations sanctions caused a brief blockade followed by a long

period of UN monitoring during the Croatian and Bosnian wars.

Having slumped from 100m tonnes a year in 1987 to 25m tonnes during the earlier wars, traffic last year is estimated to have been about 40m tonnes. The crisis

or Ukraine's ore mines, to Hungary or Austria.

The largest fleets on the river belong to Ukraine, which borders the river's Black Sea delta, and Romania. Manufacturers and exporters have been able to move to other means of transport, leaving shipping the industry hardest hit by the crisis.

Hans Frank, manager of Gerhard Meyer, a shipping company based in Regensburg, Bavaria, said he was unable to fulfil many of his contracts; of his 155-vessel fleet, 60 are marooned either side of Novi Sad.

Bulgaria reckons one third of its river fleet is now in the wrong place. The outlook seems even bleaker for shipping lines such as Romania's Navrom, whose future was already uncertain before the crisis.

While other countries have repatriated crews, lack of cash is thought to mean some Romanian crews are still with their vessels and short of money.

One sailor with Hungary's state-owned Mahart shipping

line complained in Budapest's Csepel Island docks area that he had worked only 18 days this year because of the disruption.

Fellow-sailors on short-term contracts had been let go. The rows of tied-up boats in the docks and the range of imports on view testified to the importance of cheap Danube transport to Hungary and other land-locked central European areas.

The river's importance is underlined by Wilhelm Nitter, spokesman for Voer-Alpine Stahl, a steelmaker based in Linz, Austria.

His company would be willing to pay an extra \$200 a tonne to import Ukrainian iron ore by rail, rather than by river, he said. That meant an extra \$18m (\$78,750) expenses per month,



although the sum was not a serious problem.

Dunafer, a Hungarian steelmaker, has also announced a switch from high quality, sea-freighted South African ore to lower-quality, rail-borne Russian and Ukrainian ore. Its exports will also have to be rerouted.

The steelmakers at least have a route to market. Slovenske Lodnice, a Slovak company which is Europe's biggest inland shipbuilder, may have to borrow money at 20 per cent interest because it cannot deliver finished vessels.

But the downed bridges may not be bad news for everyone. Croatia's port of Rijeka and Koper, in Slovenia, are likely to experience booms from rerouted

traffic. But the overall picture is unhappy.

Marginally viable industries such as Hungary's agriculture, which depends heavily on the Danube as an export route, are ill-placed to absorb higher costs.

The blow comes when Romania, faced with a possible debt repayment crisis, is in no need of further problems. The same goes for Ukraine, struggling to recover from last summer's Russian currency crisis.

Observers hope Bulgaria's new reform programmes are not knocked off balance by the disruption to trade. All look like paying a high price for a few hundred tonnes of metal and concrete brought down into a river.

Additional reporting by Robert Anderson

Employment pact 'long way off'

By Peter Norman in Dresden

With less than seven weeks to go before the European Union's June summit in Cologne, the member states have a long way to go before they can fulfil their promises and produce a clear and coherent employment pact.

In discussions among finance ministers at their informal weekend "Ecofin" meeting in Dresden, the ideas for cutting unemployment and promoting growth seemed as many and varied as the 15 member states.

Gordon Brown, the UK chancellor of the Exchequer, enthusiastically promoted Britain's philosophy of structural economic reforms in labour, capital and product markets aimed at boosting competitiveness and lowering the costs of employment.

Dominique Strauss-Kahn,

France seeks better co-ordination

Dominique Strauss-Kahn, the French finance minister, proposed strengthening economic policy co-ordination among the euro-11 countries belonging to the single currency, writes Peter Norman.

He called for better EU statistics, greater economic expertise in the European Commission, and the

the French finance minister, tabled a host of suggestions ranging from closer economic policy co-ordination and "tax harmonisation" to the launch of "an ambitious European initiative on the information society".

Hans Eichel, Germany's new finance minister, who hosted the meeting, pinned

his faith on a "macroeconomic dialogue". He proposed a forum in which labour, management, representatives of governments, monetary policy makers and the European Commission would try to reach a policy mix to promote growth and jobs. Ideas could then be exchanged at a political

level, possibly with the finance ministers at their twice-yearly informal Ecofin meetings.

For Mr Eichel such talking shops could promote "tension-free interaction between wage trends, finance policy and monetary policy" while guaranteeing the independence of the European Central Bank and the autonomy of trade unions and employers to set wages.

But while Mr Eichel insisted that the employment pact should not entail the creation of new institutions, some of Mr Strauss-Kahn's ideas appeared to point in that direction.

The euro-11 committee of finance ministers from the single currency area, which meets each month to co-ordinate policy, was "the precursor of a European economic government", he declared.

Italy set to launch drive to finance public works

By Nicholas Timmins, Public Policy Editor

The Italian parliament today started debating a bill that could launch a large programme of privately financed public works.

Initial projects, which should be agreed by January next year, include proposals for the private sector to build and operate two motorways, one of them a 400km stretch between Salerno and Reggio Calabria in the south.

A rolling programme of bids for privately funded public works will also be drawn up by local authorities and government departments amid calculations by the government that €63bn (\$67bn) of infrastructure

works is needed in the south of Italy alone over the next decade.

Key projects are likely to include roads, bridges, port developments and sewerage works.

"Italy has been very slow in accepting private money for public works and we need to catch up," Fernando Carpentieri, the director in the Italian treasury in charge of public/private finance, told a conference organised in Rome last week by the Journal Project Finance International.

The motorways, already approved, are seen as the pilots for a much more ambitious programme, he added, using project finance either on its own or supple-

mented by public money.

Given Italy's public debt and the borrowing limitations set by joining European monetary union, politicians, bankers and treasury officials say Italy has no choice but to use private money for public infrastructure on the lines of the UK government's private finance initiative and Portuguese and Spanish use of similar programmes for toll roads and bridges.

The bill before parliament today aims "to eliminate legal and regulatory obstacles" to public/private partnerships, Dr Carpentieri said, including allowing creation of special purpose vehicles to fund and run the projects.

FINANCIAL TIMES
Published by The Financial Times (Europe) GmbH, Niederwallstrasse 3, 10117 Frankfurt am Main, Germany. Telephone: +49 69 150 830. Fax: +49 69 596 488. Represented in Frankfurt by Colin A. Kennard as Co-ordinator and in London by David C.M. Bell, Chairman, and Alan C. Miller, Deputy Chairman. The shareholder of the Financial Times (Europe) GmbH is Pearson Overseas Holdings Limited, 3 Baringway Gardens, London, W1X 1LE. Shareholder of this company is Pearson plc, registered at the same address.

GERMANY:
Responsible for Advertising content: Colin A. Kennard, Printer: Hirtz International Verlagsgesellschaft mbH, Adminal-Resendahl-Straße 1a, 61356 Neu Isenbur, ISSN 0174 7363. Responsible Editor: Richard Lambert, c/o The Financial Times Limited, Number One Southway Bridge, London SE1 9HL.

FRANCE:
Publishing Director: P. Maréchal, 42 Rue de la Bastille, 75008 PARIS. Telephone: (01) 5776 8244. Fax: (01) 5776 8253. Printer: S.A. Nord Editeur, 1571 Rue de la Gare, F-93100 Rosbelle Cedex 1. Editor: Richard Lambert, ISSN 1148-2753. Commission Paritaire No 87860.

SWEDEN:
Responsible Publisher: Bradley P. Johnson. Telephone: +46 8 791 2345. Printer: AB Heltens, Heltensgatan 1, PO Box 6007, S-250 06, Helsingborg.

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EBRD shifts focus in its Russian lending

By Aricady Ostrovsky and Stefan Wagstyl in London

The European Bank for Reconstruction and Development is adjusting to the Russian financial crisis by shifting its focus from long-term project finance towards providing short-term working capital to Russian exporters.

The bank has traditionally provided long-term capital for Russian manufacturers, but it was pushed into a net loss of £261.2m (£278m) last year as a result of the Russian crisis. This made it look for more secure and shorter-term lending, according to Reinhard Schmoezel, head of the EBRD's Russian team.

Mr Schmoezel, speaking during the bank's annual meeting which opened in London yesterday, said: "Business is not normal in Russia."

The level of lending to Russia is running well below that of last year with only one project secured so far, against nine projects for the same period last year. Nicholas Stern, chief economist for the EBRD, said the bank would continue to invest in Russia but the volume of its investment would depend on the business climate.

Some Russian companies indicated their main problem was in obtaining long-term finance. An official at Norilsk Nickel, the world's largest nickel producer, said the company had sufficient revenues to finance itself in the short term but was looking for long-term finance. The company recently announced plans to invest \$3bn-\$3.5bn in the next 10 years, mainly in mining.

Mr Schmoezel said the EBRD would soon announce its first pre-export finance project, which would provide working capital of \$15m-\$20m, probably for a Russian oil exporter.

Ron Freeman, co-chief executive for Europe at Salomon Smith Barney and former first vice-president of the EBRD, said the real challenge was to provide working capital not for exporters of raw materials but for Russian companies that could manufacture and export value-added products, such as rocket engines or machine tools.

But Mr Schmoezel said the programme was the first step aimed at kick-starting commercial lending to Russian small and medium-sized businesses. A spokesman for one large Russian industrial company said the EBRD was caught between a rock and a hard place: on the one hand, no Russian company could meet its requirements for long-term finance; on the other, a termination of its operations in Russia would make the EBRD redundant.

Mr Freeman said: "EBRD is being pressured to turn away from Russia. But if you turn away from Russia you may as well close down the EBRD."

Mr Freeman warned that Russia would face isolation if it allied itself militarily with Serbia. "Russia must not tie up its foreign policy with Serbia. If it did so, the political masters of the EBRD as well as the IMF and the World Bank would take a time out."

Mr Schmoezel also indicated the EBRD's ability to attract Russian commercial banks into joint projects had been hampered by the acrimonious restructuring of the country's domestic debt. Mikhail Kasyanov, the first deputy finance minister, said yesterday Russia would not extend its deadline for restructuring of GKO's, which some foreign banks requested.

He said Russia would not default on its international bonds, but would seek restructuring of its Soviet-era debt from the Paris Club of sovereign creditors and the London Club of commercial creditors. Russia would start restructuring talks with the London Club today.

NEWS DIGEST

EARLY LEAD FOR ECEVIT

Turkish poll hope for end to political instability

Turkey's 37.5m voters yesterday voted in an election that will determine whether the country can make a break with political instability and double-digit inflation.

The country's first combined general and local elections will return either a strong two-party coalition or an even more unwieldy parliament than the present assembly.

Early returns show the Democratic Left party of Bülent Ecevit, the caretaker prime minister, has pushed ahead of Virtue, the Islamist party.

With less than 1 per cent of the vote counted, the ultra-nationalist National Action party recorded a surprisingly large showing, making it the third largest party after Virtue, which according to early results also trailed the centre-right Motherland of Mesut Yilmaz, former prime minister.

With 17.5 per cent of the electorate still undecided on the eve of the poll, voters' distaste for the country's squabbling politicians - represented by 20 different parties - is countered by the fact that voting is compulsory in Turkey. Leyla Boulton and Anatolia News Agency, Ankara

RESPITE FOR MARKETS

Euro holiday on December 31

The final day of this year will be a bank holiday in the European Union, at least for transactions in euros, to give financial markets more time for last minute measures to cope with the Year 2000 problem.

EU finance ministers agreed at the weekend that transactions "at least" in euros should neither become due nor be enforceable on December 31 to help market operators complete the full back-up of all computer systems before midnight and minimise the risks for Europe's financial industry. Peter Norman, Dresden

PROPORTIONAL REPRESENTATION

Italians vote in referendum

Italians yesterday voted in a national referendum on whether to remove the remaining element of proportional representation from their electoral system.

After half a century of chronically unstable government, voters were being asked whether to back the elimination of the remaining element of PR, moving the country further towards a "first past the post" system.

These backing reform of the system need to secure more than 50 per cent of the vote to make the change. More than half of Italy's 40m eligible voters must take part in the referendum for it to be valid.

Under Italy's current electoral law, 75 per cent of seats are elected to the chamber of deputies on a first-past-the-post basis.

The remaining 25 per cent are chosen by PR, which reformers say allows too many small parties to get into parliament. James Blitz, Rome

Berezovsky flies back after arrest warrant dropped

By Charles Clover in Moscow

The financier Boris Berezovsky, target of an anti-corruption drive by the Russian government, flew back to Moscow yesterday after a warrant for his arrest was dropped last week.

He had been in France when the arrest warrant was issued earlier this month in connection with alleged shady business dealings.

The Russian prosecutor general's office still wants to question Mr Berezovsky but he said before leaving yesterday he was "absolutely calm because there was nothing to be guilty about."

Mr Berezovsky is one of a group of Russian "oligarchs" who financed President Boris Yeltsin's 1996 election campaign and benefited from government favours.

But after Yevgeny Primakov's appointment as prime minister last autumn the government began to investigate Mr Berezovsky as part of a wide-ranging anti-corruption campaign.

Mr Primakov's eagerness to pursue Mr Berezovsky has already led to a worsening of relations between himself and President Yeltsin, and earlier this month the two publicly exchanged verbal barbs.

Constitutional change for Swiss

Swiss voters yesterday gave qualified backing to a new look constitution in a vote which sees the end of the traditional requirement for the Swiss franc to be backed by gold. AP reports from Geneva.

The modernisation of the 125-year-old constitution, supported by all the main Swiss political parties and expected to pass easily, remained in the balance until late results came in.

Some 59 per cent of voters - 669,400 people - approved the new document, which in addition to abolishing the gold standard enshrines in law new rights, including the right to strike and the principle of equal opportunities for the handicapped.

But 12 of Switzerland's 26 cantons (states) voted against the proposal, which needed a majority of both voters and states to pass. Some 669,200 people (41 per

cent) rejected it. The strongest opposition came from voters in Switzerland's rural heartland.

A relieved Arnold Koller, justice minister, said the result was "a big step" which was hard for many to take but would make "an important contribution to strengthening national unity."

With the requirement to back the Swiss franc with gold removed, the government plans to use 1,300 tonnes of gold, half the Swiss National Bank's 2,600 tonnes of reserves, to underpin the currency.

It plans to sell some reserves to finance a Swyfton (45bn) foundation to aid victims of genocide, war and natural disasters. The foundation is unrelated to Swiss banks' settlement last year with Holocaust survivors, but would be open to Holocaust-related projects.

Pipeline opens way for Caspian riches

Azerbaijan and Georgia have co-operated in a project that will yield oil transit fees and boost their power, writes Jeanne Whalen

Heads of state and oil barons gathered at Georgia's Black Sea port of Supsa at the weekend to celebrate the opening of an 800km pipeline which represents a rare joint achievement by the often quarrelsome governments and companies around the Caspian Sea.

Completion of the pipeline, stretching from Baku in Azerbaijan through the mountains of Georgia and out to the Black Sea, will also boost the power and independence of the Caucasian nations that built it, accelerating their move towards western oil dollars and away from Russia.

Standing among the Supsa terminal's steel storage tanks as snipers kept watch over the crowd, Georgia's President Eduard Shevardnadze said the pipeline marked a turning point in the revival of the ancient Silk Road trading route connecting Asia to Europe.

"Georgia doesn't view the project merely from the point of view of its economic benefits," he said. "It is even more important as a brilliant example of wide regional co-operation."

Georgia will earn \$7m and Azerbaijan \$10m a year in oil transit tariffs from the pipeline, which will export 5m metric tons of crude a year.



Both countries, along with the US government, are lobbying for construction of a second, bigger pipeline that would carry oil through their territories and down to the Turkish port of Ceyhan on the Mediterranean.

Azerbaijan's President Heydar Aliyev used the ceremony to defend his government's estimates of oil and gas reserves in his country's sector of the Caspian.

months the western investors are now seriously negotiating with respect to the pipeline," said Richard Morningstar, the US government's special envoy to the Caspian.

"With the incentives Turkey is offering, there is no reason why it can't become a reality."

However, many producers privately argue that the route, which could cost between \$2.4bn and \$3.7bn to build, fulfils the policies of the Washington government more than their own economic interests.

They maintain that a pipeline south through Iran would prove a less expensive alternative.

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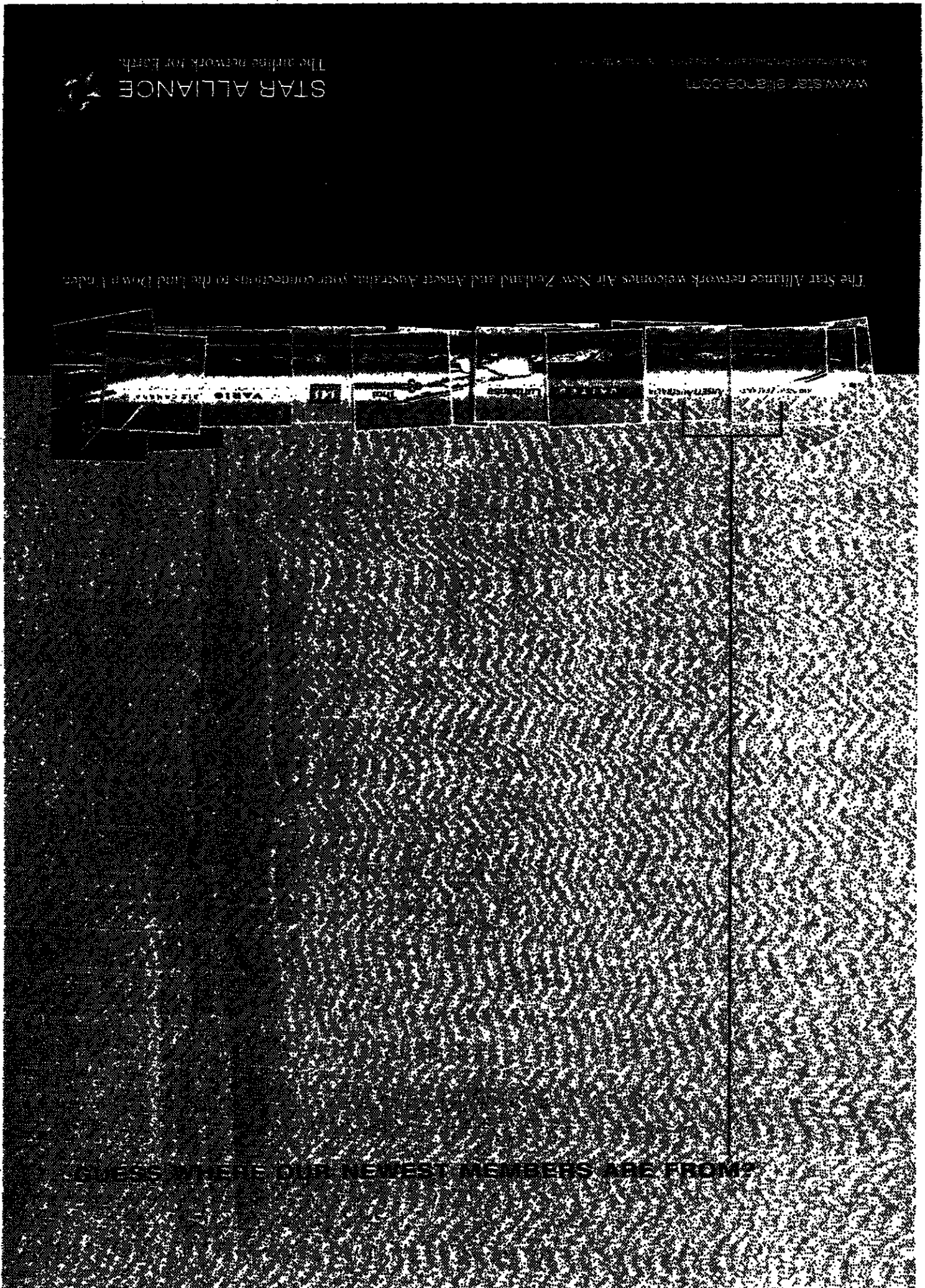
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ASIA-PACIFIC

E Timor talks in jeopardy

By Sander Thoenes in Jakarta

Talks this week at the United Nations on the future of East Timor were put in jeopardy by an escalation of attacks on pro-independence activists that left at least 14 people dead at the weekend. Indonesian soldiers and police stood by cheering on Saturday as pro-Jakarta militia attacked the house of a prominent politician who favours independence, killing his son and at least 12 refugees who had taken shelter there. Foreign correspondents on the spot reported up to 30 dead but the militia removed some of the bodies from the house, complicating the death count.

At least one man died in a clash between youth gangs, as militia roamed the city unchecked despite the presence of more than 10,000 regular troops in East Timor. Indonesia came under heavy criticism from the US, Australia and a host of European countries yesterday. While David Andrews, the Irish foreign minister, who witnessed the clash in Dili, urged the UN to send in peacekeeping troops. John Howard, Australian prime minister, said: "I am very concerned at the way in which the situation has deteriorated and the Indonesian government cannot escape responsibility for at least some of that, if not all of it."

The Saturday massacre, following almost daily clashes and a massacre of 25 pro-independence Timorese by militia earlier this month, confirmed suspicions the Indonesian military tacitly supports the militia. The local governor, installed by Jakarta, attended a rally of militia which later went on a rampage. Jose Alexandre "Xanana" Gusmao, the jailed rebel leader, had urged his people to defend themselves and some have initiated clashes, but the few hundred guerrillas he commands have not come down from the mountains to stop the militia, and civilians are poorly armed. Indonesia condemned the

violence and denied organising it. "It's our responsibility because we are the only ones here," said Dewi Fortuna Anwar, an aide to President B.J. Habibie. "We condemn the act of violence...and we hope that it won't disturb the agenda for the [next week's] meeting of foreign ministers."

All Albas, Indonesia's foreign minister, is due to present an autonomy proposal for East Timor to his Portuguese counterpart, Jaime Gama, at United Nations-sponsored talks this week. East Timorese are widely expected to reject any such proposal and Mr Habibie has pledged to let the territory secede if that were the case.

Congress sees Gandhi as new coalition leader

By Mark Nicholas in New Delhi

If India is soon to have an Italian-born prime minister, as appears possible after Saturday's parliamentary defeat of the Bharatiya Janata party-led coalition, it is perhaps appropriate that Indian politics have never looked more Italian.

Whatever new government may arise from the wreckage of Saturday's confidence vote, which the coalition lost by a single vote, it appears likely that it will be led by Sonia Gandhi, the Italian-born widow of Rajiv Gandhi, the Congress party prime minister assassinated in 1991. It would be India's sixth government in three years - a record unrivalled by any other country.

Indian political commentators never tire of pointing out that there is nothing inherently unstable about the country's democratic system. Indeed, political representation of India's multi-farious regions, castes, ethnic and linguistic groups is increasing. But this trend has seen the erosion of support for Congress, which has governed for 45 of India's 51 independent years, and the rising power of a plethora of small regional or caste parties, whose political shifts and demands have created the present epidemic of government instability.

The question now is whether Congress can patch together some alternative within the next few days, and indeed whether Mrs Gandhi is up to the task of managing such a coalition, where small parties, and especially Jayaram Jayalitha, the mercurial former movie star and leader of the 18-member AIADMK party from Tamil Nadu, will make similar demands.

Congress leaders and some of their allies claimed they would be able to find enough support among the 40 or so small parties to lay a good claim before the president to form a new administration. But this looked less than cut and dried yesterday. At least one small communist party with five deputies, for instance, said that while it would take the country's helm still as a largely unknown figure to most Indians. She cultivated an aloof, mysterious manner



Sonia Gandhi: likely to lead next Indian government

politically experienced outfit in India. Many insiders believe it would naturally manage a coalition better than the BJP, for which this past 13 months has been its first real taste of governance. But Congress has not yet actually run a substantial coalition, and there are deeper questions about the ability of Mrs Gandhi to manage the rough and tumble of this would-be coalition.

Since emerging from self-imposed seclusion 18 months ago in an effort to save a fast disintegrating Congress from political oblivion, the 51-year-old Mrs Gandhi has won some admiration for imposing discipline on Congress. She had turned its mind from the pursuit of sheer power to policy and, in part, helped it win three critical state elections last November.

But her political achievements 13 months after becoming president of India's oldest party remain largely within the organisation. When she has been tested on national politics, her record is weaker. She is seen as having blundered recently by making a *pole* force in party politics towards the imposition recently of central rule by the BJP in the lawless state of Bihar. Her first political test was Bihar, and she failed miserably, says one Bihar MP, who declares himself otherwise a Gandhi devotee.

Moreover, Mrs Gandhi would take the country's helm still as a largely unknown figure to most Indians. She cultivated an aloof, mysterious manner before entering politics, one which she has since sought to retain. Yet India's immediate economic future depends in part on the restoration of business, foreign investor and market confidence - all of which had shown signs of reviving in the past four months. The Bombay market's 7 per cent slide on Saturday when the government fell is a measure of the importance of finding a stable alternative.

Foreign investment, too, requires some greater measure of stability and consistency of policy. Foreign direct investment, for example, is already this year down to just over half last year's levels of more than \$3bn - a tiny figure for an economy of India's size and needs. There is also a yawning overhang of unpassed legislation, some of it now held up for more than two years by India's stop-go government.

A wider uncertainty is foreign policy, and in particular the continuation of a slow and so far only modestly successful attempt to reformulate relations with Pakistan, the US and an anxious wider world after the BJP's nuclear test adventure last year. The BJP embarked on formalised talks with both Islamabad and Washington, each due soon for further rounds, aimed at restoring relations and confidence.

Since there are no signs a snap election would yield a more decisive verdict, the focus remains on Congress and Mrs Gandhi. These factors are likely to keep property prices flat rather than send them substantially higher, says Mr Tacon. He adds that developers expect property prices will rise and fall some 3-10 per cent over the next two years.

Instead, confidence is being fuelled by the banks who have entered a new round of aggressive price-cutting in an attempt to sell mortgages. In addition to low funding costs, now at pre-crisis levels, buyers are looking at infinitely more affordable homes, which have roughly halved in price since the 1997 peak.

Michael Leary, property analyst at Lehman Brothers in Hong Kong, calculates that mortgage payments would now take up 30 per cent of household income, a complete reversal from 1997, when families would be left with roughly that amount after paying the mortgage. Banks have their own reasons for courting homebuyers. The financial crisis taught the banking community that while China and corporate lending can prove damaging to profits, mortgages are a relatively safe business. The proportion of defaulting mortgages is less than 1 per cent.

Strike hits Bangladesh ahead of donors' meeting

By David Chazan in Dhaka

A general strike called by opposition parties paralysed much of Bangladesh yesterday the day before a key meeting of the country's aid donors in Paris.

Several people were injured when small home-made bombs were buried at a bus in Dhaka, the capital, but the violence that usually breaks out during political strikes was muted yesterday. Donors, including the US, the European Union and the World Bank, have complained that law and order is deteriorating while the government and the opposition remain locked in a sometimes violent power struggle.

Yesterday's strike, which closed most businesses, shops and schools for the eighth day this year, was intended to press demands for the removal of the chief election officer, an end to what opposition leaders say is the harassment and arrest of their supporters. The opposition also wants the government to improve security and to end electricity and water shortages.

Diplomats said donors were concerned about endemic corruption, particularly in customs and taxation, state-owned industries, the judiciary and the police, who have been accused of involvement in a number of killings and rapes.

Mohamed Faruquddin, the central bank governor, said the government had a strong case to put to donors this week. "There may be a perception among some development partners that reforms are too slow," he said, "but the government is doing all it can within the limitations it has."

Mr Faruquddin said the judiciary was being reformed and efforts were being made to increase government revenues. Diplomats estimate that the government lost \$1.5bn last year in unpaid taxes - almost equivalent to the total foreign aid received. Mr Faruquddin said moves were also under way to cut banks' bad debts, which total \$2bn.

HK's confidence in property returning

But too-fierce bidding at property auctions is the new danger, writes Louise Lucas

After a 12-month lull, the auctioneer's gavel will come down tomorrow on three rather modest plots of Hong Kong land - a couple of urban residential sites and a tiny area of farmland turned new town in the remote New Territories.

Land sales were suspended in June last year as part of government efforts to help the falling property market. Restarting the programme suggests a confidence of sorts; the danger, agents say, is that developers will seek to boost this (and their own flagging home prices) by bidding over-aggressively.

The temptation to do so is strong, as bidders eye the plots, so the market will be watching the bidders. Active bidding and high prices would give credence to the growing belief that Hong Kong's beleaguered property market is turning around. If bids are low, the fragile edifice of returning confidence will be hastily blown apart.

Confidence in recent weeks has been bolstered by successful sales of apartments, price wars in mortgages and a cut in interest rates. The auction suggested confidence even before it

took place, when the government, at the request of developers, added a third plot to the two scheduled sites.

As a pillar of Hong Kong's economy, property is a bellwether, and a catalyst of the wider environment. Rising asset prices create a feel-good effect that spills over into consumer spending. When property prices began to slump in October 1997, the whole economy shrank with it.

The Asian financial crisis, which left Hong Kong with an intact fixed exchange rate but severe wealth depletion, served as a warning against an asset-driven economy. It is a warning the government is determined to heed.

Property cannot be divorced from Hong Kong's overall economy, as the latest glimmers of optimism show. Signals of stabilisation in the property market have been accompanied by busier bars, fewer sale signs in department stores and bigger taxi queues.

"The key is confidence," says Adrian Ngan, head of Hong Kong research at BNP Prime Peregrine. "I'm sure confidence is coming back among Hong Kong citizens."

Martin Tacon, property

analyst at CSFB in Hong Kong, cautions that while some signals are positive, "sentiment can turn on a sixpence and can just as quickly turn the other way."

Confidence is more muted among those developers launching new developments at sharply discounted prices.

Next week Wharf (Holdings) will sell 48 flats at an 18 per cent discount to the development cost. Cheung Kong undercut market expectations by 21 per cent for its similarly sized sale which will take place the same day.

"There are conflicting messages coming through from the market," says Mr Tacon. "We've definitely seen an improvement in confidence and secondary market activity since lunar new year (February 16) but in the primary market, developers are still pricing below the secondary market."

Developers are right to show caution. The sudden collapse of prices has left many home owners with negative equity, including speculators waiting for the first opportunity to offload their luckless investments on to the market. New developments are also in the pipeline.

DE BEERS
A DIAMOND IS FOREVERDe Beers Consolidated Mines Limited
(Incorporated in the Republic of South Africa) (Registration No. 1100037/00)

NOTICE TO MEMBERS

Notice is hereby given that the one hundred and eleventh annual general meeting of members of De Beers Consolidated Mines Limited will be held at the Head Office of the Company at 36 Stockdale Street, Kimberley on Friday, 21 May 1999, at 14.15, for the following business:

- To receive and consider the annual financial statements of the Company and of the group for the year ended 31 December 1998.
- To elect directors in accordance with the provisions of the articles of association of the Company.
- To consider and, if deemed fit, to pass, with or without modification, the following ordinary resolution: "That the De Beers Consolidated Mines Limited Incentive Scheme be and it is hereby amended in accordance with the schedule of amendments tabled at the meeting and initiated by the Chairman for purposes of identification."
- To consider and, if deemed fit, to pass, with or without modification, the following ordinary resolution: "That further to the ordinary resolution passed by members at the annual general meeting of the Company held on 22 May 1998 a further 3 000 000 deferred shares, making a total of 9 000 000 of the unissued deferred shares of five cents each in the capital of the Company be and are hereby placed under the control of the directors of the Company who are specifically authorised in terms of Section 221 (2) of the Companies Act, 1973, as amended, to allot and issue such shares to the De Beers Incentive Trust and/or its nominees in accordance with the terms and conditions of the De Beers Consolidated Mines Limited Incentive Scheme."
- To consider and, if deemed fit, to pass, with or without modification, the following ordinary resolution: "That subject to the provisions of the Companies Act, 1973, as amended, and the Listings Requirements of the Johannesburg Stock Exchange, the directors be and are hereby authorised to allot and issue all or any portion of the remaining authorised but unissued deferred shares of five cents each in the capital of the Company at such time or times, to such person or persons, company or companies, and upon such terms and conditions, as they may determine, after setting aside so many deferred shares as may be required to be allotted and issued by the Company pursuant to the De Beers Consolidated Mines Limited Incentive Scheme."
- To consider and, if deemed fit, to pass, with or without modification, the following ordinary resolution: "That in terms of the Listings Requirements of the Johannesburg Stock Exchange, the directors are hereby authorised to issue reserve deferred shares of five cents each for cash, without restrictions as to whom the shares will be issued, as and when suitable opportunities arise, subject to the following conditions: (a) that this authority shall only be valid until the next annual general meeting but shall not exceed beyond 15 months from the date of the annual general meeting; (b) that a paid press announcement giving full details, including the impact on net asset value and earnings per share, will be published at the time of any issue representing, on a cumulative basis within one year, five per cent or more of the number of deferred shares in issue prior to the issue; (c) that issues in the aggregate in any one year will not exceed 10 per cent of the number of shares of the Company's issued deferred share capital, provided further that such issues shall not in aggregate in any three-year period exceed 15 per cent of the Company's issued deferred share capital; and (d) that, in determining the price at which an issue of shares will be made in terms of this authority, the maximum discount permitted will be 10 per cent of the average closing price of the shares in question, as quoted for any dividends declared but not yet paid or for any capitalisation award made to shareholders, as determined over the 30 days prior to either the date of the paid press announcement or, where no announcement is required and none has been made, the date of issue of the deferred shares."

As more than 35 per cent of the Company's issued deferred share capital is in the hands of the public, as defined by the Johannesburg Stock Exchange, the approval of a 75 per cent majority of the votes cast by members present or represented by proxy at the meeting is required for this ordinary resolution to become effective.

Holders of linked deferred shares warrants to bearer who desire to attend in person or by proxy or to vote at any general meeting of the Company must comply with the regulations of the Company under which share warrants to bearer are issued.

A member entitled to attend and vote at the meeting may appoint a proxy or proxies to attend, speak and on a poll vote in his/her stead. A proxy need not be a member of the Company.

By order of the board
R.W. KETLEY
Secretary

19 April 1999

Registered and Head Office:
36 Stockdale Street,
Kimberley,
(P.O. Box 616, Kimberley, 8300)
South Africa

Centenary Depository AG
(Incorporated under the laws of Switzerland) ("the Depository")

NOTICE OF ANNUAL GENERAL MEETING OF DE BEERS CENTENARY AG

Holders of depository receipts are hereby notified that De Beers Centenary AG ("the Company") has given notice to its shareholders convening its ninth Annual General Meeting which will be held at the Grand Hotel National, Lucerne, Switzerland on Tuesday, 11 May 1999 at 12.15.

AGENDA AND MOTIONS

- To receive the reports of the Auditors and Group Auditors for the financial year ended 31 December 1998.
- To receive and adopt the Report of the Directors, the annual financial statements of the Company and of the group as at and for the year ended 31 December 1998.

The following motion will be proposed as Resolution No. 1:

"That the Report of the Directors for the year ended 31 December 1998, together with the annual financial statements of the Company and of the group as at and for the year ended 31 December 1998 respectively, be and they are hereby approved and adopted."

- To approve the appropriation of retained earnings as recommended in the Report of the Directors and to declare a dividend of Sfr 4.- per share (equal to 4 centimes per depository receipt).

The following motion will be proposed as Resolution No. 2:

"That the appropriation of retained earnings as recommended in the Report of the Directors be accepted and approved, including the declaration of a dividend of Sfr 4.- per share (equal to 4 centimes per depository receipt) payable on 26 May 1999 to shareholders registered as such in the Company's register of shareholders on Friday, 26 March 1999."

- To elect and confirm the actions of all persons who held office as members of the Board of Directors.

The following motion will be proposed as Resolution No. 3:

"That the actions of all persons who held office as members of the Board of Directors of the Company during the year ended 31 December 1998 be and they are hereby ratified and confirmed."

- To elect additional directors and to re-elect those directors of the Company retiring in accordance with the Articles of Association and regulations passed pursuant thereto.

The following motion will be proposed as Resolution No. 4:

"That Mr L. G. Nohndel and Mr S. G. Tunnello be elected and Mr L. A. Lincoln and Mr A. E. Oppenheimer be re-elected as members of the Board of Directors of the Company for a period of four years, until the conclusion of the annual general meeting to be held in 2002."

- To re-elect Deloitte PwC Göttsche GmbH as the Auditors and Group Auditors of the Company.

The following motion will be proposed as Resolution No. 5:

"That Deloitte PwC Göttsche GmbH be and are hereby re-elected as the Auditors and Group Auditors of the Company for a period of one year, until the conclusion of the annual general meeting to be held in 2000."

- To approve an amendment to Article 5, paragraph 5, of the Articles of Association of the Company to renew the authority granted to the Board of Directors to increase the share capital of the Company for a further two years.

The following motion will be proposed as Resolution No. 6:

"That Article 5, paragraph 5, of the Articles of Association of the Company be amended by the deletion of existing paragraph 5 and the substitution thereof of the following new paragraph 5:

"5.1 On or before 11 May 2001 the Board of Directors may increase the share capital up to a maximum aggregate amount of Sfr 54 048 000.- by issuing up to 270 230 registered shares, which shall be fully paid-up with a nominal value of Sfr 200.- per share, increased by underwriting as well as by partial payments as permitted. After their acquisition, the newly issued registered shares shall be subject to the provisions of these Articles of Association. In each case the Board of Directors shall determine the issue price, the date for withdrawal to dividend and the type of contribution."

The Report of the Directors incorporating the proposal of the directors relating to the appropriation of retained earnings and declaration of a dividend, the annual financial statements of the Company and of the group and the Auditors' and Group Auditors' reports will be posted to registered depository receipt holders together with this Notice and will also be available to depository receipt holders at the Head Office of the Company and at the offices of the transfer secretaries or registrars of the Depository listed below.

PROXIES

Every depository receipt holder is entitled to attend and to speak at the annual general meeting either in person or be represented by a duly authorised representative or proxy whose authority must be established to the satisfaction of the Depository.

Depository receipt holders wishing to attend the meeting by proxy may complete the form of proxy and proxy forms must be lodged with the transfer secretaries or registrars by no later than 12.15 on Friday, 7 May 1999.

Proxies for deposited shares as contemplated in article 6804 of the Swiss Code of Obligations are hereby requested to notify the Depository by no later than 12.15 on Friday, 7 May 1999 of the amount (and kind) of depository receipts they represent. Proxies for deposited shares are deemed to be those instructions which are subject to the Swiss Federal Act on Banks and Savings Banks of 8 November 1934 as well as professional asset managers.

VOTING INSTRUCTIONS

Every depository receipt holder is entitled to one vote in respect of each depository receipt held. The votes attaching to the depository receipts are not votes in respect of shares in De Beers Centenary AG but are instructions to the Depository as to how it is required to exercise the votes in respect of De Beers Centenary AG shares deposited with it and represented by the depository receipts.

Voting instructions must either be:

- deposited with or received by the Depository at the Depository's registered office or at the offices of the transfer secretaries or registrars no later than 12.15 on Friday, 7 May 1999; or
- delivered in person by the depository receipt holder or his/her duly authorised representative or proxy to the Depository at the meeting.

Holders of depository receipts in registered form wishing to attend the meeting may be required to produce their depository receipt certificates or sale custody receipt issued by an approved bank at the meeting and to establish their identity to the satisfaction of the Depository.

Holders of bearer depository receipts who wish to attend the annual general meeting or who wish to exercise their voting rights must comply with the conditions presently in force relating to the issue of bearer depository receipts.

The register of receipt holders and the transfer register will be closed from Tuesday, 4 May to Tuesday, 11 May 1999, both days inclusive.

CENTENARY DEPOSITORY AG

The Board of Directors

Lucerne

19 April 1999

Registered Office of
Centenary Depository AG and
Head Office of De Beers Centenary AG:
Langensandstrasse 27,
CH-6000 Lucerne 14,
Switzerland

South African Transfer Secretaries:
Consolidated Share Registrars Limited
First Floor, Edura
41 Fox Street,
Johannesburg 2001,
(P.O. Box 61051, Marshalltown 2107)
South Africa

United Kingdom Registrar:
Computershare Services PLC
PO Box 92
Cannon House,
Redditch Way,
Brentford TW9 1JH
United Kingdom

London Secretary/Agent:
17 Charterhouse Street
London EC1N 8BA

Agents for De Beers and the Depository:
Computershare Services PLC
7th Floor Jupiter House, Triton Court
14 Finsbury Square
London EC2A 1ER

Benque Brasseur Lambert SA
avenue Marché 24
B-1000 Brussels
Belgium

UBS AG
Immermannstrasse 100/102
Postfach
CH-8008 Zurich
Switzerland

Barclays Bank PLC
45 Boulevard Haussmann
F-75115 PARIS CEDEX 09
France

Général de Banque
Hôtel de la Paix 3
B-1000 Brussels
Belgium

Crédit Suisse First Boston
Liedbergstrasse 121
CH-8070 Zurich
Switzerland

Banque Internationale à Luxembourg SA
Immeuble L'Indépendance
89 Route d'Esch
L-2285 Luxembourg-Ville
Luxembourg

The 1998 annual reports and accounts are being posted today and holders of linked units in bearer form may obtain copies from the London Depository AG.

JAYICO 1500

World Bank set to vote on Jakarta loan

By Nancy Dunne in Washington

The World Bank is preparing to vote next month on a controversial \$600m Indonesian social safety-net loan which has been delayed by concerns that much of the money could be lost to corruption.

The bank has been under pressure from the International Monetary Fund to proceed with the loan, as part of the IMF's stabilisation agreement negotiated last year.

But many observers in non-governmental organisations and opposition parties are concerned that the funds could be used to sway Indonesia's first elections in four decades, due in June.

Bank officials say that only half the loan will be disbursed in the first phase of the project, and Jakarta is unlikely to meet all the bank's conditions before the election in any case.

Negotiations are still under way over mechanisms to safeguard the money. "The bank has a good feeling that things are on track," said one official.

Under the stabilisation package agreed between the IMF and Jakarta, the World Bank was to provide \$3bn in lending for the fiscal year that ended last month.

The bank cut \$1bn from its commitment in December on the grounds that Indonesia's fiscal deficit was less than expected. It disbursed \$1bn, but held off on approval of \$1.4bn in new loans because Jakarta was making slow progress on reforms.

Last week, the IMF complained about delay in its report on consultations with Indonesia. It noted the relatively low level of disbursements from other multilateral bodies which raised issues of burden sharing.

It urged the importance of avoiding delays in the disbursement of official external financing, especially in the next few months when

private capital inflows are not expected.

At the same time, the bank staff have also been under pressure from James Wolfensohn, president of the World Bank, who has made the fight against corruption a top priority.

A bank report in October confirmed earlier studies, calling corruption in Indonesia pervasive, institutionalised and a significant deterrent to overall growth.

It claimed that practically all of Indonesia's key institutions were involved, and found that various government agencies had informal systems for allocation of diverted funds.

The report made a number of recommendations about reducing leakage of funding, but warned that it was not realistic to assume total elimination of corruption and its adverse impacts on projects in Indonesia and elsewhere.

The bank also has a concern the reduction of poverty. In a letter to 112 non-governmental organisations worried about the possibility of corruption, Jean-Michel Severino, the bank's vice-president for East Asia and Pacific Affairs, said the bank had a rare opportunity to fix some of Indonesia's core structural problems.

"The toll of human suffering is too great for us to turn away in Indonesia's hour of need," he said.

In 1997, Mr Severino denied reports that bank funds had been siphoned off by Indonesian officials, insisting that any such evidence would be followed by swift action.

Last December, he said that the social safety-net loan would safeguard social spending with better design and transparent monitoring by civil society.

Indonesia has denied corruption but has admitted a need for improved monitoring of spending.

Algeria's one-candidate election leaves army as dominant force

Most strong political figures have wanted to cut military power, writes Roula Khalaf



Algerian papers report Abdelaziz Bouteflika's poll victory

Algerians often say that while states usually have armies, in their country it is the army which has a state.

If last week's surreal election had a message - it went ahead with one candidate supported by the current regime, after six rivals pulled out citing massive fraud - it was that the army would remain the dominant force in Algerian politics.

For months leading up to the election, the big guessing game in Algeria was who was backing Abdelaziz Bouteflika, declared president last Friday.

The army, as an institution, said it would remain neutral. Mr Bouteflika's rivals insisted that he was the candidate of the powerful military security and influential retired generals only, and believed divisions in the regime could make the poll an open one.

By the time the election went ahead, however, it appeared that Mr Bouteflika's backers had managed to bring most of the other parts of the regime on board.

The army, as the strongest national institution, has always mistrusted Algeria's

politicians, often looking on them with contempt. Most of the strong political figures in recent years have wanted to reduce the army's power and have attacked its repressive policy in dealing with the seven years of civil strife that has cost more than 70,000 lives.

The army's dominance has its origins in the struggle for liberation, when the political wing of the liberation movement was marginalised. After independence, the Algerian state was built around the army, which provided the fierce authoritarian nationalist culture and produced the elite who ran the country.

The first president, Ahmed Ben Bella, was not a military man and he lasted only three years. Post-independence Algeria was shaped by Houari Boumedienne, the then army strongman, who was president from 1965 to 1979.

There was a brief period when the army believed a tactical retreat from the political scene would help maintain its cohesion. After the 1988 riots, in which security forces opened fire at protesters, the army's prestige

was so tarnished that the military opted for a political liberalisation.

However, in the following years of unfettered democracy, a populist Islamist movement gained strength. When the Islamic Salvation Front (Fis) appeared on the verge of winning a majority of seats in the 1991-1993 parliamentary elections, the army stepped in and cancelled the poll.

Observers say the army as an institution does not necessarily have a problem with political Islam. The Fis's radicalism, however, threatened to shatter the old order and make senior officers it accused of corruption pay for their alleged sins.

The military establishment's strategy since the cancellation of the 1991 poll has been to use force to eliminate Islamist armed groups while rebuilding a democratic facade.

The institution known in Algeria as *la grande muette* - the great silent one - is hardly ever heard of or written about. Its opacity makes reading its intentions difficult. Its various factions are based on historical and regional alliances that also shift depending on the circumstances. Senior officers

retire but continue to wield influence and affect decision-making, muddying the picture even further.

In the campaign for last week's presidential poll, the army's role in politics became the subject of public debate for the first time. Although none of the six candidates who pulled out of the race was calling for the troops' return to barracks, several opposition candidates wanted a real but gradual transition to civilian rule and argued this was the only way to make the state accountable to the people.

Some politicians now say the reactions inside and outside Algeria to the election could lead to renewed divisions within the regime. Others predict that, with a new president, the military establishment may try to clean up its image after the election by allowing part of the now weakened Fis to return to the political scene.

For now, the six believe they have at least scored a point by unmasking the real nature of the regime. One of them, Ahmed Taleb Ibrahimi, said: "We have smashed the fake picture of the *pouvoir* [the military establishment] which hides an oppressive reality behind a mask of democracy."

NEWS DIGEST

INVESTMENT BANKING

ING Barings to close its branch in North Korea

ING Barings, the Dutch investment bank, is to close its branch in North Korea. Pyongyang-based ING Northeast Asia was established in 1994 in a joint venture with Korea Foreign Insurance, which holds a 30 per cent stake.

The bank's closure will mean that North Korea MUST rely on a few banks in Japan and Macao to conduct its international banking transactions.

Foreign aid agencies, including the World Food Programme and the United Nations Development Programme, were the main customers of the bank as they deposited funds in a humanitarian effort to feed North Korea's starving population.

ING opened the bank when optimism was growing for increased foreign investments in the North, but they have failed to materialise. John Burton, Seoul.

MALAYSIAN POLITICS

Protests over Anwar continue

The Malaysian government called on its people to confine their discontent with the administration to the ballot box after demonstrators continued to pour into the streets of the capital at the weekend, burning flags of the ruling coalition in protest at the jailing of Anwar Ibrahim, the sacked deputy prime minister, for six years.

Ninety-four people were arrested, including students, university lecturers and civil servants. "We do not sympathise with those who resort to actions which jeopardise peace and stability of the country," said Abdullah Ahmad Badawi, who replaced Mr Anwar as deputy prime minister.

R. Chelvarajah, head of the Malaysian Bar Council, expressed the group's concern with the trial, which ended on Wednesday, when Mr Anwar was convicted of abusing his power to conceal alleged sexual misdeeds.

The council was disturbed that the seven months Mr Anwar had already served in jail did not count towards his six-year term. Mr Chelvarajah expressed concern that Mr Anwar's case had been heard by what he called "a junior High Court judge elevated just months before". Sheila McNulty, Kuala Lumpur.

EGYPTIAN ISLAMISTS

Militants get death sentence

Nine Islamic militants were yesterday sentenced to death by an Egyptian military court at the end of a trial of 107 militants, 60 of whom were tried in absentia, including those to be executed.

All but one of the defendants were accused of belonging to the Jihad Islamic organisation, whose followers assassinated President Anwar Sadat in 1981. The verdicts, in what is the biggest trial of Islamic militants since the assassination, brought the harshest range of sentences yet applied by the military court. Egypt has hanged 88 of the 90 people found guilty of crimes related to militant violence since 1992.

Among those tried in absentia was Yasser el-Siri, a London-based Islamic militant already facing a death sentence in Egypt. Also found guilty was Ayman al-Zohairi, the leader of Jihad. He is thought to be in Afghanistan, where he is a close associate of Osama Bin Laden, the Saudi Arabian Islamic militant.

Defence lawyers and the Egyptian Organisation for Human Rights criticised the verdicts, claiming there was insufficient evidence against the accused, many of whom had been held without trial for several years. Mark Huband, Cairo.

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INTERNATIONAL

MONEY LAUNDERING INTERNATIONAL SUSPICIONS UNABATED DESPITE THE CARIBBEAN ISLAND'S PROMISED OVERHAUL OF ITS FINANCIAL RULES

UK banks warned over dealings with Antigua

By George Graham in London and Camille James in Kingston

The British government last night warned UK banks to be on their guard when dealing with financial institutions from Antigua.

The Caribbean island had on Friday announced an overhaul of its banking supervision board and promised to improve its money-laundering legislation.

Although the UK Treasury welcomed Antigua's promised overhaul of its financial

services rules, its announcement implies that international suspicion about the island financial centre continues unabated.

The US Treasury had already issued a warning to US banks on dealings with Antigua, which joins the Seychelles and Austria as the only two countries singled out for criticism by the international community because of their money-laundering rules.

The US State Department identified Antigua in a

recent report as a money-laundering centre and a key transit point for South American cocaine bound for the US and Europe.

In London yesterday Patricia Hewitt, economic secretary to the Treasury, said: "The UK is determined to take a global approach to combat money laundering."

As part of the G7 initiative on financial crime, we have signalled our willingness to identify jurisdictions which fail to meet minimum standards."

UK banks are to be encouraged to report any suspicious transactions involving Antigua institutions to the National Criminal Intelligence Service, especially large or unusual movements for which there is no obvious economic purpose.

However, there is no obligation to report all transactions involving Antigua, or to avoid dealings with Antigua citizens.

The Antiguan government last week named a new

board of overseers for offshore banks, replacing members whom the US had accused of being tied to the institutions they were supposed to regulate.

Lester Bird, the prime minister, also promised changes to the island's money laundering legislation, responding to US and UK complaints that it had recently weakened measures intended to stop criminal activity.

He confirmed that Antigua was receiving help from a

British Foreign Office consultant.

Antigua has launched several successive efforts to clean up its offshore financial businesses.

It closed down several Russian-owned offshore banks which government officials said had laundered money for the Russian mafia.

But last year it amended its laws again to strengthen bank secrecy and restrict co-operation with overseas law enforcement authorities.

The British government said last night this seriously eroded the ability of Antigua to counter the threat from money launderers.

Antigua also drew the attention of British regulators as the home of the European Union Bank, the subject of a Bank of England warning two years ago after it advertised for deposits on the internet, though it was not authorised in the UK.

The bank has since collapsed.

EU gives Mexico tariffs warning

By Andrea Mianelli-Campbell in Mexico City

The European Union has warned Mexico that it must improve its offer on industrial tariff reductions or a fifth round of free trade talks will be suspended until there is "substantive material" to discuss.

The fourth round of talks in Mexico City last week showed the first serious signs of tension since Mexico and the EU began free trade negotiations last November.

Europe proposes immediate market access for 82 per cent of industrial goods, the rest becoming tariff-free in 2003. Mexico is offering immediate access for 47 per cent of products with 40 per cent of goods becoming tariff-free in 10 years. "We are far too far away to begin substantive talks," said an EU official.

The industrial sector represented 92 per cent of Europe's trade with Mexico; unless progress could be made, there was little point in holding the next round, due next month in Brussels.

Mexico says the Europeans are being inflexible in their goal of reaching parity with the terms of the North American Free Trade Agreement, which will see remaining tariffs between Mexico, the US and Canada phased out in 2003.

Jaime Zabludovsky, Mexico's ambassador to the EU and chief negotiator, denied the next round would be cancelled. He acknowledged "differences", but said a high degree of consensus existed; he thought agreement could be reached by the end of the year.

In the latest round, negotiators agreed on nearly 50 per cent of the rules of origin, and a probable formula for conflict resolution.

At the next round, Mexico faces European demands that tariff rises, introduced by Mexico on imports from countries with which it does not have a free trade pact, be removed immediately.

Argentine crime wave upsets voters

Violence pushes the issue of security up the list of public concerns, as presidential election looms, writes Ken Warn

The lament is heard constantly, in bars, on the streets, at dinner parties: "Buenos Aires used to be the safest city in the safest country in Latin America. But now..."

There follows a litany of hold-ups, break-ins, gang wars on smart restaurants or muggings at the hands of armed taxi drivers.

Listeners join in with their own hair-raising experiences. "We are becoming like Brazil," the lament continues, descending into tones of infinite disgust, "or even Mexico."

Argentina's crime wave has pushed the issue of security to near the top of voters' concerns, second only to unemployment. Despite the country's deep recession, some commentators believe October's presidential election could be won or lost on the crime issue.

President Carlos Menem last week sought to counter the growing perception that the battle against crime was being lost, by mobilising the nation's security forces to work with the police.

But in a country that only emerged from military dictatorship in 1983, the deploy-

ment of such forces is proving highly controversial. Mr Menem barred under the constitution from running for a third consecutive term, announced the measure in a speech with a strong flavour of political campaigning.

"We will act with all our energy to clean up the streets of Argentina," he said. "I am not prepared just to watch citizens die while the politicians talk."

Border and naval guards - heavily armed military police - began patrols in the capital at the weekend. The two forces already play a role guarding some sites from terrorist attack or containing violent protests.

The panic over crime is at its most acute in the capital and Greater Buenos Aires area. Every day, the papers and television give a long list of shoot-outs and violent robberies, which only fuels the litters.

In a city where people dine late and are used to walking the streets at all hours, a near-siege mentality has taken hold.

Crime statistics are in short supply. But the daily La Nación recently leaked



Carlos Menem has vowed to clean up the streets of Argentina

Reuters

government figures showing that robberies and assaults in the capital had doubled between 1995 and last year to 980,000. Some 53 per cent of people in Buenos Aires province suffered a robbery or assault in 1998.

As so often in the past, Mr Menem's announcement appeared to wrong-foot the opposition. Fernando de la Rúa, the Alliance presidential candidate, cautiously welcomed the initiative.

But his running mate, Carlos "Chacho" Alvarez, warned: "We should not militarise the conflict. It's not about extermination."

Mr Menem's rival for lead-

ership of the Peronist movement, the presidential hopeful Eduardo Duhalde, said the move was reminiscent of the military dictatorship.

Mr Duhalde, governor of Buenos Aires province, is battling to reform his own feared and distrusted police force, which has been purged repeatedly since 1997.

Unemployment of over 12 per cent, and widening divisions in a society where wealth has been more evenly distributed than in the regional norm, are regularly cited as underlying reasons for increasing crime.

Drug use may also play a part, not least in the grow-

ing violence that accompanies robberies.

The country's badly paid, poorly trained, demoralised and frequently corrupt police forces are themselves an integral part of the crime problem.

Detection rates are low and many offences go unreported, while police officers are frequently embroiled in protection scandals, or worse.

"I was mugged in a taxi recently when an armed accomplice of the driver jumped in," said one Buenos Aires resident. "I know he was a policeman. He had that air of authority."

Uphill task for UN agency chief

By Robert Chote, Economics Editor, in Washington

Mark Malloch Brown, a senior official at the World Bank, is set to be confirmed as the new head of the United Nations Development Programme (UNDP) this week, having promised to restore confidence in the agency's management and focus its efforts on promoting good government in poor countries.

Kofi Annan, the UN secretary-general, asked member countries to ratify Mr Malloch Brown's appointment last Friday, having rejected the European Union's preferred candidate, Poul Nielsen, the Danish development minister.

Barring any unforeseen objections, Mr Annan's recommendation is likely to be approved in the next couple of days.

Mr Malloch Brown's candidacy was backed by the US, even though he is a British national. UNDP has been run by Americans since 1966, but the US had conceded some time ago that the job should go to a European this time.

At present the World Bank's vice-president for external relations, Mr Malloch Brown is a close ally of its president, James Wolfensohn.

Officials believe he will

have widespread support from donor countries, having increased the Bank's presence in Europe and helped secure resources for its soft loan operations from the US and Japan. But he faces an uphill task restoring confidence in the UNDP, which faces further budget cuts as donor countries reduce their contributions to its \$1bn budget.

Before joining the Bank, Mr Malloch Brown worked with politicians and governments in developing countries at the Sawyer-Miller Group, a political consultancy. He also worked for the United Nations High Commissioner for Refugees, helping to develop strategies for working in emergency situations.

Officials said that Mr Malloch Brown had argued that the UNDP should focus on capacity building and the promotion of good governance in the 134 countries in which it is represented. He also wants to help governments exploit information technology more effectively.

But whatever its strategy, donor countries have also made it clear that they want to see a turnaround in the UNDP's management.

Mr Malloch Brown will replace James Gustave Speth, who is leaving halfway through his four-year term.

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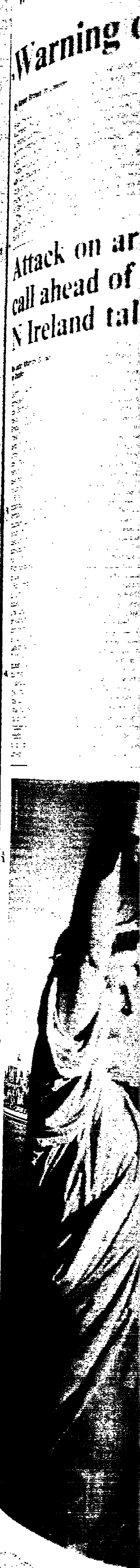
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EU gives Mexico tariffs warning

Warning on 'Americanisation' of labour market

By Kevin Brown in London

Business leaders have warned the government that a rapid increase in litigation before employment tribunals and civil courts threatens an "Americanisation" of the UK labour market, with serious implications for the efficiency and competitiveness of British companies.

The Confederation of British Industry has said companies are increasingly concerned about the growth of individual workplace rights enforceable in the courts, the "fuzziness" of much legislation and the prospect of further European Union legislation. "This is an Americanisation of the labour market," said John Cridland, senior CBI official responsible for employment policy. "It is the replacement of a collective conflict resolution culture by an individual culture."

The growing importance of individual rights may improve workplace relations in some areas, but it placed huge costs and constraints on managers who had to keep the possibility of court action in mind, he said. "Badly crafted, conceptually fuzzy law produces uncertainty, and companies say their managers must not be too pro-active - they find they have to start keeping a lot more records and taking

a lot more advice from personnel departments. You are bringing law into areas which are better left to custom and practice."

The CBI warning, delivered to several government departments including trade and industry and employment and education departments, coincides with evidence published today by the Centre for Policy Studies that the "culture of compensation" is costing the public sector up to \$3.1bn (\$5bn) a year in settlements.

The CBI said companies were not opposed to legislation intended to combat discrimination. But ministers determined to maintain flexible labour markets might not realise the long-term damage that could be done by rights legislation.

Regulations enforceable in the courts include those concerning discrimination on grounds of gender, race, sex-

ual orientation and disability; the working time and minimum wage regulations; and unfair dismissal rules.

The government is consulting on ways to strengthen race and gender equality rules, a code of practice on age discrimination, and the European Commission is considering race and equality directives.

Lawyers say companies must also be careful in more

general areas of law, such as data protection and public interest disclosure, and should monitor the incorporation into UK law of the European Convention on Human Rights.

The CBI has demanded greater clarity in future legislation, and suggested some existing law could be "revisited". It said employers were having to wait for case law to determine their responsibilities.

EU finance watchdogs 'should co-operate better'

By Jane Martinson in London

Howard Davies, the UK's financial services regulator, has called for greater co-operation between Europe's financial services watchdogs to deal effectively with a rapidly changing industry.

As head of the Financial Services Authority, which regulates a wide range of City of London activities, from banking to insurance, Mr Davies hopes to convince the European Commission to urge greater co-operation between regulators for different industry sectors as well as different countries.

He opposes the creation of a pan-European banking supervisor. Instead he believes consolidation across Europe favours the creation of national regulators to supervise a range of industries.

In a speech last week, he said: "As cross-sectoral mergers develop, it would be wrong to recreate at EU level the combined central bank/supervisor model which is increasingly being abandoned in member states."

The mooted tie-ups between three French financial services groups - BNP, SG and Paribas - have indicated the extent of changes in Europe's financial services industries, with large multi-disciplinary groups being formed.

The question of how to regulate such huge financial services groups has taxed politicians and academics alike.

Mr Davies stopped short of advocating the UK model, which combines regulation of most City activities, for all member states.

The European Commission is drawing up a "framework for action" on financial services. Mr Davies called on the Commission to create a flexible system and a coherent policy.

Attack on arms call ahead of N Ireland talks

By John Murray Brown in Dublin

Gerry Adams, the Sinn Féin president, yesterday warned the British and Irish governments that last year's Good Friday peace agreement was "dead" if they persisted in demanding some form of arms decommissioning by the Irish Republican Army before Northern Ireland's new power-sharing executive could be set up.

However, he did not explicitly rule out decommissioning by Sinn Féin's paramilitary ally, as some republican spokesmen have. He insisted only that under the agreement disarmament was not "a precondition" to Sinn Féin members taking seats in the executive.

His comments come ahead of today's London meeting aimed at ending the deadlock. Sinn Féin will join the pro-British Ulster Unionists and the moderate nationalist Social Democratic and Labour party in talks with Tony Blair, the UK prime minister, and Bertie Aherne, his Irish counterpart.

Speaking on Irish radio yesterday, Mr Adams said the Good Friday agreement was "in free-fall". He said both governments were "caught on this unionist precondition that the IRA has to do something before the agreement can be imple-

mented. If that persists then the agreement is dead."

Sinn Féin last week flatly rejected the compromise proposed by the two governments, which envisaged Sinn Féin members becoming ministers once the IRA had put some arms "beyond use" as part of a cross-community act of reconciliation to honour all victims of the Northern Ireland Troubles.

According to unionists, Sinn Féin was "close to accepting the principle" of decommissioning during negotiations last week. However, it hardened its position once the joint declaration had been rejected by the Women's Coalition and the Progressive Unionists, a fringe pro-British party.

This week the British government will have to decide whether to make one last push for a breakthrough or to put the process on hold until after the summer marching season, when community tensions rise.

Mr Adams said he would be pressing the British government to set up the power-sharing executive - not to do so was to "play the unionist veto" he said.

David Trimble, the Ulster Unionist leader, has warned against "parking" the process over the summer, for fear of attitudes hardening during the traditional marching season.

SOUTH LONDON ATTACK POLICE RULE OUT INVOLVEMENT OF IRA OR SERB TERRORISTS

Mystery surrounds identity of nail bomber

By Sathnam Sanghera in London

The identity of those responsible for planting a nail bomb that exploded outside a supermarket on a busy street in Brixton, south London, and injured up to 50 people remained a mystery yesterday.

The police ruled out the involvement of the IRA or "any other known terrorist group" soon after the attack, which occurred at about 5.30pm on Saturday. Yesterday, as forensic teams sifted through the evidence at the scene, the police said they were keeping an open mind about the motive for the attack.

The low-technology of the bomb, made using the kind of techniques easily available on the Internet, makes the field of suspects wide. A possible link with Nato activity in the Balkans has not been ruled out, although Doug Henderson, armed forces minister, said there was no evidence of Serb terrorists operating in London.

There was also speculation the device was the work of a lone bomber, animal rights activists, funding gangsters or white supremacist groups. Jamaican "yardie" gangs, known to operate in the area, are notorious for gun crime and extreme violence, most commonly associated with the drugs trade. Militant animal rights groups have in the past been linked to violent attacks.

In Brixton, which has a



Passing pedestrians treat a man wounded in the Brixton explosion on Saturday

Reuters

high concentration of ethnic minority residents, many people believed the attack was racially motivated. Lee Jasper, a Brixton-based black rights campaigner and race adviser to the government, said: "Whoever placed it in Brixton knew they were going to injure a lot of black people. We could be witnessing a very worrying escalation in the racial violence that has dogged south London in recent times."

Emmerson Webster, a

local resident, was worried that Combat 18, the violent white supremacist group, was behind the attack. He said: "I'm not a rocket scientist but it is clear that it was a bomb designed to kill people. The black community will be examining the police's response to this attack very closely."

But Kate Hoey, junior Home Office minister, whose Vauxhall constituency is close to Brixton, said she did not feel racism was the

likely motive. "It was so indiscriminate that it might make you feel that that was not the reason. All sorts of people, all ages, all colours, were there," she said.

Many people were wounded by flying nails and shards of glass when the device went off outside a frozen food retailer. Among those most seriously injured was a child who had to undergo complex surgery to remove a tin nail embedded in his head. The 23-month-

old boy was said to be lucky to be alive after almost an inch of the nail lodged in his brain. The attack may also have left two other people permanently blind.

Jack Straw, the home secretary, yesterday condemned the attack as "an outrageous and mindless act".

"It's wicked," said local resident James Murphy. "Why on earth would anyone want to blow up a fruit and veg market, in Brixton of all places?"

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INSIDE TRACK

PROFILE CHARLOTTE BEERS, J. WALTER THOMPSON

Brand-builder takes on an elegant task

Richard Tomkins on an advertising doyenne who has stepped out of retirement into the chair at an agency at the very top of the industry

Back in the 1970s, before she became the most powerful woman in advertising, Charlotte Beers stumbled upon an interesting distinction between male and female executives.

While still in a relatively junior position at J. Walter Thompson, she took it upon herself to bowl out a client for bad-mouthing the agency's work behind her back, and embarrassed him into an apology.

Afterwards, she says, her boss told her a man would never have done that because men are conditioned to follow aggressive words with their fists, and so tend to be more circumspect. "But since women haven't been taught this," she says, "women are much bolder, verbally."

During a long career in advertising, verbal boldness, reinforced by her Texas origins, has taken Ms Beers a long way. In 1992, it earned her that "most powerful

relationship will work out. One theory is that the two could complement one another quite well. "He gets to run the train set while she's out schmoozing the clients," says an industry insider.

But the boss of a big US advertising agency says: "There's no way she's going to take a back seat. He's toast."

Whatever the outcome, there is a perception that something needed to happen. One of the world's oldest-established agencies, the blue-blooded JWT is sometimes perceived as stuck in the era of the 30-second television commercial at a time when other agencies are offering clients complete brand strategies, deploying an array of advertising and marketing weapons.

The company has also been stung by the loss of some big US clients - most recently, Sprint and Dell.

Mr Jones acknowledges the need for change. "We are

highly, almost gushingly, of each other ("We feel like we've been in work together for years," says Ms Beers) and they seem to have the same sort of ideas about how their roles will intertwine: Mr Jones managing the agency while Ms Beers indulges her strongly avowed passion for brands.

"As Chris says, there's plenty to do," says Ms Beers, whose office is beside Mr Jones's. "I'm going to be less involved in operations. And I will probably not be involved with clients who think their business is going wonderfully, because why would they need me?"

On the other hand, she hopes to be closely involved in attracting new people and new clients. And within the existing client base, she adds, she plans to use her relationship with people she knows "to push for fabulous work."

"Sometimes I think you need someone with a sort of neutral zone like I'm in to say: 'We can take this brand and lift it quite out of the ordinary, so you get both the brand manager and the agency taking their eyes off the short term and looking at the upside potential. I want to create the places in the company for our brands to star like that, so that our work will become notoriously good.'"

Some outsiders put a more negative spin on her appointment. Her most disparaging critics call her the schmooze queen of Madison Avenue, usually throwing in references to her power Rolodex and saying her main talent is handing clients rather than running a business. But he would be the first to admit that he has had his hands full, working towards this objective while simultaneously looking for new people and replacing the lost clients.

In fairness to Mr Jones, it should be said that it was his idea to bring in Ms Beers as chairman. At least, he says so; and she bears out his version of events, saying they talked to one another for about a year before she agreed to go back to work.

Their conversations began when the newly-promoted Mr Jones, re-based to JWT's New York headquarters, found himself looking for advice. WPP's chief executive, Martin Sorrell, suggested Mr Jones should call Ms Beers - at the time, still notionally on WPP's payroll as chairman emeritus of Ogilvy & Mather - and the relationship grew from there. Ms Beers and Mr Jones are at least starting out on the right foot. They speak

all I've ever talked about. Besides, she says, women have never understood schmoozing. When women succeed in business, they do so without the golf course or the old boys' network. "What we have to do is build a bridge between our unexpected selves and the client with our love of business and our knowledge of business. So I've always been very self-conscious about not knowing a business."

"I would be miserable about talking to a client without a really good grasp of their business, and as



long as I have it, I'm certainly going to talk about it. I think that's the antithesis of schmooze."

The longer you talk to Ms Beers, the more you sense the potential for conflict between her and Mr Jones. It is not at all clear who will be in charge.

Ms Beers says the boss will be "the best idea in the room" and that she and Mr Jones will "exchange moments of authority" depending on the circumstances. This is surely a recipe for havoc.

Perhaps they will avoid it. But Ms Beers intends to put her stamp on JWT. She says she is going to be involved in shaping "a strategic direction that leads to a vision for this lifecycle of the agency". She also adds, tactfully: "I could never do that without Chris."

She declines to say where in that lifecycle JWT is now, although the implication is that it is closer to a low than a high. "All I know is that I've entered a lifecycle where change is part of the menu, because I represent some of that change."

Indeed, the "elegance of the task" of transforming JWT is what tempted Ms Beers to give up retirement, she says. "This is a company I really love. If I spent my last 10 or 12 years trying to be a brand builder - and I do care about that more than anything else - how could I resist the temptation to build the J. Walter Thompson brand?"

dozen Greek Cypriot women sitting at sewing machines making outsize dresses. I asked the boss whether he feared a Labour government and the prospect of a minimum wage. He gave me a withering look reserved for daft people who ask naive questions. It wouldn't make any difference to me, he said. "No way I'd pay it."

I was reminded of him last week when I read about the many businesses that are skirting the minimum wage. It stands to reason: if you are canny enough to pay your workers a pittance, you are doubtless canny enough to be able to cook your books.

Every new regulation creates its anomalies and evasions, but these minimum wage difficulties in the UK are nothing compared to those in France over working

A couple of years ago I visited a sweatshop in north London. There were a few

hours. Last week, Bernard Roquemont, a senior manager at Thomson-CSF, the defence electronics group, was taken to court for allegedly getting his people to work overtime without paying them for it.

Funny that. In the UK this sort of thing gets you promotion. Mr Roquemont may be just the sort of chap they are looking for at Barclays.

You can climb mountains. You can walk across burning coals. You can play war games, drive tanks. You can go on cookery courses.

There are an awful lot of things you can get your company to pay for in the interest of team-building. But now there is a new freebie to be added to the list: you and your team can have a mud treatment at a health farm in Italy.

The current issue of The Director magazine is offering a special deal (a mere £1.20)

MANAGEMENT DOE RUN

Developing a refined atmosphere

US ownership has meant big changes for a Peruvian metals complex, writes Sally Bowen

Something has happened to La Oroya. The town, 4,000 metres above sea level in the Peruvian Andes, used to be grim. By day, steam and gases rising from the huge state-owned smelter and refinery complex obscured the clear mountain skies. At night, downcast workers trudged through the darkened streets for a late shift.

Just 18 months later La Oroya is almost unrecognisable. The grimy refinery buildings have been repainted white and turquoise; workers' housing, in the same cheerful colours, is surrounded by flowers; temporary shacks have been demolished to make way for parks where alpacas peacefully graze; and new street lighting means La Oroya is almost as bright by night as by day.

"People say it's as if a black-out curtain had been pulled aside," says Juan Carlos Huyhua, vice-president and operations manager of Doe Run Peru, the privately-owned US company which acquired the La Oroya metallurgical complex at auction in 1997.

Mr Huyhua, a native of the southern Peruvian city of Arequipa, like many of his management team, once worked for Centromin, the state mining and refining group created when the military government of General Juan Velasco nationalised the assets of the Cerro de Pasco Corporation in 1972.

Now the "gringos" are back. But apart from British-born general manager Kenneth Buckley and three US expatriates - plus support visits from US technical advisers - the changes at La Oroya have been wrought by the former Centromin employees themselves.

The key, says Mr Buckley, is "setting the tone". In Doe Run-speak, that covers everything from stricter safety standards than have ever been seen in Peru to excellent inter-company communications and "being a good neighbour".

"First we defined the goals and objectives, then we incentivised the workers with a 'gain-sharing' programme to reward them if production, health and safety targets were met," explains Mr Buckley.

Mr Huyhua and his Peruvian managers have so far bought wholeheartedly into the company philosophy. They proudly show off the upgraded hospital for company workers and the luxury washroom blocks being built behind the workers' housing.

"A Peruvian company would never have done this," says Mr Huyhua. "We don't have the philosophy, the concepts of equality. But when you show us, and transfer the technology, we can do it."

He and his colleagues have adopted US management jargon. "We are an HPO (high-performance organisation) which is fast-learning and horizontal," several managers explained.

Ira Rennerts, the multi-millionaire owner of Rambo, Doe Run's holding company, visits La Oroya regularly: on the first anniversary since privatisation, he attended an Andean-style cook-out with 10,000 employees and their families.

Doe Run's emphasis on safety is also a novelty for Peruvian workers.

Company statistics show it has turned round Centromin's safety record to make La Oroya the safest operation in the country.

Lead levels in smelter workers' blood have been cut by 10 per cent in 12 months thanks to sophisticated respirator gear and improved hygiene.

Doe Run acquired the complex for about \$150m. The Missouri-based company plans to invest at least \$120m in the next five years, mostly on environmental improvements.

Under Peruvian law, it has 10 years to bring La Oroya's two smelters and four refineries up to standard: major upgrading starts this year in conjunction with Fluor Daniel of the United States.

La Oroya is one of few complexes worldwide capable of processing the so-called "dirty" (mixed) minerals characteristic of the high Andes.

It can produce, besides copper, lead, zinc and silver, half a dozen other metals such as antimony, bismuth and cadmium and many sometimes highly profitable by-products.

Doe Run is proud of having negotiated out of standard, inflation-linked wage rises in favour of gain-sharing: it recently signed five-year contracts with unions.

Better work practices are affecting production figures. Lead output hit a record in December while silver production is 25 per cent higher.

Doe Run is applying the same approach at the former Centromin copper mine Cobriza - in a small, remote area of the Andes - which it bought last year: already the town is clean, the mine incomparably safer and the workers newly contented.

"Centromin failed to value its human resources, but we're proving we can respond," Mr Huyhua says. "This is how it will be in the next millennium: company, community and the state sharing the good times and the bad."

'What we have to do is build a bridge between our unexpected selves and the client with our love of business and our knowledge of business'

woman" tag when she became chairman and chief executive of the Ogilvy & Mather Worldwide agency, part of WPP, the British holding company that is the world's second largest advertising group.

Then, five years later, she stepped down into what everyone assumed would be a quiet retirement.

Now, remarkably, she's back. At 63, she has returned to another role at the top of the advertising industry: this time as chairman of WPP's other big agency, J. Walter Thompson - the company where her advertising career began.

The appointment has caused a stir on Madison Avenue not just because it has brought Ms Beers out of retirement, but because she is taking over the chairmanship from Chris Jones, the Englishman who rose to become JWT's chairman and chief executive at the age of 41 two years ago.

Mr Jones remains chief executive, but it is hard to ignore the fact that he has relinquished half of his job. And the industry is agog over how the

absolutely committed to becoming a brand communications agency, not just an advertising agency," he says. But he would be the first to admit that he has had his hands full, working towards this objective while simultaneously looking for new people and replacing the lost clients.

In fairness to Mr Jones, it should be said that it was his idea to bring in Ms Beers as chairman. At least, he says so; and she bears out his version of events, saying they talked to one another for about a year before she agreed to go back to work. Their conversations began when the newly-promoted Mr Jones, re-based to JWT's New York headquarters, found himself looking for advice. WPP's chief executive, Martin Sorrell, suggested Mr Jones should call Ms Beers - at the time, still notionally on WPP's payroll as chairman emeritus of Ogilvy & Mather - and the relationship grew from there. Ms Beers and Mr Jones are at least starting out on the right foot. They speak

Essential Guide

Born: July 26 1935 in Beaumont, Texas, the daughter of an oil man who moved to Texas from Montana.

What she shares with other Texas-born women: Steel magnolia syndrome - a lethal combination of irresistible charm and indomitable will.

First job: After graduating in mathematics and physics, became consumer research supervisor at Uncle Ben's doing multiple regression analysis. "How's that for arcane?"

How she got into advertising: One day, Uncle Ben's hired J. Walter Thompson. "In walks this eclectic crowd of interesting people and I thought: 'Those people are having more fun than I am!' Two years later, she was one of them."

From there to here: Left JWT after 10 years to become boss of the smaller Tatham-Laird & Kudner. Merged that agency with RSCG of France, then planned a career break, but could not resist the top job at Ogilvy &

Mather. Retired in 1997: accepted the JWT chairmanship last month.

Claims to have invented the saying: "These people are beginning to finish my sentences" on leaving Tatham RSCG, providing New York Times philologist William Safire with a topic for his column.

Three biggest obsessions: Brands, brands, brands. Never stops talking about them. Somewhere beyond the mumbo-jumbo - "a product doesn't become a brand until it rests honourably in the consumer's life" - lies a clear vision of the agency's role as bridge between brand and consumer. Don't say: Women are better leaders than men because they are more nurturing, more collaborative and more gentle. "It sounds like nurse-mommy is coming to run the company, and I don't want the bravery and the natural leadership qualities of women to be obscured by that kind of analysis."



LUCY KELLAWAY

Perks of quitting while you're ahead

Michael O'Neill's resignation on his first day as chief executive of Barclays may have its compensations, even if they are not financial

Michael O'Neill, the first person in history to quit a multi-million dollar job on his first day, may not be so unlucky after all. It is, of course, a terrible thing to find out you are not as healthy as you thought you were, but there may be compensations.

Over the past couple of months Mr O'Neill has enjoyed many of the good bits of being chief executive of Barclays, the UK bank, without enduring many of the bad ones.

First the chase. How nice for the ego to be approached for the job. And how delightful to be offered it, knowing that you are deemed better than all of the bank's 78,000 employees, and more suitable than any individual in Britain.

Next come the plaudits and the gratifying publicity, and then that brief happy period between landing a job and getting your feet under

the desk. Everything is anticipation, excitement, planning; you can enjoy contemplating the challenges ahead without having to face any of the nasty realities.

Most senior management jobs are difficult, frustrating and exhausting. You get the blame for things that are your fault, and many that are not. And the job at Barclays is worse than most. Everyone hates banks, and Barclays is a takeover target with a history of boardroom feuds.

Martin Taylor, the previous chief executive, couldn't crack it: the chances are against any newcomer making a success of it either. How much better to quit on your first day, the unblemished first choice.

So pity Mr O'Neill's successor, who will join in the knowledge that he can see Barclays appointing

a woman? It is second best. And then, if he turns out to be bad at the job, he will be reproached by the suggestion that Mr O'Neill might have been better.

There is only one respect in which leaving on day one is not so great. And that is the money. Michael O'Neill gets not a penny for his nanosecond as chief executive. All he got was a few wretched air tickets paid for.

His lawyers have missed a trick here: given that the most useless, bungling chief executive can resign and expect to collect a fortune for failure, surely Mr O'Neill deserves at least \$1m for having done nothing whatsoever.

A couple of years ago I visited a sweatshop in north London. There were a few

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مكتبة الأصل

INSIDE TRACK

BUSINESS EDUCATION BREAKING BAD NEWS

There's no easy way to say this...

Managers who have to fire someone can learn from the medical profession how to break it gently, writes Helen Jones

As a breast cancer specialist at Toronto's regional cancer centre, Dr Rob Buckman is used to breaking bad news. "I don't like doing it, but it is part of my job," he says. Over the years, Dr Buckman has developed a technique for telling patients the worst and he now teaches others how to pass on bad news. "Everyone hates telling people something painful - even doctors - and the only difference is that doctors get away with doing it badly because people feel benevolent towards the medical profession," he says.

Dr Buckman and Professor Walter Baile of the University of Texas MD Anderson Cancer Centre developed a set of protocols to help doctors and medical students explain to patients that they are severely or terminally ill. As a result, the pair were invited to speak to a number of companies about how to break bad news.

"We have now run sessions in Canada and the US on how to go about breaking bad news. Organizations include IBM, KPMG, Andersen Consulting, financial institutions, law firms and the Canadian government," says Dr Buckman.

Companies may not be imparting news that is a matter of life and death, but they often have to tell a client that things are not going to plan, or tell an employee they are no longer needed.

According to Stephen Carver, director of the communications course at Cranfield School of Management in the UK, many managers try to avoid these types of situations.

"People hate doing it. In

Think about the situation to avoid rushing it and saying something crass

In the past, when you had to fire someone you could pass it to the human resources department like a poisoned chalice, but increasingly managers have to take responsibility for telling people that they will not be promoted or that they are being fired.

Cranfield has worked with psychologist Philip Hodson

to develop a training course. Mr Carver says students on the Cranfield MBA course often believe that the solution to a particular problem is to make people redundant or to fire them.

"We say OK, go ahead and do it, and we get actors in to play employees who are being dismissed. They soon find it's not easy in reality."

London Business School runs sessions on breaking bad news as part of its leadership courses. The method used has been developed internally and includes role-playing sessions.

Liz Mellon, director of the senior executive programme, says: "Some managers find it very difficult and so they put it off and let the situation continue until they really have no choice. This can leave the person on the receiving end absolutely devastated."

She adds that those attending LBS courses have to address their worst fears. "Often in the case of a man telling a woman bad news he is worried that she will cry. Others are worried that they may face violence and so we role-play these scenarios."

Dr Buckman says that before breaking bad news you should think about the situation to avoid rushing it and saying something crass. He says there is a useful acronym to help focus on the task - SPIKE - which stands

"I'VE GOT BAD NEWS, MISS PEEBLES - I LOVE YOU."



for setting, perception, invitation, knowledge and emotion.

● The setting must be right. It is a serious situation so you should dress seriously, clear your desk and shut the door, he says.

● Then you should ask the person concerned for their perception - how do they feel that the job has been going - and listen to their answers. "Ask open-ended questions: how are you feeling, how is it going? Just let them talk. The sense of trust you can build by just letting people say what they feel is incredible," he says.

● The next stage is invitation, where you say, "I would like to talk to you about your performance".

● This is followed by knowledge, the hardest part, where the person is told what steps will be taken. "I have to tell you that you will not be promoted. You have to give them the information as clearly and concisely as you can without beating around the bush," he says.

● The final stage is emotion, where you acknowledge that they must be feeling awful. However, Dr Buckman warns: "You mustn't get emotional yourself. Even if someone is crying, you still have to fire them."

Dr Buckman says that while some may regard the

breaker of bad news as "some sort of Nazi", it is possible for both sides to come out of the meeting with dignity and a sense of mutual respect.

He speaks from experience. As well as telling others distressing news, he has been on the receiving end himself. "About 20 years ago I developed a life-threatening autoimmune disease which was devastating."

Happily, Dr Buckman responded to treatment, but he still finds it difficult breaking bad news to others. "It never gets any easier, but now I know I can cope emotionally and deliver that news as well as I can."



NEWS FROM CAMPUS

Yale school piles on the professors

The Yale school of management has announced seven appointments, four tenured professors and three tenure-track faculty. The move is part of the commitment by the university to increase the number of faculty by 80 per cent.

Leading the field is finance professor Hua He, an expert in derivatives analysis, who is returning to academia from Wall Street. Prof He previously taught at the University of California, Berkeley. Zhiwu Chen is leaving Ohio State University to become professor of finance at Yale, while Matthew Spiegel is leaving Berkeley to become the third newly appointed finance professor. Shyam Sunder joins Yale from Carnegie Mellon University.

The appointments are a personal triumph for Yale's dean Jeffrey Garten, who spent much of his time and energy over the past year hand-picking his faculty. Yale: www.yale.edu

New home for executives

Harvard Business School, founder of the executive development programme, has this month opened its latest executive development centre, a six-storey building that will accommodate 170 executives. The building is named in honour of former dean John McArthur. Harvard: www.hbs.edu

MIT China project grows

A third Chinese university has joined the MIT Sloan school of management's MIT-China management education project. This enables Chinese faculty to

study at Sloan, and the universities to give an international MBA programme based on Sloan's curriculum.

Lingnam College of Zhongshan University in Guangzhou, will join two other Chinese universities, Tsinghua, in Beijing, and Fudan, in Shanghai. Sloan: web.mit.edu/sloan/ www

Journal for online learners

The American business school accreditation body, the AACSB, has teamed up with University Access, the distance learning company based in Los Angeles, to develop a quarterly online journal. The first edition of @cademyonline is now available free of charge. @cademyonline: www.academyonline.com

US approval for Warwick

Warwick in the UK has become the first UK business school to be accredited by the American AACSB, following a joint accreditation exercise conducted by the AACSB and the UK's Association of MBAs in February.

The Association of MBAs also has re-accredited all four MBA programmes at Warwick for a further five years, the maximum period. Warwick: www.wbs.warwick.ac.uk

Happy return to Chicago

Ellen Rudnick, now chairman of Pacific Biometrics in Lake Forest, California, is to become executive director of the entrepreneurship programme at the University of Chicago business school. Ms Rudnick was awarded an MBA from Chicago in 1973. Chicago: gsb-uchicago.edu

Information for News from Campus should be sent to Della Bradshaw, The Financial Times, One Southwark Bridge, London SE1 9HL. Tel. 44 171 873 4673 Fax 44 171 873 3950

BUSINESS EDUCATION SEARCH FOR A DEAN

Stanford puts its money on a banker



Intellectual at heart Joss

After a year of searching, Stanford Graduate School of Business has named a banker as the new dean for its business school.

Robert Joss, who will take up his new job on September 1, stood down last month as chief executive officer and managing director of Australia's Westpac Banking Corporation. He was previously

vice-president of Wells Fargo Bank in San Francisco and before that worked for the Treasury Department in Washington.

In Mr Joss Stanford has succeeded in finding a businessman who has a deep knowledge of the academic world. He is a Stanford MBA and completed his PhD at the business school, which will celebrate its 75th

birthday next year, in 1970.

Charles Holloway, the Stanford professor who was joint chairman of the search committee, described Mr Joss as "basically an intellectual at heart" who "values the concepts and ideas and research focus that set Stanford's GSB apart".

Mr Joss, 57, will succeed

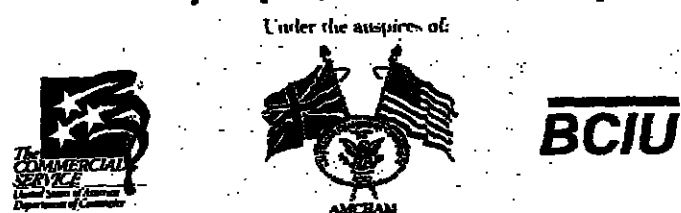
Michael Spence, who has led the business school at Stanford since 1989.

Stanford is just one of the high-profile business schools which has been looking for a new dean. In the next few months the Wharton school, at the University of Pennsylvania, is expected to announce who will replace Thomas Gerrity, its most famous boss.

And instead, probably Europe's best-known business school, based just outside Paris, is setting up a search committee to select a replacement for its dean, Antonio Borges. In the UK, Warwick Business School should soon announce its choice of dean to replace Bob Galliers.

Della Bradshaw

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- ★ Five Months On, The Euro's Progress As A World Currency
- ★ American Businesses & EMU - Preparation and First Experiences
- ★ Business Strategy For The New Europe

Welcoming Remarks

The Hon. Philip Lader, U.S. Ambassador to the Court of St. James's

Keynote Addresses

Judith Mayhew, Chairman, Policy and Resources Committee, Corporation of London

The Rt. Hon. Lord Howell of Guildford, Advisory Director, Warburg Dillon Read

Delegates are invited to join the speakers and invited guests at a reception from 5:30-7:00pm.

For detailed agenda and speaker names please visit www.usinc.com.



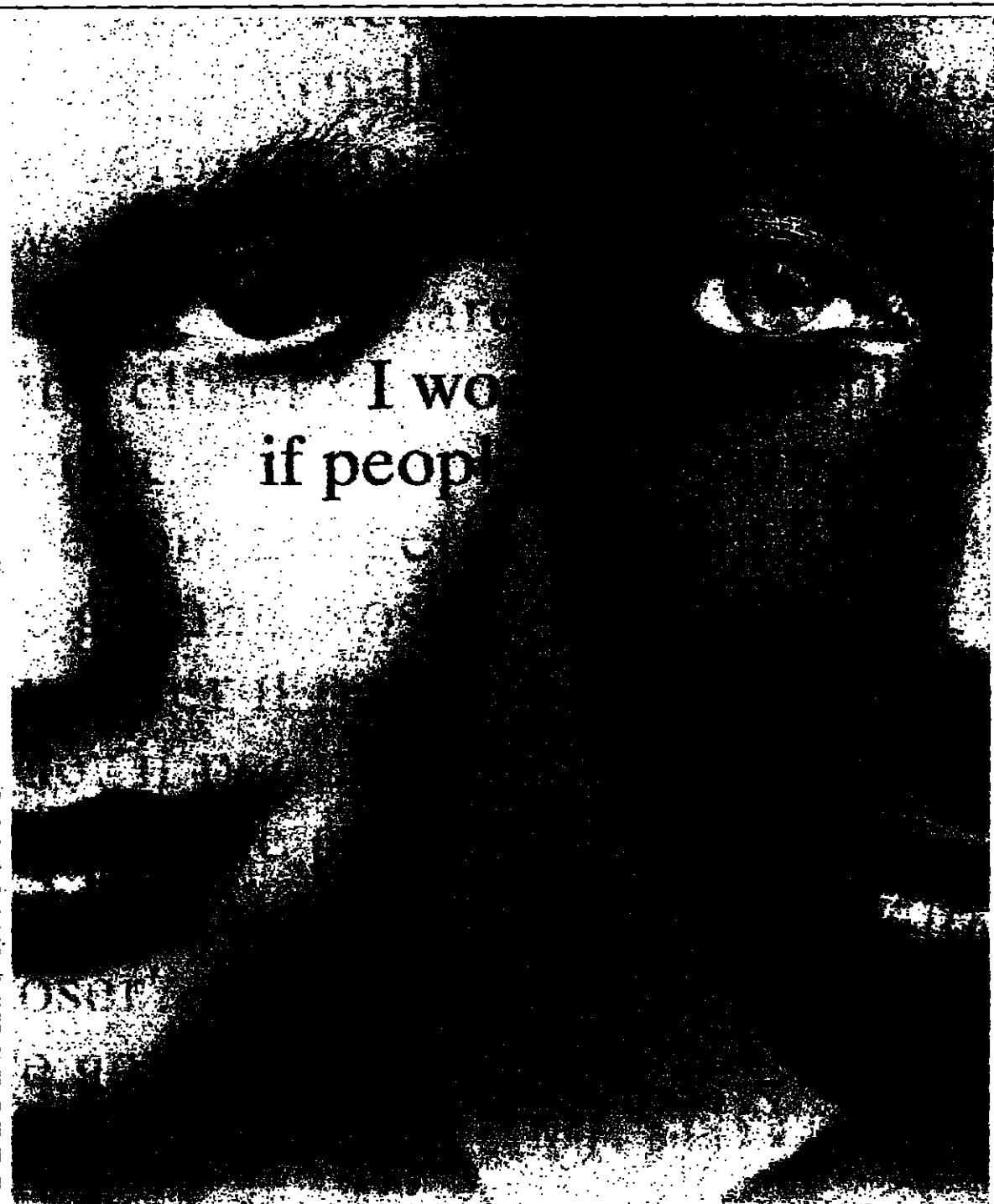
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INSIDE TRACK

INFORMATION TECHNOLOGY NARROWCASTING

Basketball brainwave nets fortune

Andrew Gellatly on the US man who appears to have struck gold by pioneering 'narrowcasting'

Yahoo's offer of \$6.6bn (\$4.1bn) for a loss-making company has stretched the credulity of even the most hardened internet observers. But some in the industry believe Dallas-based Broadcast.com and its founder Mark Cuban may represent the future of broadcasting.

Television companies around the world have always dreamed of "narrowcasting" to small, wealthy audiences, but Broadcast.com has so far been one of the few to achieve it.

Yahoo's bid this month valued each of Mr Cuban's customers at \$746. Many believe this price is insane. But Yahoo! also wants to use Broadcast.com's expertise in sports and entertainment to bring traffic to its own portal, which is the most popular on the web.

Mr Cuban, 40, began Broadcast.com in 1995 in his spare bedroom to provide radio feeds from small-town basketball games on the internet for displaced fans around the world who wanted to listen to their local games even if they were in a hotel room a continent away.

It won a loyal following and made the company one of last year's hottest Nasdaq stocks. With Yahoo's all-paper bid Mr Cuban stands to reap more than \$1.3bn for his 9.25m shares, although he plans to remain with the company.

Yet the real success of Broadcast.com's approach has come not so much from entertaining web surfers, but from helping companies that want to broadcast videos of their shareholder meetings, results announcements or product introductions.

During the last quarter the company lost \$3.6m on sales of \$4.5m, but more than 60 per cent

of its revenues were from business services, reversing the usually advertising-dependent business model of the internet.

Broadcast.com's example of operating as a cable company on the internet could have an enormous impact in the European television market, which has increasingly embraced cable and narrowcasting. But Mr Cuban has no plans to be there, believing the telecommunications environment is not yet right. "So far we're not looking at Europe at all, but we think the Japanese market is very ripe," he says.

European analysts, however, have been quick to notice the potential. "Broadcast.com's ability to show video clips will make it an attractive new advertising vehicle for the entertainment industry," says Brian Oates, Lehman Brothers' media analyst.

Mr Cuban's target audience are office-based workers, likely to be accessing the service via a 56kbs modem or T1 line (a high bandwidth internet connection), who can relatively easily download and play the video clips. These range from one minute to three hours.

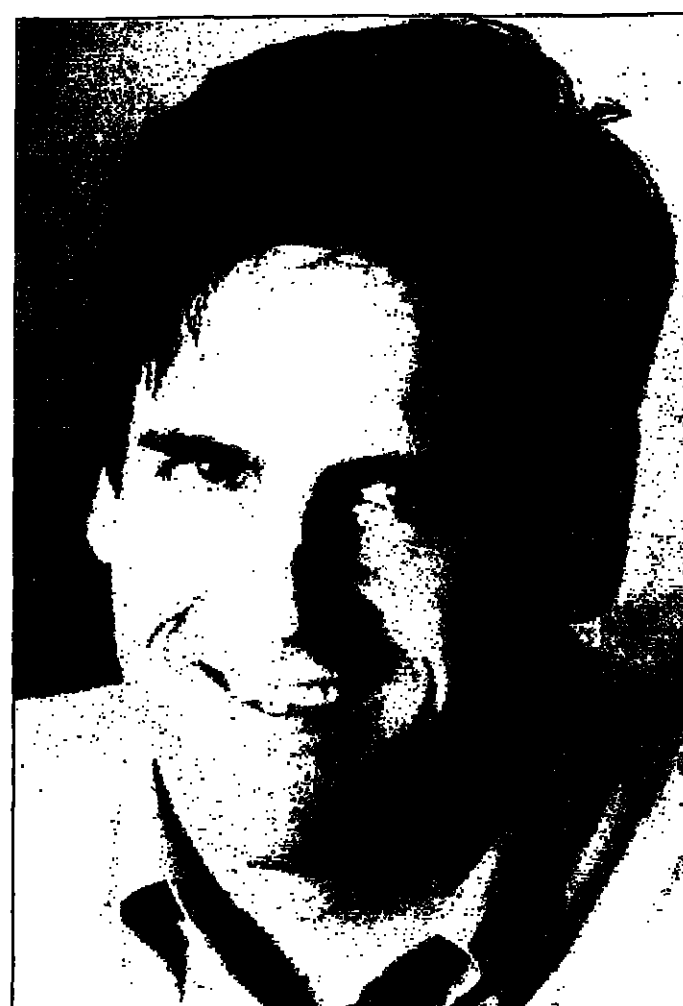
"How many people have TVs on their desks?" asks Mr Cuban, "but pretty much everybody has

'In terms of daytime audiences we can reach more white-collar workers during the day than NBC, CBS and ABC combined'

a PC with internet access - that makes us the number one desktop medium. In terms of daytime audiences we can reach more white-collar workers during the day than NBC, CBS and ABC combined."

It is a situation that makes Broadcast.com's daytime advertising slots more expensive and desirable than the evening ones, overturning the received wisdom of TV advertising.

If the company is not doing



Rich reward: Mark Cuban stands to reap more than \$1.3bn for his shares

much for the productivity of the US workforce, it is causing many broadcasting executives to rethink the internet and its high-earning users.

Last season Broadcast.com bought the online rights to the NCAA (National College Athletic Association) Basketball Championships. Because the first round was played during the working

day, it brought a huge office audience. "When we go and talk to companies about broadcasting their stockholders' meeting, they say 'Oh yeah, we remember you from listening to the Pirates game,'" Mr Cuban says.

Broadcast.com has 385 radio stations and 40 local TV stations signed up as sports content providers. The internet rights have proved inexpensive because they are still seen to have little value outside their home markets. The

large networks put little value on internet rights because of their relationship with local affiliates. The affiliates would resist the introduction of internet video because it would undermine their exclusive arrangements on which they depend for their advertising revenue.

"The big broadcasters don't even think about online rights when they negotiate, they don't even ask for them," Mr Cuban says. "Most of the biggest media companies have golden handcuffs - they've got to keep the affiliates happy."

The European pay-TV operators lack the affiliate structure of US broadcasting. That means there is nothing to stop European operators such as Canal Plus from using Broadcast.com-style technologies. With Yahoo! backing Broadcast.com, the European market appears to be open for this type of delivery.

Mr Cuban has clear ideas about the internet's future as a video delivery medium: "The technologies have already scaled well," he says. "It's purely a marketing issue to get the consumer to accept it."

MANAGEMENT PATTERN RECOGNITION

Early trend spotters can catch the market

Victoria Griffith examines the claim that an ability to perceive change is crucial for success

Profit Patterns

Adrian Slywotzky

\$27.50/E16.99

Published in the US by Times Business/Random House; in the UK on May 7 by John Wiley & Sons

Microsoft, Coke, Nike and The Gap got it. Apple, Pepsi, Reebok and The Limited did not. "It", according to management author Adrian Slywotzky, is knowledge of where true value in an industry is coming from. Companies that understand how their sector is changing become big fish; those that do not, lose ground.

In *Profit Patterns*, Mr Slywotzky promises to teach us all how we can "get it" - that is, how we can understand where the real profit and growth lie in every business. He uses some compelling, if worn, examples to show us how managers can capture a market by being among the first to perceive a trend.

Amazon.com, the online bookseller, was quick to exploit the potential of the internet. SAP, the German group, rose to glory because it recognised that companies would have to integrate computer capability in all their operations. Dell became the king of personal computers because Michael Dell recognised people would give up a little flexibility in their options to get a great product at a good price.

Mr Slywotzky convinces us that pattern-recognition is increasingly important in the business world. In today's fast-moving economy, our assumptions about the industries we operate in are challenged more often and more forcefully than they were in the past.

But understanding the importance of trend-spotting and being able to spot trends are surely two different things. Visionaries in business make their fortunes because they see what the rest of us do not. Pattern recognition is, traditionally, a key measure of IQ. It makes sense that the brightest business people are, often the most successful.

So where does that leave everyone else? Mr Slywotzky, with co-authors David Morrison, Ted Moser, Kevin Mundt and James Quella, tries to persuade us that we, too, can become adept pattern spotters through self-discipline and practice. They use an unusual example for inspiration: the 1997 victory of Deep Blue over chess champion Gary Kasparov.

Profit Patterns points out that Deep Blue was a computer program put together by clever people at International Business Machines. None were chess geniuses, and none could have beaten Kasparov on their own. Yet together they created a machine that conquered one of the greatest pattern-spotting minds in the world. Similarly, Mr Slywotzky argues, ordinary people working together could identify a pattern that escapes the world's greatest managers.

The book takes us through a series of exercises to hone our pattern-recognition skills. Some seem downright silly, loaded with jargon. At one point, we are asked to assess how our organisation operates in "Dali Time", "Conventional Time" and "Digital Time".

Others are thought-provoking. The authors ask us, for instance, to list our best customers by rank, and think about what type of customers they are. Other chapters pose questions such as

"Are there technology shift patterns that will redistribute power in your industry?" and "Which brand names will really matter in your industry?"

The trouble with *Profit Patterns* is that none of the corporate success stories it cites prove its contention that ordinary workers can become a team of visionaries. The companies that "got it", according to the authors, were led by individuals - business people with clear ideas about the future.

Even if we do "get it", *Profit Patterns* offers no advice on how ordinary people might get their corporations to move in a new direction. Chief executives may set a course for the company; it's hard to see how the average worker would do so.

It is also difficult to believe many readers will take the time to use the book the way the authors indicate. Towards the end, readers are asked to re-read chapters four to 10 at least once every two months.

Profit Patterns does no harm in reminding us that our business may not be around tomorrow if management does not sense the direction in which the market is moving. Yet even if it sells millions of copies, the number of true visionaries is unlikely to rise significantly.

Profit Patterns is available from FT Bookshop by Ringing FreeCall 0800 500 635 (UK) or 0181 324 5511, or fax 0181 324 5678. Free p&p in UK

Slywotzky promises to teach us all how we can 'get it' - that is, how we can understand where the real profit and growth lie in every business



BUSINESS TRAVEL AIR FARES

Taxing ticket change

The decision by 72 airlines to identify airport charges separately on tickets has been criticised as a misleading price rise, says Rachael Jolley

British Airways and other leading airlines are attracting heavy criticism for the way they have passed on UK airport charges to travellers.

The UK Office of Fair Trading has launched an investigation following accusations that carriers are disguising the so-called "passenger service charge" as a tax, to hide a rise in air fares.

Airports have always charged airlines for the use of their facilities, but airlines used to include these costs in the overall ticket price.

From this month, however, 72 airlines operating in and out of the UK are showing airport charges as a separate item on the ticket. Travel agents protested when they noticed that fares were going up as airlines added the charge to what had previously been the all-inclusive ticket price.

Mike Platt, commercial director of travel management company Hogg Robinson BTI UK, calls the decision to identify airport charges separately "a thinly veiled price increase".

"The PSC was included in the price of a ticket. If the fare was

\$100 and the PSC \$9, the new fare should be \$91 plus a \$9 fee, not \$109. What in fact they are doing is adding it to the existing fare," he says.

Apart from the disguised price increase, travel agents and government ministers are angered by the way the airlines have described the charges as a tax. The Association of British Travel Agents has started a High Court action against British Airways, Virgin Atlantic and Lufthansa over this issue.

Glenda Jackson, the UK transport minister, told the Guild of Business Travel Agents she was "very concerned about the practice of displaying passenger service charges on tickets as if it was a tax".

She added: "My department is working with the Department of Trade and Industry to assess whether the airlines could be in breach of trade description legislation."

The OFT has already told the International Air Transport Association, the body representing most of the world's biggest airlines, not to misrepresent the charge as a tax. An IATA docu-

ment issued in January calls the charges a "ticket tax".

To add to passengers' confusion, the passenger services charge is displayed on tickets next to air passenger duty, a genuine government tax.

The OFT says it has received 20 complaints. But action against airlines cannot be retrospective, so travellers will not be entitled to refunds on PSCs already paid, it says.

Ian Hall, UK travel manager for Unilever, the AngloDutch conglomerate, points out that the higher ticket prices could cost companies with extensive travel in and out of the UK several thousand pounds this year. He is also critical of the way all the 72 airlines chose to make the move together.

Some fees will be charged on departure, others on arrival, meaning a business traveller could pay two PSCs on one journey. The fees are: for an international departure from Heathrow, £7.50; for a domestic departure, £4.50; and, at London City Airport, £10.70 on arrival.

British Airports Authority, which runs some of the UK's biggest airports including Heathrow and Gatwick, stresses the rise in ticket prices is not the result of increased airport charges. But it admits there has been a certain

amount of confusion about the PSC, which some travellers seem to think is a tax.

Defending the charge, British Airways says it is moving into line with policy in many parts of Europe, where airport charges are displayed on tickets. "Just as there are times when fares go up, there are other times when fares go down. We believe it will help



air fares become more transparent."

BA is calling on IATA to change ticket layout to make it "crystal clear" to consumers that fees and other charges could be included as well as taxes.

Virgin Atlantic said: "It is what other airlines have done, it is not our lead. The feeling is that the costs are going up generally."



TRAVEL UPDATE

Hotel in Japan among four Marriott projects

A 780-room hotel in Nagoya, Japan, is one of four Asian projects announced by Marriott. Scheduled to open in spring next year as part of an office and shopping development centred on the city's main station, it will be operated in association with JR Tokai Hotels, a subsidiary of the Central Japan Railway Company.

Marriott will also manage three new properties in China. Two of them will be in Shanghai and are due to open in 2001. The other will be in Haikou, on Hainan island off the southern coast.

Company travel rule crackdown

Break company travel policy at your peril. Worldwide research by American Express shows that all but a small minority of companies exact some kind of retribution: 71 per cent refuse to pay expenses to staff who fail to toe the line.

Yet the temptation must be great - 72 per cent of corporate

travellers fly in economy class, the survey found.

Canada connection with Taipei

Air Canada has joined forces with EVA Air to offer a non-stop service between Vancouver and Taipei. It plans to operate three flights a week from July 5, using long-range Airbus A340 jets in a code share arrangement with the Taiwanese carrier. Arrival times in Taipei will be scheduled to allow as many same-day connections to other Asian destinations as possible.

Polar One route planned by UA

United Airlines is planning non-stop flights between New Delhi to Chicago over the North Pole. It wants to launch the service in October, and is seeking permission from the Russians to use the new Polar One route for US-bound flights. Light headwinds over the pole would mean the shortest possible flight times.

Roger Bray

BAA

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THE ARTS

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OPENINGS

NEW YORK

To mark the millennium, the Whitney Museum is devoting all five floors of its building to an all-American blockbuster, presenting everything you ever wanted to know about 20th century American culture but were afraid to ask. Art from collections around the US will be on show, and the



exhibition will be presented in two parts: the first half of the century from Friday until the end of August, and the second half from late September until the end of the year. The Metropolitan Museum's monumental collection of Greek art will return to view tomorrow in seven galleries refurbished to their original neoclassical grandeur. The opening of the new

Greek Galleries, featuring masterpieces from the sixth to the fourth centuries BC (left), marks the end of an extensive three-year renovation and re-installation project. The New York Philharmonic, conducted by Colin Davis, gives the US premiere of James MacMillan's "The World's Ransoming" at Avery Fisher Hall on Thursday. The programme, which also includes Bruckner's Ninth Symphony, is repeated on Friday morning and Saturday evening. The Civil War, a musical inspired by documentation from the American conflict of the 1860s, opens at St. James Theatre on Thursday, with music by Frank Wildhorn. The director is Jody Zaks. A show that dusts off the songs

of George and Ira Gershwin, The Gershwins' Fascinating Rhythm, opens at Longacre Theatre on Sunday. Conceived by Mark Lamos and Mel Marvin, it includes such standards as "I've Got a Crush on You" and "The Man I Love". MADRID The Fundación Juan March has organised an exhibition devoted to Kurt Schwitters, a key figure in the European avant-

garde of the 1920s. It comprises 35 works from the Sprengel Museum in Hannover and private collections. The show opens on Friday and runs until 27 June. HOUSTON Composer and inventor Tod Machover brings a fresh look to the traditional operatic medium on Friday when Houston Grand Opera stages his Resurrection. The opera, HGO's 24th world premiere, explores the social conflicts of Tsarist Russia.

Patrick Summers conducts, Brian Murray directs, and the cast includes Christopher Schaldenbrand and Katherine Ciesinski. LONDON The Royal Opera's award-winning production of Britten's Paul Bunyan returns to the London stage for 10 performances at Sadler's Wells, starting on Friday. Meanwhile at the Coliseum, a new English National Opera production of Handel's Semele opens tonight, in a staging by Robert Carsen conducted by Harry Bicket. Rosemary Joshua (left) sings the title role.

Neil Bartlett's production of Marlow's extraordinary play The Dispute - a great success when new in Stratford-upon-Avon - arrives this week in London, opening tonight at the Lyric Theatre. Hammermith, Nick Philippou's drastic revision of Shakespeare's The Tempest arrives in the same building at the Lyric Studio on Wednesday. CARDIFF What Philip Larkin described as "the clear, non-hysterical voice and sailing guitar" of B.B. King (above) will be heard at St. David's Hall tomorrow, as the 73-year-old Blues Boy opens his UK tour.

Berlin gets the greenhouse effect

Ralph Rugoff reports on Sir Norman Foster's transformation of the Reichstag

When Sir Norman Foster won the commission to transform Berlin's Reichstag, which opens today as the Bundestag's new home, he grasped the opportunity of a lifetime. How many architects, after all, are ever given the chance to redesign a nation's capital building, especially at such a turning point in that nation's history? With a reunified Germany looking to overcome the ghosts of the past as its government moves from Bonn to Berlin, the symbolic stakes were daunting.

So was the architectural challenge. Rather than tear down the old Reichstag, a fusty, neo-Baroque 19th-century structure that had been burned by the Nazis, damaged in the war, and mutilated by later renovations, the Bundestag had decided it should simply be remodelled.

The link to the past should be preserved. But it had to be handled gingerly, as Germany's relationship to its own icons of authority remains profoundly uneasy. What was needed, clearly, was a way of converting the Reichstag - a piece of leftover Kaiser pomp - into a contemporary symbol of Germany's democratic traditions, while at the same time imbuing it with the gravitas befitting a seat of government.

Foster's solution is evident as soon as one ascends the grand staircase of the building's western entrance and enters a soaring lobby that is a dazzling paean to light, space and, above all, the virtues of glass. Upon walking through the front doors, to be used by politicians and the public alike, the legislative assembly is immediately visible through a series of glass walls. In Foster's idealised vision government lives in a glass house. Its actions visible to the people it is meant to serve.

The use of glass as an idealist metaphor is, in fact, an old saw of Modernist architecture, but Foster has revived it with a vengeance. In the lobby the material is everywhere - overhead in the newly gridded skylights, in the lowering windows behind you, even on the doors of the elevators in which you can ride to the roof to witness Foster's ultimate tribute to this favourite material.

There, nesting atop the building like an upside-down egg cup, is a spectacular high-tech cupola that climbs 23 metres. At its core hangs a 300-tonne inverted cone composed of panels of mirrored glass. The cone is functional: a "light sculptor", it reflects sunlight into the assembly chamber below. But it is also an astonishing sculptural object, suggesting an aesthetic collaboration between Nasa and Liberace.

In Foster's original plan, visitors would have been able to stand inside the cupola and gaze down at their representatives through the assembly chamber's glass dome. That plan was scrapped, however, and the rooftop visitor is now treated to breathtaking panoramas of Berlin from an open-air observation platform at the cupola's apex, reached by spiralling ramps that hug the glass shell.

It's an extraordinary viewing experience, and the cupola will undoubtedly become a major tourist attraction, a 21st century counterpart to the Eiffel tower. But other than suggesting that governments have become like theme parks, it's difficult to conceive of any symbolic weight this architectural folly might possess. It will be illuminated at night, supposedly to remind Berliners that the beacon of democracy is ever aglow, but seen from afar the futuristic structure



The 300-tonne inverted cone is an astonishing sculptural object, suggesting an aesthetic collaboration between Nasa and Liberace

might more readily conjure an alien mothership that has descended upon the crusty capital building and is sucking out its guts.

Which is essentially what Foster and Partners did in converting the Reichstag, gutting its compartmentalised interior and replacing it with wide-open spaces whose pale walls and flooring are

of the German eagle, apparently a nostalgic favourite of many MPs, hangs before the front wall like a giant kitsch cartoon, visually dominating the room along with the tapering steel point of Foster's rooftop "light sculptor" that punctures the chamber's ceiling and will hang above legislators' heads like a space-age sword of Damocles.

Foster cannot be blamed for the eagle, but the dangling tip of his inverted cone is a pointless distraction.

The sole redeeming touch is the glass-sided sections of raked gallery seating that hover so close to the assembly floor that visitors should be able to read the notes politicians pass to each other. More than all the endless panes of glass, these galleries will ensure an intimacy exists between legislators and the public.

As for evoking history, Foster's one truly successful gambit occurs in hallways where archaeological strata from the original building - damaged 19th-century mouldings, masons' marks, graffiti scrawled by occup-

ants and other Works on Paper, 140 works on paper spanning the whole of the artist's career, to Jul 4

commissioned to create works for the building, including several figures, best-known for politically subversive art, or whose work has addressed the Nazi legacy.

Unfortunately, most of the art is so poorly displayed that its presence is virtually nullified. A sculptural assemblage by Joseph Beuys is dumped in a corridor outside a dining room; Christo's drawing of his "wrapped Reichstag" project is stuck against a fire-engine-red wall in the rooftop restaurant.

Worst of all, a memorial to German legislators victimised by the Nazis is placed in a bright glass box of a room amid sleek black leather furniture that calls to mind a corporate cocktail lounge.

Only Sigmar Polke, the reigning court jester of German art, is able to give the new Reichstag the spin it deserves. Hung in the main lobby, his five holographic collages poke fun at key figures and symbols of German politics. Most importantly, though, these visually dense works transform as you walk past them. With antic irreverence, they call the bluff of Foster's rhetorical exercise in transparency.

Reality, they remind us, is never transparent. What we see from any one angle is always only part of the picture.

This truism is grossly exaggerated in the new Reichstag, which is essentially two separate buildings with an eye-catching showpiece plonked on top. Meanwhile, basic problems such as its crushingly dull facade have not even been addressed.

Of course, on a practical level Foster's functional meeting rooms may well prove pleasant places to work. But as the capital of reunified Germany, his schizophrenic renovation is profoundly unsatisfying. Ultimately it is as problematic as the name of the building itself - a Reichstag for which there is no longer a Reich.

An intimate slice of American life

MUSICAL

BRENDAN LEMON

Floyd Collins
Prince Music Theatre,
Philadelphia

On January 30 1925, a young amateur explorer named Floyd Collins became trapped in a large cave in Barren County, Kentucky. For two weeks, while desperate and sometimes foolish efforts were made to rescue him, Collins survived. With the exception of Charles Lindbergh's transatlantic flight and the kidnapping of his baby, the Collins drama was the biggest American news story between the wars.

In 1994, the American Music Theatre Festival in Philadelphia (which has since become the Prince Music Theatre) premiered *Floyd Collins*, a piece based on the spelunker's story. With music and lyrics by Adam Guettel, and book and direction by Tina Landau, the work had its New York premiere two years later, off-Broadway, meeting with critical acclaim and sold-out houses. Without risk-taking producers to support it, however, *Floyd Collins* failed to transfer to a commercial theatre.

But now a new production of the show directed by Landau is touring the country, and while the staging's merits are not so overwhelming as to require its move back to New York, neither do they dissuade one from the view that *Floyd Collins* is an important achievement in music theatre, an ambitious yet intimate slice of Americana.

On the stage of the Prince Music Theatre, in its ingeniously renovated, 450-seat performance space in downtown Philadelphia (the production has now transferred to the Goodman, in Chicago, until June 5), *Floyd* conveyed a grander feel than it had during its off-Broadway incarnation.

While this helped heighten the carnival-like hysteria of the second act, as every huckster in the country descends on the cave in search of a profit, it has also resulted in a certain slackness of staging. If the story is to earn its deeply affecting conclusion, tautness of development and economy of movement are

essential. What was put across, and gloriously, was the show's score. A mélange of bluesgrass and folk, jazz and music-video pop, with echoes of Carole King and Copland, Britten and Sondheim, and, above all, Jimmy Webb, the music was well-played by an eight-piece pit band. While Guettel's banjo-inflected sound is familiar to anyone who has been to a rural fair, it feels absolutely innovative in the context of American musical theatre, where ballads choked by synthetic strings are more the norm.

Guettel is also original in his word settings. Again and again, he places a syllable

What was put across, and gloriously, was the show's score

on three or four notes, a technique that is common in country music but near heresy on Broadway. His songs frequently refuse to reach for the easy emotion. For example, "The Riddle Song" starts out as a woe-filled duet between Floyd and his brother, Homer, about the explorer's plight, but explodes into a fantasy of boyhood freedom, days when the pair would skip school and go fishing.

Though Roman Frago and Clarke Thorell, the vocally clear, dramatically adept actors who portray Floyd and his brother, have Huck Finn and Tom Sawyer looks to them, their rapport is absolutely adult.

In their scenes together and in Floyd's moments with Skeets Miller, a cub reporter, we glimpse a world where people long for romantic connection but must be content with the more mundane affection of friends and family.

In this emotional realism, Guettel's work distinguishes itself from most musicals, which must contain a conventional love story in order to thrive commercially.

In another setting, the composer's refusal to feed audience fantasy could be seen as puritanical, but against its handsomely Kentucky backdrop of Floyd Collins, it looks more like genius.

INTERNATIONAL

Arts Guide

AMSTERDAM

DANCE
Het Muziektheater
Tel: 31-20-551 8911
Nederlands Dans Theater I:
programme of works by Inger, Lightfoot, Kylian and Van Manen;
Apr 20, 21, 23

OPERA
Netherlands Opera, Het Muziektheater
Tel: 31-20-551 8911
Otello: by Verdi. Conducted by Carlo Rizzi in a staging by Klaus Michael Grüber, with a cast led by Vladimir Bogachov; Apr 18, 22.

BERLIN
DANCE
Deutsche Oper
Tel: 49-30-34384-01
Tokyo Ballet: In a Maurice Béjart programme comprising Stravinsky's Le Sacre du Printemps and Petruschka, and Ravel's Bolero; Apr 20, 21

CARDIFF
JAZZ

St. David's Hall
Tel: 44-1222-878 444
B.B. King: opening concert of a UK tour; Apr 20

FLORENCE
CONCERTS
Teatro Comunale
Tel: 39-055-211158
www.maggioloflorentino.com
Orchestra del Maggio Musicale Fiorentino: conducted by Semyon Bychkov in works by R. Strauss and Brahms, with piano soloist Andrea Lucchesini; Apr 22, 23

OPERA
Teatro Comunale
Tel: 39-055-211158
www.maggioloflorentino.com
The Queen of Spades: by Tchaikovsky. Conducted by Semyon Bychkov in a staging by Lev Dodin, in a co-production with Netherlands Opera and Opéra National de Paris; Apr 21

GENEVA
DANCE
Ballet des Forces Motrices
Tel: 41-22-418 3000
Ballet du Grand Théâtre de Genève: La Bayadère. New staging by Etienne Frey, with designs by Gérard Poussin. With the Orchestre de la Suisse Romande conducted by Thomas Rieger; Apr 19

HOUSTON
OPERA
Houston Grand Opera, Wortham Center

Tel: 1-713-227 2787
www.hgo.com
Resurrection: world premiere of Tod Machover's new opera set in Tsarist Russia, with a libretto by Laura Harrington. Patrick Summers conducts a staging by Braham Murray, with designs by Simon Higlett; Apr 23

LONDON
CONCERTS
Barbican Hall
Tel: 44-171-638 8891
● Amsterdam Baroque Orchestra: conducted by Ton Koopman in works by Rameau, Bach, Bocherini and Mozart, with cello soloist Yo-Yo Ma; Apr 23
● City of London Sinfonia: conducted by Richard Hickox in works by Strauss, Haydn and Beethoven, with soprano Christine Brewer; Apr 21

Royal Festival Hall
Tel: 44-171-960 4242
● London Philharmonic Orchestra: Daniel Harding conducts works by Brahms, Mozart, and Strauss; Apr 20
● Orchestra of the Age of Enlightenment: conducted by Paul Daniel in works by Mozart, with soloists including soprano Susan McClintock; Apr 19
● Philharmonia Orchestra: Christian Thielemann conducts works by Schumann, Mozart, and Brahms; Apr 22

EXHIBITION
Royal Academy of Arts
Tel: 44-171-300 8000
Vasily Kandinsky: Watercolours

and other Works on Paper, 140 works on paper spanning the whole of the artist's career, to Jul 4

OPERA
English National Opera, London Coliseum
Tel: 44-171-832 8300
● Mefistofele: by Boito. Conducted by Oliver von Dohnányi in a new staging by Ian Judge; Apr 23
● Salome: by R. Strauss. David Atherton conducts David Leveaux's production; Apr 20
● Semele: by Handel. Rosemary Joshua sings the title role in Robert Carsen's production, conducted by Harry Bicket; Apr 19

Sadler's Wells
Tel: 44-171-863 8000
The Royal Opera: Paul Bunyan, by Benjamin Britten. Staging by Francesca Zambello, conducted by Richard Hickox; Apr 23

LOS ANGELES
CONCERT
Dorothy Chandler Pavilion
Tel: 1-213-365 3500
www.laphil.org
Los Angeles Philharmonic: conducted by Alan Gilbert in works by Bernstein, Ruggles, John Williams, and Copland; featuring David Breidenthal on bassoon; Apr 22

● Munich Philharmonic Orchestra: conducted by Manfred Honeck in works by Wolf and Tchaikovsky; Apr 21, 22, 23
● Pinchas Zukerman: recital by the violinist of works by Mozart, Takemitsu, Schumann and Brahms, with piano soloist Marc Neikrug; Apr 20
● Vienna Philharmonic Orchestra: conducted by Roger Norrington in works by Nicolai, Bellini and Bruckner, with piano soloist Friedrich Hückrich; Apr 19

NAGOYA
EXHIBITIONS
Nagoya/Boston Museum of Fine Arts
www.nagoya-boston.or.jp
● Art of the Ancient Mediterranean World: inaugural long-term display of more than 220 objects, ranging from prehistoric Egyptian earthenware to a fresco from Pompeii
● Monet, Renoir and the Impressionist Landscape: this inaugural show at the new museum comprises more than 60 examples of landscape painting in 19th century France. Key works include "Grainstack (Sunset)" (1891) by Monet; to Sep 26

NEW YORK
OPERA
Metropolitan Opera, Lincoln Center
Tel: 1-212-362 6000
www.metopera.org
Susannah: by Floyd James Conlon conducts a new staging

MUNICH
CONCERTS
Philharmonie Gastelg
Tel: 49-89-5481 8181

by Robert Falls, with a cast led by Renée Fleming and Samuel Ramey; Apr 22

New York City Opera, New York State Theater
Tel: 1-212-870 5570
www.nycopera.com
Intimate: by R. Strauss. New staging by Leon Major, with sets by Andrew Jackness. Conducted by George Manahan; Apr 21

PARIS
EXHIBITIONS
Musée du Louvre
Tel: 33-1-4020 5151
www.louvre.fr
Le Pyramide du Louvre à 10 Ans: programme of lectures, walks, concerts and films, celebrating the pyramid's 10th anniversary; to Apr 21

Petit Palais
Tel: 33-1-4265 1273
Maroc: Les Trésors du Royaume: A mainstay of France's year-long "Temps du Maroc" festival, this display ranges from prehistory to the present, taking in the arrival of Islam on its way; to Jul 18

OPERA
Opéra National de Paris, Opéra Bastille
Tel: 33-1-4473 1300
www.opera-de-paris.fr
Lohengrin: by Wagner. Conducted by Mark Elder in a staging by Robert Carsen; Apr 19, 22

NHK Hall
The Royal Ballet tour: Swan Lake; Apr 19

TORONTO
OPERA
Canadian Opera Company, Humberford Centre
Tel: 1-416-363 6671
www.coc.ca
The Golden Age: by Randolph Peters. World premiere. With a libretto by Robertson Davies, based on the ancient fable. The director is Colin Graham and the conductor is Richard Bradshaw; Apr 21, 23

TV AND RADIO
● WORLD SERVICE
BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHz (463m)

● CNN International
Monday to Friday, GMT:
08.30: Moneyline with Lou Dobbs
13.30: Business Asia
18.30: World Business Today
22.00: World Business Today Update

● Business/Market Reports
05.07: 06.07: 07.07: 08.20: 09.20: 10.20: 11.20: 11.32: 12.20: 13.20: 14.20:
At 08.20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

Zero intolerance

In the US, being tough on crime has often meant being tough on blacks. Now civil liberties advocates and black communities are fighting back, says Patti Waldmeir

Every society makes its own deals over law enforcement. America, more than most, struggles hard to strike a balance between the competing demands of public safety and private freedom.

But there are signs that America's 20-year-old social compact over law and order - which mandated tough cops to fight tough criminals, and which has arguably led to a steep drop in crime - is under stress.

The outrage provoked by the killing of Amadou Diallo, a West African immigrant, by plainclothes New York City police in February may have marked a turning point in attitudes towards "zero tolerance" law enforcement.

Now white America has begun to suspect what black America has always believed: the costs of the crackdown have fallen disproportionately on innocent black and brown people.

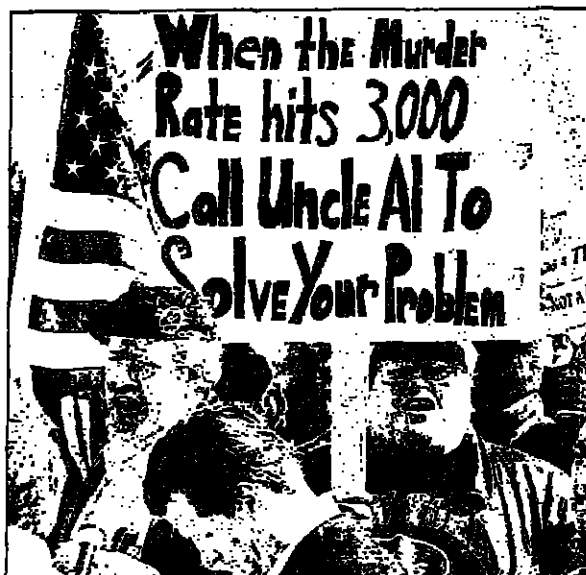
The sickening brutality of the New York killing - Diallo, though unarmed, was shot 41 times - has begun to focus public opinion on the damage to individual liberties imposed by the strong-arm tactics of the law.

Diallo's death had national repercussions: Janet Reno, attorney-general, has called on police departments nationwide to collect data on the use of "racial profiling" - the practice of using race to construct a profile of criminality - which formed the silent subtext to Diallo's killing.

Ms Reno asked specifically for statistics on race profiling in traffic enforcement. Highway police routinely use traffic stops for petty offences, such as halting too long at a stop sign, or changing lanes incorrectly, to look for drugs and guns.

Blacks complain that the real pretext for these stops is race, and that police have criminalised the simple fact of skin colour.

The black community, sarcastically, calls this "driving while black". Police deny they target blacks because of prejudice, but argue it is rational to focus on a group



Speaking out: supporters of New York's police at a court hearing

highly represented in crime statistics: more than half of US prison inmates are black, although only 12 per cent of the population is.

Now there is a move to assemble national figures on race in traffic stops, with Congress and 12 state legislatures considering bills to compel data collection.

Several state courts are hearing driving while black cases. There is a case before the Supreme Court that turns subtly on the issue of profiling: a challenge to a Chicago law that allows police to arrest anyone loitering in public with another person, if either of them are

Evidence of police bias, statistical and anecdotal, has existed for years

believed to be gang members. "Loitering while black" has thus joined driving while black in fuelling minority resentment.

Evidence of police bias, statistical and anecdotal, has existed for decades. But civil liberties advocates argue that this racial bias has been reinforced by tough crime policies adopted in the 1980s.

Blacks, they say, have been disproportionately affected by the practice of "zero tolerance" (punishing small offences to deter larger

ones), and "quality of life" policing (promoting a sense of law and order by punishing lifestyle infractions such as urinating in public).

"When there's a war, there are casualties," says David Harris, a University of Toledo law professor who is writing a report on profiling for the American Civil Liberties Union. "Zero tolerance: that's a war. But it should make us think twice when all the casualties are of one race."

The statistics are damning: several state and local studies have shown a vast disproportion between black drivers on the road, and

those who are stopped by highway police.

In Maryland, where a court order forced police to record the race of drivers on a stretch of Interstate 95, 70 per cent of those stopped and searched were black, though only 17.5 per cent of drivers were. But in the game of duelling statistics, police have a potent weapon: the fact that there are proportionately more black criminals than white ones.

According to No Equal Justice, a new book by David

Cole, a Georgetown University law professor and civil rights lawyer, per capita incarceration among blacks is seven times the rate among whites. "For every one black man who graduates from college, 100 are arrested," Mr Cole says.

Police argue these figures suggest a greater propensity to crime, and make it rational to suspect those statistically most likely to offend.

They draw a direct link to social order: "As the nation's violent crime rate continues to drop, is it an acceptable time to change police practices that have contributed to this drop?" asks Robert Scully, executive director of the National Association of Police Organizations.

Mr Cole focuses on the human and social costs of aggressive policing. He concedes that blacks make a disproportionate number of the prison population, though he argues much of this is explained by class disparities, racial inequalities in court, juries, and sentencing.

Even so, he says 98 per cent of America's black population is not arrested in any given year, compared with 99 per cent of whites.

So he asks: is it necessary to penalise so many innocent people, many of whom are not just inconvenienced but humiliated or even beaten in traffic stops? Is zero tolerance worth the price minorities pay for it, not to mention the cost to society of greater estrangement between blacks and the law?

Recently, a judge in Boston tried to do her bit to rebalance the scales of justice: in sentencing a black felon convicted, she disregarded his history of previous (mostly traffic) offences on the grounds he would have had no record if he had not been driving while black. He got a light sentence.

Professor Cole argues maverick judges cannot, on their own, strike a new bargain between preventing crime and protecting the rights of citizens. He hopes legislatures will do that: by providing the data to educate Americans on the racial costs of zero tolerance.

LETTERS TO THE EDITOR

More schools mean less child labour

From Pradeep S. Mehta.

Sir, Indeed, "Sanctions over child labour can backfire" (March 31). A recent study carried out by us on a small sample of child labourers in the carpet industry in Rajasthan (north-west India) shows the same facts as the findings of Dr Sonia Bhalotra of the University of Bristol, who studied them in rural Pakistan.

Lack of education facilities is another cause for the persistence of child labour. In South Asia, the phenomenon is worsened by the fact that schools do not exist, while the state expenditure on education is very low. In India, it is less than 1.5 per cent of gross national product. A

recent study showed that of the 188 randomly selected schools in Bihar, Madhya Pradesh, Rajasthan and Uttar Pradesh (states with a high population growth and a high level of poverty), 23 per cent had a library, 33 per cent had usable teaching kit and 41 per cent had maps or charts.

India alone has 55m children who are allegedly working. The study estimated that it would require at least \$21 per child to create the right schooling facilities: that is, \$1.6bn a year. This does not include an annual income of \$87 per child for food and clothing - \$4.75bn. So we are looking at a total outlay of \$5.94bn a year in

India to take 55m children out of work. That kind of resource the government of India does not have, and no donor will give.

Oxfam's campaign calls for a global action plan to tackle the crisis through a combination of debt relief, focused lending and cuts in military expenditure by the poorest countries. We think it needs more than that - but certainly not sanctions.

Pradeep S. Mehta, Secretary General, CITS Centre for International Trade, Environment & Economics, D-218, Bhaskar Marg, Bani Park, Jaipur 302 016, India

Basis for block exemption

From Mr Marc Greven.

Sir, Your leader "EU cars" (April 14) uses the launch of legal proceedings by the European Commission against DaimlerChrysler to make a case for the abolition of the automotive block exemption in 2002. This regulation, it is argued, causes wide price differences between European Union member states, does not benefit consumers, and restricts competition.

This analysis appears to overlook two basic facts. First, the distribution agreements allowed under EU law are basically the same as those of other countries such as the US and Japan. Unlike what happens in Europe, however, the benefits for consumers and competition of such agreements are not being questioned elsewhere. So, if something is good for the rest of the world, why is it not good for Europe?

Second, I would suggest that the differences in car taxation - from a mere 16 per cent in Germany to a staggering 218 per cent in neighbouring Denmark - are more of an anomaly in the single market than the relatively modest price differences that exist for motor vehicles.

Indeed, various recent studies show that price differences for motor vehicles are far smaller than for most other consumer products and services.

Whether or not the block exemption should be renewed beyond 2002 must be decided on the basis of a comprehensive analysis of its advantages and possible disadvantages, not on some isolated offences that still stand to be proven.

Marc Greven, director, legal affairs, ACEA (European Automobile Manufacturers Association), 211 rue du Noyer, 1000 Brussels, Belgium

Disgraced commissioners: it's time to decide

From Mr Fergus Randolph.

Sir, As one witnesses the terrible scenes in Kosovo and sees the Serbian regime at present unbowed and unrepentant, closer to home one notices another organisation (or rather certain members thereof) also standing high when they too should be firmly on the defensive. The organisation in question is the European Commission which, despite a damning report condemning a number of individual commissioners, is still in place.

notwithstanding the fact that they resigned en masse. The situation must be wholly unacceptable to the ordinary men and women of Europe who, through their taxes, are the Commissioners' paymasters.

In these troubled times, when the European Union has shown decisive and forthright action against Slobodan Milosevic, cannot this new-found unity of purpose be used to force those Commissioners named and shamed in the report, out of

office? Article 160 of the EC Treaty provides that the Council of Ministers may apply to the Court of Justice to compulsorily retire any member of the Commission who no longer fulfils the conditions required for the performance of his/her public support and would have no potential for "collateral damage".

Fergus Randolph, Wolensstraat 21, 1700 Dilbeek, Belgium

Conflict of interest can be part of doing the job

From Jan Harrington.

Sir, In Vanessa Houlder's article on sponsored scientific research ("Objectivity and the cash factor", April 13), Richard Horton, editor of The Lancet, is quoted as fearing that a conflict of interest statement in a research paper may lead the public to dismiss it without judging its merits.

There are a great many other areas in which competent professionals, many in the financial services indus-

try, make conflict of interest statements as part of their work. It should make the public aware of the conflict, without knee-jerk rejection.

If The Lancet bans conflict of interest statements, won't intelligent readers suspect that even more research is tainted by its undisclosed funding source? Could The Lancet take a statistically valid sample of published (and cancelled) work over the past two years and analyse it according to whether

or not the published research (and the cancelled) helped, hindered or was neutral to the financial interest of the sponsor.

My suspicion is that few pieces of published research will show results that are detrimental to the sponsor, and little cancelled research would have produced results beneficial to the sponsor.

Jan Harrington, PO Box 746, New York, NY 10116, US

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PERSONAL VIEW RICHARD BRANSON

Storming America's sheltering sky

A genuine "open skies" agreement would be one in which foreigners were allowed to own US airlines and transport passengers and cargo within the United States

British aviation stands at a crossroads - literally as well as metaphorically. Our country is fortunate to be the hinge between the world's great markets of Europe and North America. Our airports, especially Heathrow, are linked to every important city and economy in the world.

Geographical location has been a factor in the success of British aviation. Another has been our competitive climate. The UK has long led Europe by privatising its state airline, and in deregulation. As a result, aviation is one of our greatest success stories.

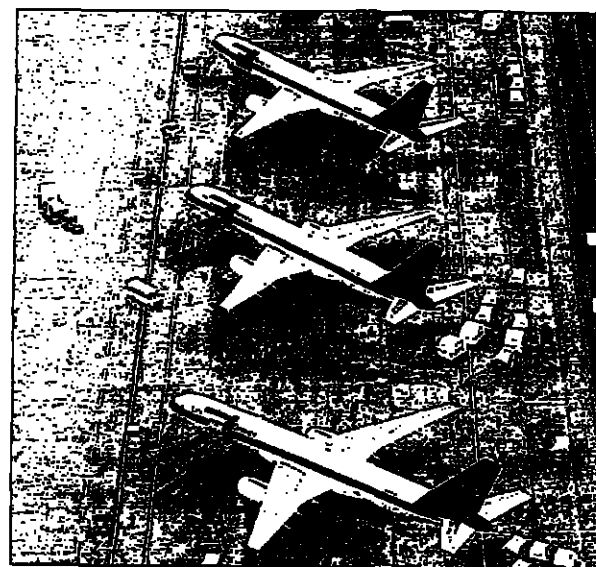
Heathrow is not just Europe's premier airport, it is the world's busiest international hub. The UK is home to the world's leading charter airlines and to entrepreneurial cargo carriers that have helped make our country a world beater in transporting freight.

UK consumers have real choices between air services. It is no surprise then that Britain's civil aviation contributes so much to our country's economic well-being.

We cannot sit on our laurels, however. The aviation world is dynamic, and constantly throws up new challenges and opportunities.

For the UK, those challenges and opportunities are coming sharply into focus: high level contacts between the UK and US governments are increasing in tempo, with John Prescott, the UK transport secretary, and Rodney Slater, his US counterpart, due to meet again this week to discuss the barriers that impede a new transatlantic air services deal.

At the same time, others in the EU are saying that the time has come for the EU to



United Parcel Service jets on the tarmac in Louisville, Kentucky. AP

negotiate with the US to get a better overall deal; and the problem of fair access to slots at Gatwick and Heathrow grows more acute.

The next step in negotiations with the US stands out as a big problem. The US has formidable negotiating leverage, which it uses effectively.

The UK can only have one shot at the negotiation: once we open up access to Heath-

row to US carriers we will have no trump cards up our sleeve. That makes it a real challenge to obtain a full and fair deal that will satisfy all of the UK's airlines and achieve real liberalisation in the US-UK aviation market.

Some of the results we seek will not come easily - especially when the UK asks the US to treat our airlines the same way they want us to treat theirs.

For example, US cargo airlines, particularly FedEx, want unlimited rights to fly

government (or its contractors) wants goods or people transported? That is a job only for Americans.

Yet our government buys seats or whole plane loads from whoever offers greatest value, whether British or foreign. British civil servants regularly fly to Washington DC on United Airlines.

Negotiating bilaterally with the US is an enormous challenge. But there is only one other option. Some have argued that the

EU should now take the lead in setting-up a new transatlantic aviation area.

Europe is arguably as ready for further liberalisation as it will ever be.

Its airlines are now more efficient and competitive, and most are fast moving out of state ownership.

The EU's internal aviation market is fully liberalised, helping to fulfil the achievement of the single market (Britain has benefited from this - it is no accident that the UK is the centre for the activities of so many of Europe's low-cost new entrant airlines).

On the other hand, we do not yet know who will be in the new European Commission, nor how it will set its priorities.

There are also dangers in a wider aviation area.

The new transatlantic aviation area would have to be controlled by vigilant competition authorities - not to prevent airlines from taking commercial decisions, but to deter and deal with the sort of anti-competitive behaviour that have hurt consumers in the past.

Which ever way the government decides to move, either continuing with bilateral negotiations or seeking a wider deal through the EU, decisions taken this year will have profound implications for British aviation.

This must therefore be a time for careful reflection, not hasty decisions or partial deals.

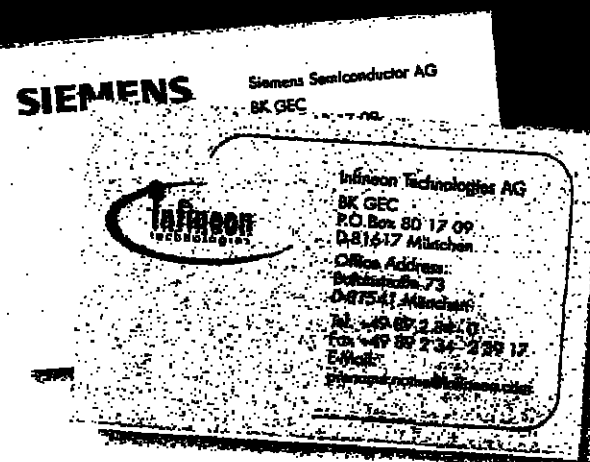
Our successful airlines want to seize the opportunities offered by a deal for genuine US-UK "open skies" - opportunities that will bring real benefits to consumers by opening up further competition.

They will not be prepared to settle for a deal that gives away access for US carriers to Heathrow without gaining proper liberalisation in access to the US market.

Our government must think long and hard where the UK's best interests lie. The author is chairman of Virgin Atlantic Airways

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Monday April 19 1999

India's unstable democracy

The last thing India needed right now was the collapse of another government. The fall of the Bharatiya Janata Party-led coalition, after its one-vote defeat in parliament on Saturday, marks the demise of the fourth administration in just three years. It confirms the chronic instability of the world's most populous democracy, and it is likely to herald another prolonged period of uncertainty, with or without new elections.

The immediate cause of the government's fall was not ideological, but a reflection of the rise of narrow-minded regional and personality-based politics, at the expense of the main political parties, Congress and the BJP. The Hindu nationalist BJP is not entirely blameless, but nor did it deserve to fall so soon.

Atal Behari Vajpayee, the prime minister, was slow to grasp the demands of complex consensus building with regional party bosses. But in recent months there has been an important recovery in economic confidence, as the government showed a willingness to pursue the path of reform and liberalisation.

In particular, Mr Vajpayee succeeded in starting the process of dismantling the massive state subsidies for food and fertiliser, although he had to water down the reforms to keep his coalition together. The latest draft budget also contains tax reforms to rationalise the system, without showing favour to particular industrial sectors. Both moves are important steps in the right direction.

Pursuing a predictable and coherent path of economic reform, to liberalise an economy

hidebound by petty regulation, corruption and bureaucracy, is one essential priority for any future government. The other is to have a stable foreign policy, to reduce tension in the South Asian region, and to seek better relations with its most important neighbours - China and Pakistan - as well as with the US.

The BJP government was guilty of raising the temperature by carrying out nuclear weapon tests last May. But since then it has shown itself ready and able to start serious negotiations with both the US and Pakistan, and indicated its readiness to sign the Comprehensive Test Ban Treaty. That was real progress.

A change of government now could call that into question. Congress, once the dominant force in Indian politics, and now merely the second-largest party, has not developed a clear position on the nuclear question, as on many other issues. It is itself a broad coalition of interests, and as such is unpredictable. Sonia Gandhi, the party's Italian-born president, has managed to restore a degree of discipline, but has yet to follow that with a clear political platform. Nor can she be sure of putting together a more lasting coalition than did Mr Vajpayee.

The options for President K.R. Narayan are therefore limited: asking for another unstable coalition to be formed, or calling early elections. The latter is still likely to produce a fractured parliament. India's political parties will have to learn to live with coalition government for the foreseeable future. It will require stronger and more astute leadership than they have demonstrated in recent years.

Brazil's recovery

Brazil is recovering from its January currency crisis at a startling pace. Within the next few days the country will mark its return to the international capital markets with a bond issue for more than \$1.5bn. The improvement in economic fundamentals that has made this turnaround possible is welcome, but relief that the worst has been avoided should not give way to complacency and overconfidence.

The bond follows a steady rise in capital inflows and the restart last week of the country's privatisation programme. That Congress, the São Paulo gas company, was sold for more than double the minimum price is a measure of the renewed confidence of foreign investors. The appreciation of the Real, which has accompanied this process, has helped contain inflation and paved the way for a faster than forecast reduction in

interest rates, raising the prospect that Brazil's recession may be less severe than feared.

Even so, the fiscal deficit that has been at the root of investors' concerns throughout the crisis has not gone away. Brazil will comfortably meet IMF-agreed fiscal targets for the first quarter, but much remains to be done.

Many of the budget savings or extra revenues have been generated by temporary or short-term measures. The government is now turning attention to far-reaching change to pensions and social security, and to the tax system to cement this adjustment, but the process is fraught with political and social tensions, especially as Brazil's economy is slowing. President Fernando Henrique Cardoso has a breathing space, but he should not allow this to weaken his resolve to press ahead with reform.

A changing map

The political map of the United Kingdom is changing profoundly. But you would hardly know it from the tone of campaigning ahead of the first elections next month for the new Welsh assembly and Scottish parliament.

In Wales, for example, parochial issues, such as the "export" price of Welsh water, have been matched by obsession about how much "extra" money the Westminster government could provide for schools and hospitals. Alun Michael, the Welsh secretary, claims that a Labour administration in the 60-seat Welsh assembly would do better than Plaid Cymru (the party of Wales) in screwing cash out of Westminster. This is bunk. The Treasury has already banked the assembly's revenues.

North of the border, there is at least some genuine argument about whether the Scottish parliament should use its limited revenue-raising powers. The Scottish National party wants to raise an extra 1 per cent for public services, while Labour is busy repackaging increases in health and education spending which it has already announced.

This is largely a phoney exercise, because, as in Wales, public spending will be much the same whoever wins power in the parliament. Moreover, according to the Fraser of Allander Institute in Glasgow, the Treasury has already decided that, to reflect a population decline, public spending in Scotland will rise at less than half the rate set for the rest of the UK up to 2001.

This is splendid ammunition for the nationalists. But outright separatism is unlikely to prevail in either election, although Plaid Cymru in Wales and the SNP in

Scotland might deprive Labour of overall majorities.

Even so, the strong undercurrents of nationalist sentiment could combine with rows about money to create dangerous tensions in the new constitutional settlement. This is not to say that argument is all bad. It is the oxygen of democracy. And if Labour wins both elections, the government will have a breathing space to work out sensible mechanisms for resolving differences. However, it needs to show much more urgency in tackling this task.

High on its list should be a forum for resolving disputes. At present it is envisaged that committees of officials and ministers will try to ensure that Westminster and the devolved administrations work in harmony - with final appeal to the Privy Council.

But a more open arrangement will probably be needed. This might involve a reformed House of Lords, especially if it includes representatives of the Scottish, Welsh and Northern Irish assemblies. Co-ordination will be needed on a wide range of issues from freedom of information to the environment, and perhaps tax, reserved for Westminster. Approaches to foreign governments and the EU will also need carefully co-ordination. The present view that all foreign policy will remain the preserve of Whitehall could prove difficult or unwelcome with strongly nationalist assemblies.

Not all the consequences of devolution can be foreseen. But having devolved power at great speed, the politicians need to understand that the slow task of creating a good working relationship between the legislatures has only just begun.

COMMENT & ANALYSIS

False dawn in Asia

Government spending has engineered a fledgling recovery in Asia. But unless demand can be revived, the recovery will be illusory, says **Peter Montagnon**

Green shoots of recovery?

Consensus forecast for Asian growth

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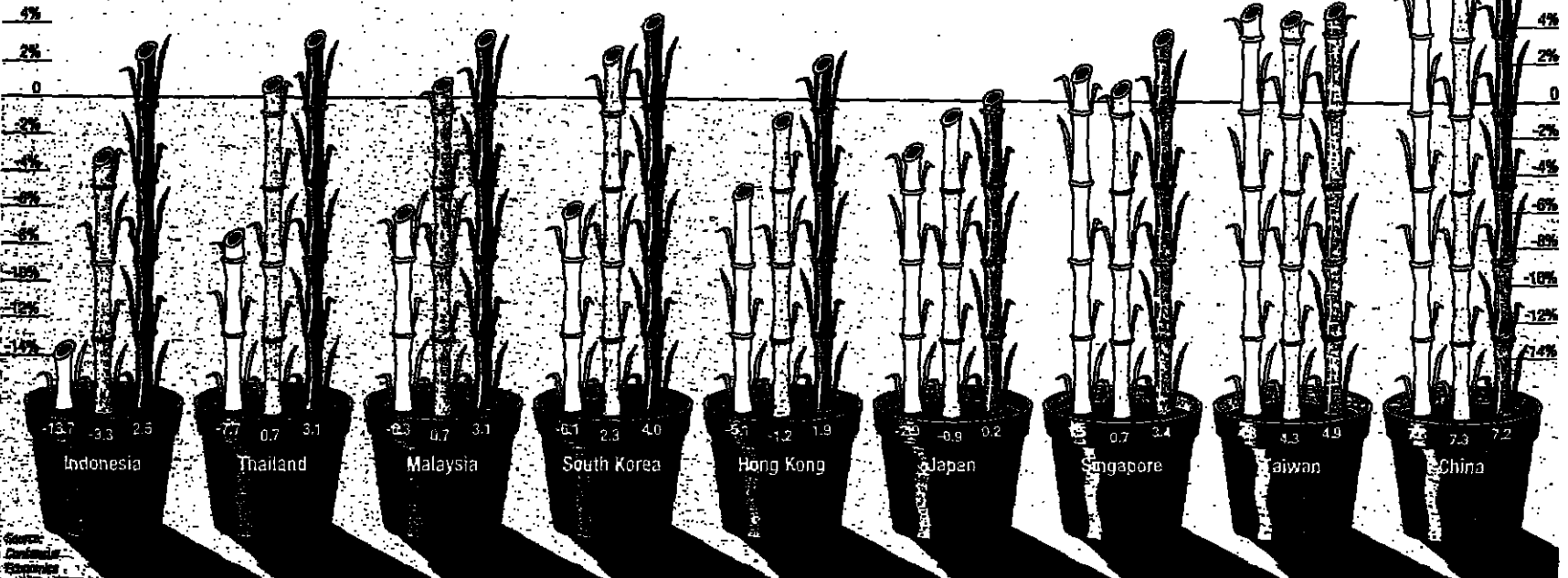
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Having last year sold their jewellery to the Seoul government to rescue their country's banks, the ladies of South Korea are now rediscovering a taste for expensive handbags. Asian sales at Louis Vuitton, the luxury goods arm of the LVMH Group, were up 20 per cent in the first two months of the year, compared with the start of 1998. Yves Carcelles, Louis Vuitton's president, says public confidence is returning to Korea in the wake of economic restructuring.

The French company's experience is not the only indication that Asia's economies might be on the mend.

Positive news also has come from Nordic pulp producers, who have been raising prices as demand has revived in Asia, particularly in Japan. Exports of Asia-Pacific personal computers rose 7 per cent in the fourth quarter of last year after falling in the previous three quarters.

The news has been better from financial markets too. Japanese equities have risen by more than a third since their trough last October, while those in the rest of Asia are up more than half.

Yet what sort of recovery are these markets discounting? And what is driving the apparent boost in demand?

Economists say that the change in sentiment is patchy, reflecting two developments in particular. First, inventories have been wound down, so any demand leads to quick recovery in new orders and production. This can sometimes have a rapid effect on prices, which might help explain the rebound in the pulp market. Second, economists believe Asia's incipient recovery is being driven, not by private sector demand and investment, but by large injections of government cash in China, Japan, South Korea and Thailand.

Unless there is a sustained recovery in private sector demand, economists say, the first rays of recovery could turn out to be as illusory as the first day of an English spring.

Most forecasts suggest that at best, the crisis-stricken countries will manage only marginal

growth this year. China's economy will slow and Japan may not manage any growth at all.

As for the equity markets, they may be discounting a recovery in corporate earnings, helped by the reversal of foreign exchange losses now that currencies have stabilised. But this too is different from full economic recovery. Interest rate cuts and restructuring may mean earnings recover ahead of the real economy, says Chris Wood, strategist at ABN AMRO Asia.

"There's a great anxiety to read good news," adds Lee Hsien Loong, deputy prime minister of Singapore. Thanks to improving demand in the electronics sector, there are signs of a pick-up in the city state's manufacturing industry. Fewer jobs are being lost than before. But he cautions: "If you make 3 per cent [economic growth] and congratulate yourself on beating the target of 1 per cent this year, maybe you are prematurely euphoric."

Some economists expect the initial stirrings to lead on to more sustained growth later this year or early next.

Neil Saker, of SG Securities in Singapore, believes the region has made impressive strides towards restructuring during the past 18 months. Lower interest rates have helped ease the strain on cash-strapped companies that are finding it easier to obtain working capital even in the worst hit parts of the region.

The outlook varies from country to country. Taiwan, Singapore and Malaysia have benefited from rising demand for electronic goods. The Philippines, which has a functioning banking system, has benefited more from lower interest rates than Indonesia, which does not. Korea, which has gone further towards restructuring its banks, is bouncing back faster than Thailand. In Indonesia, the outlook is clouded by violence and political uncertainty ahead of June's elections.

But more general worries persist. Hung Tran, chief international economist at Rabobank International, does not see where demand might come from to absorb Asia's continuing excess capacity, particularly in manu-

facturing. "For this year, things have improved, but all of these economies are still very vulnerable to both external and internal shocks," Mr Tran says.

His main concern is Japan, where corporate restructuring has yet to begin. Even though the government appears to be addressing the country's banking problems, Japan is at the limit of what it can achieve through fiscal stimulus, he says. "If by next year, private sector consumption and investment don't recover, there's no support for the economy."

A similar argument applies to China, where the government has eased credit and has been pumping in public money to try to boost demand.

Some economists argue that China's ample liquidity has been one factor helping push up prices on the Hong Kong stock market as capital has flowed out. But the Chinese government is already

'Until the banks are recapitalised, there's not going to be any real recovery'

worried about its ability to run a large fiscal deficit when low tax collection rates limit its resources for debt service.

While high fiscal spending may be preventing a further slide in China's rate of growth, there is little evidence of a recovery. Deflationary pressures remain strong in some sectors: this month the government banned sales of colour televisions at below manufacturers' costs to lend some support to prices.

Weaknesses in the banking sectors of South Korea, Thailand, Indonesia and Malaysia also remain a problem.

Malaysia has started to recapitalise its banks and sort out non-performing loans, but the process has a long way to go. Indonesia last week began the formal process of recapitalising its banks.

but the system is wrestling with a mountain of bad loans that may amount to as much as 80 per cent of loan portfolios. "Until the banks are recapitalised, there's not going to be any real recovery," says Kate O'Donoghue of Barclays Capital in Singapore.

She agrees with the view that fiscal pump priming is keeping economies going. Thailand's latest International Monetary Fund agreement allows for an increase in the fiscal deficit and the current account surplus, which suggests there is not much support coming from private sector demand, she says.

A big worry is thus that the recession may return once this initial spurt of growth peters out. Michael Taylor, of Indosuez W.I. Carr in Hong Kong, says deflationary processes often produce such "w" shaped recessions. Some of the present recovery signals could be illusory, he adds.

Falling savings rates in Japan, China and South Korea may reflect lower personal incomes rather than an increased propensity to consume, Mr Taylor says.

The end to de-stocking also will have a technical impact on growth rates. An end to the decline in inventories in Hong Kong would add 1.6 per cent to gross domestic product this year, and 1.8 per cent in Singapore. "But this isn't real recovery. It's a case of the extraordinary falling out," Mr Taylor says.

What might trigger a new bout of recession is harder to predict. The two most immediate concerns are the mounting violence in Indonesia and the risk in South Korea of a banking collapse arising from the restructuring of its large conglomerates.

Daewoo and Hyundai increased their indebtedness last year. The two conglomerates have debt to capital ratios of more than 500 per cent after asset revaluations are stripped out - a level that in industrialised countries would be considered close to insolvency.

Daewoo submitted a restructuring plan to its creditor banks at the weekend that aims to reduce its debts by half this year by sell-

ing assets and securing foreign investment. This followed Standard & Poor's decision to downgrade the debt of Daewoo Corporation, the mother company, from B to B-, taking the company's credit standing even further into junk status. The US rating agency said Daewoo Corporation's debt had soared last year from \$8bn (\$4.9bn) to \$18bn, while government estimates put the debt of the Daewoo group as a whole close to \$30bn.

Daewoo's troubles have slowed negotiations on the government's sale of Korea First Bank to Newbridge Capital of the US because of the Korean bank's heavy exposure to Daewoo. If the sale falls through, Korea's progress in bank restructuring would suffer a terrible blow. And that would be almost as bad for confidence as a collapse of Daewoo itself, bankers say.

Even without such unpleasant reversals, Asia's recovery is set to remain shallow and fragile for some time to come, says Mr Taylor of Indosuez W.I. Carr.

It is true that some commodity prices have risen, but Japanese export prices and US producer prices have not. Until they do, fears of another recession will continue to cast a shadow over Asian companies, which need to raise prices to compensate for higher costs, Mr Taylor says.

Spare industrial capacity also will continue to dampen investment demand, economists say. And Asia's banks, even when they are returned to health, will be cautious about lending. ABB, the European heavy engineering group that has a large power business in the region, advises caution. Though it has received a \$340m order from China and another \$100m order from Japan, ABB speaks only of a "modest recovery in some cases".

Private equity investors also are cautious. More restructuring effort is needed, says Roger Marshall, executive director of Crosby Asset Management in Hong Kong. He does not believe Asian countries will meet most of their economic growth projections this year. "For private equity investors, there's no need to hurry."

OBSERVER

Look west, young man

Yoshiaki Hanawa, the man who heads Nissan, looks like he's warming up to the west's way of doing things. After he was spurred in March by Jürgen Schrempp and Robert Eaton of DaimlerChrysler, Hanawa laid low for days, his hopes of a link-up with the German-US concern definitively dashed.

Then, over a dinner in Tokyo at the end of the same month, he clinched a deal for a Renault-Nissan alliance with Renault chairman Louis Schweitzer, despite hefty opposition from members of the Nissan board. He still insisted that Renault wouldn't push his group into making reforms.

But, barely weeks later, it looks like he's overcome his reluctance to contemplate deeper restructuring cuts - if 5,000 job losses announced last week are anything to go by.

Slimming down Nissan is bound to be painful for Hanawa, who's been in the company as far back as anyone can recall.

Some eyebrows in Tokyo have been arching at what's seen as the latest sign of foreign clout.

But though there may be some tut-tutting at Hanawa's openness to foreign influence, Nissan executives, struggling under the burden of \$34bn of debt, aren't likely to join in the chorus of disapproval.

Sure starter

Hans Eichel, who recently stepped into Oskar Lafontaine's oversized shoes, has made a studious start to his new job as German finance chief.

Though he only formally took office a few days ago, he's evidently been burning the midnight oil since his predecessor politically self-destructed last month.

Lafontaine wasn't exactly renowned for being overly informative - nor for steering clear of ideologically-charged rhetoric. But, at a weekend get-together for EU finance types in Dresden, Eichel cut a very different figure, showing himself in command of a range of dossiers.

Still, it may not be so easy for the unassuming tax expert to reassert Germany's traditional leadership of the European finance ministers' coven.

His French counterpart, Dominique Strauss-Kahn, is pretty determined on wearing the intellectual trousers in the 11 nation euro-bloc, and keeps on coming out with policy co-ordination plans to prove it.

And where in all the jockeying for position is Britain's Gordon Brown?

Not for the first time, the UK finance minister left an EU meeting before its end.

After all, elections are looming in Brown's native Scotland. The

sound of the bagpipes must have spiced him away.

Close neighbours

For years the two buildings have stood side by side in the heart of old Madrid, one long the home of one venerable bank, the other of its rival.

Today, the rivalry is no more. Emilio Botín, the head of Banco Santander, is moving into the fourth floor of the old headquarters of Banco Hispano Americano, where he starts as co-chairman of the newly merged BSCH group. Next door is the ancestral home of the once mighty Banco Español de Crédito, which fell into Banco Santander's hands five years ago.

Now, after mergers and takeovers and relentless financial consolidation, the two buildings finally belong to the same group. It just took a century or so on the same block to get there.

Culture war

Sir Norman Foster looked unusually defensive yesterday as he stood before Germany's cameras to defend his latest creation - the restored Reichstag building in Berlin, where the German parliament will decamp in September.

Not only does the architect come from Britain rather than eurozonla - though he says he prides himself on being European

- but his creation has been slated for its alleged timidity.

That's a bit rich when the steel and glass building concerned is a light, all-but-transparent construction topped by a high-tech cupola.

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Week 16

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Telecoms groups confirm talks

Telecom Italia and Deutsche Telekom discuss merger

By Paul Betts in Milan, Ralph Atkins in Bonn and William Lewis in New York

Telecom Italia and Deutsche Telekom last night formally confirmed for the first time that they were negotiating a merger which, if successful, would lead to a new European telecommunications group with more than €60bn (£44bn) in annual revenues and 350,000 employees.

The privatised Italian group, currently struggling to fend off a €60.4bn hostile bid from Olivetti, its smaller Italian rival, was forced to show its hand after Consob, the Italian stock market regulator, demanded a

statement before the opening of the markets today.

Consob made the request on Friday after the Financial Times disclosed that the Italian and German companies were in merger talks.

The Italian group said it and Deutsche Telekom were jointly examining an alliance that hinged on several unspecified issues. It gave no details of their plans, which were still being evaluated.

Telecom Italia's board is expected to meet today and the two companies were aiming to publish the terms of their pro-

spective deal as early as tomorrow morning.

The companies' chief executives - Franco Bernabè of Telecom Italia and Ron Sommer of Deutsche Telekom - are also understood to have met over the weekend.

The merger is expected to be structured as a union of equals with Telecom Italia shareholders owning more than 40 per cent of the combined group.

The new group is likely to have just one class of equity, implying that holders of Telecom Italia non-voting savings

shares will be bought out.

However, the future of the minority shareholders of Telecom Italia Mobile (TIM), the Italian company's 60 per cent owned cellular telephone unit, is likely to be resolved at a later stage.

The companies are working on a provisional value of about €12 a share for Telecom Italia compared with Olivetti's €11.5 a share hostile bid in cash, bonds and equity, although a final value has yet to be agreed. Some suggested last night it could end up at about €13 a share.

Olivetti was yesterday still refusing to comment on the latest developments in Europe's biggest post-war takeover battle.

But the group was understood to be determined to press on with its €60.4bn bid.

Consob has yet to approve Olivetti's formal bid prospectus. Unless approval is given by Thursday Olivetti will be unable to launch its bid before an end-April deadline set by the regulator, and its offer will lapse.

Under Italian takeover rules, an offer can only be launched five working days after the prospectus has been approved by Consob.

Intesa set to propose alternative banking merger

By Paul Betts in Milan

Banca Intesa, the north Italian banking group, is poised to propose an alternative merger with Banca Commerciale Italiana if UniCredito Italiano's share exchange bid for BCI collapses.

Banca Intesa appeared to have been left out in the latest wave of consolidation in the Italian banking industry when UniCredito and San Paolo-TMI three weeks ago launched share exchange bids for BCI and Banca di Roma respectively.

The two bids were regarded as the prelude of a radical reshaping of Italy's banking sector with profound implications for Mediobanca, the Milan investment bank that has traditionally played the role of power broker in Italian big business and finance.

However, Mediobanca's veteran honorary chairman, Enrico Cuccia and its chief executive Vincenzo Maranghi have launched a rearguard action to attempt to block the two proposed mergers.

Antonio Fazio, the governor of the Bank of Italy, has also expressed misgivings over the two mergers, which the central bank has yet to approve.

The doubts of the central bank, whose governor is due to address the Italian parliament tomorrow on the issue of banking mergers, appears to have provided Banca Intesa with an opportunity to enter the fray.

Giovanni Bazzoli, Banca Intesa's chairman, refused to comment on his group's plans except to say Intesa, with total assets of about L229,000bn (£118bn, \$127bn) would announce any deal when it is done. The bank also suggested it would not launch any unsolicited offer and would only make a concrete proposal for BCI if the Milan bank's negotiations with UniCredito failed.

An eventual deal between Intesa and BCI would have widespread repercussions on the European banking system. Credit Agricole of France owns 22 per cent of Intesa and is regarded as one of the most likely candidates to take a large stake in Crédit Lyonnais of France when it is privatised. Commerzbank of Germany, a BCI core shareholder, has also expressed interest in the Crédit Lyonnais privatisation.

MLM denies it was negligent in managing funds

UK's largest pension fund manager admits to poor investment decisions

By Jane Martinson, Investment Correspondent

Merrill Lynch Mercury, the UK's largest pension fund manager, has denied charges it was negligent in managing some clients' funds, but admitted it made some poor investment decisions.

Its defence comes as some former clients, including the Unilever pension fund, are considering claiming compensation for severe underperformance.

In an interview with the Financial Times, Carol Galley and Stephen Zimmerman, co-heads of MLM, blamed the underperformance of some of its funds in 1997 on poor investment decisions and not a lack of control.

"We don't believe there has ever been a breach of contract or negligence in any way for any of our clients," said Mr Zimmerman. MLM refused to comment on individual clients.

Miss Galley acknowledged that the variation in performance between some of the group's funds in 1997 was "not acceptable". New procedures designed to ensure greater consistency have been established since then.

It emerged last month that Unilever's pension fund was investigating the possibility of seeking compensation from MLM following an underperformance of 10 percentage

points against a benchmark set by Unilever in 1997. Other pension funds such as J Salisbury have indicated they could follow suit if MLM were found to have breached risk controls by allowing fund managers too much discretion in picking individual stocks or sectors.

Miss Galley said: "The risk monitoring procedures here are very careful, very transparent and very thorough."

MLM took a bearish stance on the market at the beginning of 1997, she said, after failing to spot the impact of greater liquidity in a narrow market.

Criticism has also focused on MLM's practice of allowing its fund managers to take big bets on individual stocks, thereby leading to wide differences in portfolio performance.

Largely in reaction to this dispersion, the group has created a three-man investment team that decides an appropriate weighting for each share sector. Individual fund managers can now deviate from the team's view by only 2 per cent compared with 4 per cent in 1997.

MLM has even set a target overall group holding in British Telecommunications.

In future fund managers will be compensated more on the basis of collective rather than individual performance. The group is understood to have won a record \$8bn of new business in the first quarter, despite institutional losses.



This oil pipeline in Georgia's Black Sea port of Supsa, tapping reserves 800km away in the Caspian Sea, was officially opened on Saturday in a ceremony of heads of state and oil barons. Report, Page 3. Picture: AP

First Choice tells Airtours not to launch 'reckless' counter-bid

By David Blackwell

First Choice, the UK tour operator that has agreed to merge with Switzerland's Kuoni, has warned Airtours not to launch a hostile counter-bid and upset the holiday market with a "reckless gamble".

Airtours is believed to be preparing a £750m (£1.2bn) bid for First Choice, but Ian Clubb, First Choice chairman, said it was unlikely Airtours' competitors would let the bid proceed without joining in.

A bid would also raise substantial regulatory issues. A regulatory inquiry could take six months - "during which time First Choice would be severely damaged by the

uncertainty during its peak summer trading period", Mr Clubb said.

The industry had experienced this kind of destabilised market before, he added. "A repetition of these conditions can only destroy shareholder value."

If successful, Airtours, which has refused to comment, would wrest market leadership of the UK tour operating market from Thomson Travel.

Shareholders are likely to be encouraged by the prospect of the combined group's market capitalisation of about £3bn. This capitalisation would be big enough to make the group a contender for membership of the FTSE 100 index.

Airtours will want to be sure of its ground before making a move. Six years ago the group failed in a hostile £221m, all-paper attempt to take over First Choice, then known as Owners Abroad.

That attempt turned into a dogfight, ending only when Thomas Cook, controlled by Germany's Prüssag, took a large stake in Owners Abroad. However, consolidation in the UK travel industry has been accelerating since the end of 1997 when a Monopolies and Mergers Commission report cleared it of uncompetitive practices.

Airtours and First Choice between them would have 21 per cent of the UK tour operating market, compared with 19 per cent for Thomson.

INSIDE

Bid war intensifies for Endesa Chile

Grupo Endesa of Spain and Duke Energy of the US are slugging it out for control of Endesa Chile, one of Latin America's largest electricity generators. The Spanish group has until tomorrow to respond to Duke's new offer of \$2.8bn for 80 per cent of the generator. Page 21

Global One talks continue

Deutsche Telekom, France Telecom and Sprint of the US are still in discussions over the 1999 budget for Global One, their joint venture designed to provide telecoms services to multinational customers, following Sprint's refusal last month to approve the budget. Page 21

Electra fends off hostile 3i bid

Investment Trust has rebuffed a cheekily low £1.3bn (£2.1bn) hostile cash and paper offer from 3i. Shareholders will discover whether they made the right choice as they watch the relative performance of 3i shares and the Electra wind-up vehicle. Page 20

Sterling awaits market prompts

Three items of information will affect the performance of sterling this week in London: minutes of the Bank of England's monetary policy committee meeting for April; labour market data; and the first estimate of gross domestic product for the first quarter of 1999. A robust out-turn for GDP should help sterling maintain its \$1.60-1.70 range against the dollar. Page 26

Latin America pays back its friends

Coyal investors have been rewarded by the bounce-back in Brazil, where share prices are more than 80 per cent higher in dollar terms than when the Real was devalued. Page 24

Toronto discovers size does matter

In 1995 the Dow Jones Industrial Average and the Toronto Stock Exchange's 300 composite index stood at about 4,000. Today, the TSE 300 stands at 7,000 while the Dow is over 10,000. Analysts say Canadian companies are too small for the TSE to keep pace. Page 23

Mining shares tap seam of fortune

A mania for mining shares saw money moving out of technology stocks in the US and into cheaper cyclical, pushing the S&P 500 metals and mining index up 20 per cent. Page 22

Australia hits corporate bond record

Record issue volume of A\$3.6bn (\$1.4bn) in March in Australia's corporate bond market brought issuance in the first quarter to A\$5.2bn, highlighting the growing diversity and range in the domestic debt market. Page 23

Japan profits from domestic favour

Japanese corporate culture favours continuity, so it was no surprise when IDC's board recommended a takeover bid from NTT, Japan's largest telecommunications group, instead of one from Cable and Wireless of the UK. Page 24

FT GUIDE TO THE WEEK

full listings Page 36

BANANA SANCTIONS AWAIT GREEN LIGHT

The World Trade Organisation is due to give the US the go-ahead today to impose sanctions on luxury goods from the European Union in response to what it sees as unfair discrimination against Latin American banana imports.

DIAMOND DISPUTERS TAKEN TO TASK

A Pretoria taskforce reports on Tuesday on the tax assessments dispute between De Beers and the South African government that has held up the country's diamond exports for weeks.

VENEZUELA'S VOTE ON CHAVEZ VISION

Venezuelans go to the polls in a plebiscite on Sunday to decide on a constituent assembly that would rewrite the constitution. The assembly is the keystone of president Hugo Chavez's plans to found a new republic.

COMPANIES IN THIS ISSUE

3i	20	IDC	24
Airtours	19	Kingfisher	20
Alcoa	22	Korea First Bank	21
Anglo American	20,22	Korea Telecom	22
Asda	20	Kuoni	19
BSCH	24	LVMH	23
BSkyB	24	Laporte	19,22
Banca Commerciale	19	London & Continental	20
Banca Intesa	19	Lyco	24
Blifflon	22	Marsh & McLennan	22
CBOT	22	Merrill Lynch Merc.	19
Cable and Wireless	24	NTT	24
Canal Plus	18	Newbridge Capital	21
Clientel	18,22	Olivetti	23
Daeewoo	1	PLDT	23
Deutsche Telekom	19	PPR	23
Duke Energy	21	Pittal	23
Electra	20	Realty Useful Group	20
Endesa Chile	21	Rio Tinto	22
Falcombridge	22	Seagram	22
First Choice	19	Sopacel	22
Ford Motor	21	Sporting Index	20
Grupo Endesa	21	Telecom Italia	19
Gucci	23	UBS	22
Hoechst	22	UniCredito Italiano	19

MARKET STATISTICS

Base lending rates	26	Foreign exchange	26
Bank of England Govt bonds	26	London traded issues	25
Companies diary	26	London share service	28,29
Dividends and company mgs	26	Managed funds service	30,32
FTSE-100 World indices	33	Money markets	26
FT Gold market index	26	New int bond issues	25
FT Guide to currencies	24	Stock markets at a glance	25



PHILIP COGGAN
GLOBAL INVESTOR

The measure of change

Were markets irrational in the past or are they irrational now? That is the puzzle thrown up by the US stock market's shattering of all previous absolute (and even some relative) valuation yardsticks.

Investors have learnt to forget such historical standbys as the dividend yield or the price/earnings ratio as a means of assessing Wall Street. Such measures would have caused them to sell the market several years ago and miss one of the best bull runs in history.

The rebound of equities since October and the modest uptick in bond yields have knocked away another pillar of support. A marvellous web site (www.dismal.com) allows investors to use a simple valuation model for the US.

One that compares corporate profits growth over the next 12 months with a risk free rate, the 10-year Treasury bond yield. One can select from a range of profits forecasts and bond yields. Slot in 5 per cent profits growth and the current 5 per cent T-bond yield and one finds the S&P 500 index is 18.6 per cent overvalued. This is not a biased selection; if one uses the prevailing bond yield, there is no way the site can be used to make the market fairly valued, even assuming 20 per cent profits growth.

All this is pointless, according to a recent Wall Street Journal article by James Glassman and Kevin Hassett of the American Enterprise Institute. Mr Glassman and Mr Hassett argue that standard

models assume investors require a risk premium from equities. But in fact, over the long run, equities are no riskier than bonds and cash and so the risk premium should be zero. On that basis, and given current assumptions for economic growth and Treasury bond yields, the Dow Jones Industrial Average should be about 35,000.

Tempting though it is to dismiss this theory as a symptom of a long bull market, there is an element of commonsense about it. In recent history, equities have outperformed bonds during the good times, such as the 1980s, because of the effect of economic growth on corporate earnings, while in the bad times, the inflationary 1970s, equities performed poorly but bonds did even worse.

But if we assume the authors are right, why have investors demanded a risk premium in the past? It is not news that stock markets have outperformed in the long run.

A similar amount of head-scratching was needed at the end of the 1950s, when the dividend yield on equities dropped below bond yields for the first time. Then, the argument was that the equity market was increasingly dominated by institutional investors who, because of their big portfolios, had managed to eliminate the "specific risk" of holding individual stocks.

Mr Glassman and Mr Hassett's explanation for the recent fall in the risk premium, in contrast, is that US retail investors have

gradually become more educated about the long-term benefits of owning shares.

But it seems hard to understand why the UK market, dominated by institutions, has been slower to rerate equities relative to bonds than Wall Street, with its bigger retail involvement.

Of course, US retail investors have an element of diversification to the extent that they have been buying mutual funds. But anyone who has watched CNBC or talked to US individual investors will know they are keen on individual stocks as well; their portfolios surely have more specific risk than the average pension fund.

And, whatever one thinks of UK pension fund managers, does it seem likely that they are less rational than the average US private investor, who recently, for example, drove up the stock of one internet company by 38 per cent in a day because it might have a stock split.

Furthermore, it seems more likely that institutions, rather than private investors, will have the 20-year horizon needed to ride out the short-term volatility of shares.

Private investors may well appear to be paragons of long-termism, squirrelling their funds into pension plans to ensure a prosperous old age. But while they have seen the occasional blip in the US market, they have not been tested by a long bear period since 1982. Then they might discover just what risk is all about.

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NEWS DIGEST

EXECUTIVE REMUNERATION

Former Ford chief gained \$30m in stock options

Alex Trotman, who retired as chairman and chief executive of Ford Motor Company at the start of 1999, gained \$30.1m by exercising stock options over 1.4m shares last year. The former head of the world's second largest car and truck maker also received \$2.5m in salary, a bonus of \$10m and "other" annual compensation of \$2.2m, mainly from cash dividend equivalents on stock rights awarded under a long-term incentive plan. By the end of 1998, he held options to purchase a further 1.06m ordinary shares.

Meanwhile, Jacques Nasser, who took over the chief executive's role in January having been president of automotive operations last year, earned \$1.06m in salary, and \$5m in bonus. Other compensation totalled \$336,369, and he did not exercise any option during the 12-month period. Nikkii Tait, Chicago

TELECOMMUNICATIONS

Global One talks continue

Deutsche Telekom, France Telecom and Sprint of the US are still in discussions over the 1999 budget for Global One, their joint venture designed to provide telecoms services to multinational customers. The discussions follow Sprint's decision last month to refuse to approve the budget, prompting suggestions the alliance was falling apart.

On Friday, Deutsche Telekom and Sprint said they were hopeful of a satisfactory outcome. In the past few weeks the parent companies have each given public support to the joint venture which has been producing bigger losses than anticipated.

If the parents should fail to approve a budget, a buy/sell provision in the venture agreement would be triggered where any of the partners could sell its stake to another or to a third party but only with the agreement of all three partners. Alan Cane

AGRI-BUSINESS

Profits fall at Archer Daniels

After-tax profits slumped at Archer Daniels Midland, the US agribusiness group, to \$11.7m in the three months to end-March, its third quarter. This compared with \$70.3m in the same period of 1998. In earnings per share terms, the 2 cents made by the company during the quarter was well below analysts' estimates, which averaged about 18 cents, according to the First Call research firm.

ADM, notoriously terse in its public communications, did not explain the drop. But at the annual meeting two months ago, the company warned about the impact of falling demand for meat products in Asia, and the knock-on effect this was having on ADM's feed and livestock-related products. Low oil prices have also been blamed for reducing returns on ADM's ethanol business. Nikkii Tait

MINING

S&B buys bentonite producer

Silver & Baryte, the Greek mining group, has increased its bentonite resources on the Aegean island of Milos by acquiring Mycobor, the island's second biggest producer. S&B, the largest European producer of bentonite and perlite, agreed to pay \$30m for Mycobor, which is controlled by M-L LLC of the US. Analysts said the acquisition would increase group output of bentonite to about 800,000 tonnes yearly.

The Greek group also controls a bentonite mining operation in the former Soviet republic of Georgia. It has acquired perlite mines in Turkey, Italy and China under an ambitious scheme to diversify sources of supply for both minerals.

S&B pioneered extraction of high-quality bentonite on Milos and has become the island's largest producer. It said the acquisition of Mycobor would bring economies of scale at its facilities, where bentonite and perlite are processed.

The two companies extract bentonite from open-pit mines at adjacent sites on Milos. More than 90 per cent of output is exported, mostly to western Europe but also to the US and Asia. International demand for bentonite, used in a wide range of industries from oil-drilling to civil engineering, and perlite, which is used for insulation, remains steady, S&B said.

The group has expanded output of bentonite and perlite to offset shrinking international demand for bauxite, its other main product which is mined in central Greece. The addition of mining operations outside Greece has helped S&B improve profit margins, which were constrained by the strength of the Greek drachma. Karlin Hope, Athens

LEISURE INDUSTRY

Agnelli lifts stake in Club Med

Italy's Agnelli group has increased its stake in Club Méditerranée, the French holiday resort operator, to more than 20 per cent. Philippe Bourguignon, Club Med chairman, welcomed the move, saying that it "should help us prepare the future of Club Med beyond the current restructuring phase".

The 20 per cent threshold was crossed last week when the investment company controlled by the Agnelli family, bought 3 per cent of Club Med shares. Exor, another arm of the Agnelli empire, already held 18.8 per cent. Exor and Agnelli, acting in concert, now control 21.8 per cent of Club Med's capital and 20.3 per cent of voting rights. In a joint statement, they said they did not intend to raise their combined stake above the 33.3 per cent barrier, which would force them to launch a bid for the whole company. However, they did not rule out buying more shares, "depending on market opportunities". Club Med shares rose 1.1 per cent to €89 on Friday. Samer Iskandar, Paris

PAPERMAKING

MoDo in talks with SCA

MoDo, the Swedish papermaker, is in talks with rival SCA over a possible alliance in fine paper. Bent Pettersson, MoDo chief executive, said the group was exploring a deal with SCA as one alternative to expand its presence in fine paper, used mostly for office copying and printing paper. SCA is understood to be seeking a withdrawal from fine paper, which it regards as non-core to its main packaging and hygiene products divisions.

Industry analysts questioned the logic of an acquisition by MoDo, given that both companies are actively examining different ways to restructure their fine paper operations. It is thought that MoDo and SCA could be considering merging their fine paper operations before spinning off the enlarged business to shareholders or seeking a trade buyer.

Last year, SCA reported a profit in its fine paper, matching and pulp division of SKr11.4bn (\$62m) while sales reached SKr11.4bn. MoDo, by comparison, reported profits of SKr17.1m and sales of SKr7.16bn in its fine paper operations. Following Mr Pettersson's comments on Friday, MoDo's most commonly traded B shares rose SKr12 to SKr218, while SCA's B shares rose SKr15.50 to SKr207.50. Tim Burt, Stockholm

Endesa Chile bid war nears climax

Shareholders have until Thursday to choose, writes Mark Mulligan

Santiago residents may be forgiven for wondering how Chile has suddenly become the energy capital of Latin America.

For as Spain's Grupo Endesa and Duke Energy of the US slug it out in an increasingly acrimonious battle for control of Endesa Chile, one of the region's largest electricity generators, the Chilean capital's two inhabitants are coping with a nightly ritual of 1-2 hour blackouts.

The Spanish group has until tomorrow to respond to Duke's improved offer, announced late on Friday, of \$2.8bn for 60 per cent of the generator.

The need for power rationing in Santiago, meanwhile, stems partly from Endesa Chile's heavy dependence on hydroelectric installations amid the country's worst drought on record, an imbalance that it has sought to redress with \$300m of investment since last October in four new thermal units.

However, sector analysts say come rain or shine, the company will this year recover from 1998's poor results as it begins to reap the benefits of a new tariff structure, improved generation capacity in Chile and the consolidation of acquisitions in Brazil and Colombia.

On Friday Bruce Williamson, chief executive of Duke Energy International, promised further investment in new energy sources as he raised the stakes above Duke's previously tabled bid of \$2.1bn for 51 per cent. On a simple per-share basis, the new deal is still 30 pesos short of the \$15bn - or 306 pesos a share - bid for 28.7 per cent by the US group's Spanish opponent.

But Duke has until Thursday, when shareholders have to accept one of the bids, to convince Endesa Chile's 48,000 investors that the shares left after Grupo Endesa's auction will be worth 25 per cent less than Friday's closing price of 242.6 pesos.

Grupo Endesa is committed to retaining the 25.3 per

cent it holds in its Chilean namesake through Enersis, the electricity distributor of which it recently won control.

Duke calculates that after discounting this stake and the 14 per cent held by ADR investors in New York, it is offering every Chilean share.

'Whoever ends up owning Enersis and Endesa Chile owns prime electricity assets in just about every market in Latin America'

holder the chance to cash in now and avoid uncertainty about the company's future in foreign hands.

According to its maths, the Spanish group would have to counter-attack with a 374 peso a share offer to win the battle.

Analysts say the bitter war being waged in this once quiet corner of Latin America is more about regional opportunities than holding Chilean assets.

Sandra Boente, Latin American utilities analyst at Salomon Smith Barney in

New York, says Enersis and Endesa Chile offer their owners an ideal platform for regional expansion.

"It is Chile, but it's really the assets that these two groups offer that makes them attractive," she says. "Whoever ends up owning Enersis and Endesa Chile owns prime electricity assets in just about every market in Latin America."

Duke, with an eye to this year's energy privatisations in Brazil and the development of natural gas pipelines from Argentina and Bolivia into most of the continent, says it will put every cent of Latin American investment through Chile.

Other foreign energy groups have identified further acquisition targets in Chile and Argentina, while in Central America, the Nicaraguan and Costa Rican governments are working toward privatising their electricity sectors.

"Chile as a country has a great opportunity to lead the way in South America," says Mr Williamson. "This is an opportunity to build a very strong energy business across South America, headquartered in Santiago."

Newbridge set on Korea deal

By John Burton in Seoul

Newbridge Capital, the US investment firm, said it was firmly committed to its takeover of Korea First Bank and had no intention of abandoning the deal, which is considered a crucial step in the restructuring of South Korea's troubled banking sector.

Richard Blum and David Bonderman, co-chairmen of Newbridge, flew to Seoul to resolve a dispute over the valuation of the bank's assets that has delayed completion of the sale. Newbridge signed a memorandum of understanding in December to buy the bank.

Korea's Financial Supervisory Commission, which is negotiating the sale of 51 per cent of Korea First to Newbridge, expressed hope that a deal might be concluded this week. If not, Seoul suggested it would seek mediation by Morgan Stanley, the US investment bank it hired to arrange the sale.

Newbridge is asking that the value of some questionable loans be reduced, which would force the government to provide more funds for recapitalisation after it

injected Won1,500bn (\$1.2bn) last year to save Korea First from collapse.

The government wants the questionable loans to be kept at full book value - rather than the lower market value. It says there is no need to write down the value of the loans since it has promised to buy loans that go sour over the next two years.

At issue is the valuation of nearly Won1,300bn in loans extended to companies under "workout" programmes. These loans are non-performing loans on which banks cannot foreclose after they agreed with the government to keep alive companies considered likely to overcome short-term cash-flow problems resulting from Korea's recession.

The tough negotiations reflect the fact that terms of the Korea First deal are likely to set a precedent for the government's negotiations with HSBK on its takeover of SeoulBank, another nationalised bank.

The International Monetary Fund ordered the sale of the two big but weak banks to foreign investors as part of its \$60bn rescue package for Korea in late 1997.

Notice of Meeting

This notice is important and requires the immediate attention of Bondholders. If Bondholders are in any doubt as to the action they should take, they should consult their own independent financial adviser immediately.

Liberty International Holdings PLC

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Notice of a meeting of the holders of those of the £250,000,000 5% per cent. Subordinated Convertible Bonds due 2009 of Liberty International Holdings PLC currently outstanding

Notice is hereby given that a meeting of the holders of the above Bonds (the "Bondholders") convened by Liberty International Holdings PLC (the "Issuer") will be held at 40 Broadway, London SW1H 0BT on 14 May 1999 at 10.45 am (London Time) (or so soon thereafter as the meeting of the holders of the 'B' Convertible Preference Shares of the Issuer convened for that date by the Court to approve the scheme of arrangement of the Issuer shall have been concluded or adjourned) for the purpose of considering and, if thought fit, passing the Extraordinary Resolution set out below which will be proposed as an Extraordinary Resolution in accordance with the provisions of the Trust Deed dated 25 March 1994 made between the Issuer and Bankers Trust Company Limited as trustee for the Bondholders and constituting the Bonds.

Extraordinary Resolution

That this Meeting of the holders of those of the £250,000,000 5% per cent. Subordinated Convertible Bonds due 2009 currently outstanding (the "Bonds") of Liberty International Holdings PLC (the "Issuer") constituted by the Trust Deed dated 25 March 1994, as amended by a Supplemental Trust Deed dated 28 February 1997, (the "Trust Deed") each made between the Issuer and Bankers Trust Company Limited (the "Trustee") as trustee for the holders of the Bonds (the "Bondholders") hereby assents to, approves and sanctions the Scheme of Arrangement (the "Scheme") in relation to the shares of the Issuer set out in the circular to the shareholders of the Issuer dated 16 April 1999 and the sub-division of the ordinary shares of the Issuer into two different classes of shares prior to the Scheme being implemented and the cancellation and reissue of the share capital of the Issuer, by way of capitalisation of reserves, and the reduction of capital involved in the Scheme and, conditionally upon the Scheme becoming effective, assents to, approves and sanctions the proposals (the "Proposals") set out in the letter dated 16 April 1999 from the Issuer addressed to the Bondholders (the "Explanatory Letter") and their implementation on and subject to the terms and conditions set out and the procedures referred to therein and in particular (but without limitation):

- assents to the cancellation of the aggregate principal amount of the Bonds outstanding on the date the Scheme becomes effective (the "Effective Date") in consideration of the Issuer paying cash in an amount equal to the higher of the market value of such Bonds and their aggregate outstanding principal amount on the Effective Date to Liberty International PLC (the "New Issuer") and the New Issuer issuing an aggregate principal amount of 5% per cent. Subordinated Convertible Bonds due 2009 of Liberty International PLC (the "New Bonds") equal to the aggregate principal amount of the Bonds outstanding on the Effective Date;
- assents to the terms and conditions of the New Bonds in the form set out in Part VII of the Listing Particulars dated 16 April 1999 providing information on the New Issuer, with such modifications thereto, if any, as may be required or approved by the Trustee;
- authorises, requests and directs the Trustee to concur in and execute and do all such deeds, instruments, acts and things as may be necessary or desirable, in the opinion of the Trustee, to give effect to the Scheme, the Proposals and this Extraordinary Resolution and in particular (but without limitation) to enter into a trust deed (the "New Trust Deed") to constitute the New Bonds, a trust deed in respect of unclaimed New Bonds and the net sale proceeds thereof (the "Trust Deed for Unclaimed Bonds"), a paying and conversion agency agreement (the "New Agency Agreement") relating to the New Bonds and an exchange agency agreement (the "Exchange Agency Agreement") in each case in the form of the draft produced to this Meeting and initiated by the Chairman hereof for the purpose of identification with such modifications thereto (if any) as the Trustee may require or approve; and
- sanctions every modification, abrogation or compromise of or arrangement in respect of the rights of the Bondholders against the Issuer whether such rights shall arise under the Trust Deed or the Bonds or otherwise (including, if or resulting from, the implementation of the Scheme or the Proposals).

General

The Issuer has prepared an explanatory letter (the "Explanatory Letter") dated 16 April 1999 addressed to the Bondholders which is referred to in the Extraordinary Resolution set out above. It explains the background to and reasons for and gives full details of the Proposals referred to in the Extraordinary Resolution set out above.

Copies of, *inter alia*, the Offering Circular dated 23 February 1994 relating to the Bonds, the Trust Deed, including the terms and conditions of the Bonds, and the Paying and Conversion Agency Agreement relating to the Bonds, and the New Trust Deed, including the terms and conditions of the New Bonds, the Trust Deed for Unclaimed Bonds, the

New Agency Agreement and the Exchange Agency Agreement referred to in the Extraordinary Resolution set out above (each in draft form and subject to modification) will be available for inspection by the Bondholders at, and copies of the Explanatory Letter and of the Scheme Circular and the Listing Particulars referred to in the Explanatory Letter can be obtained by Bondholders from, the specified offices of the Principal Paying and Conversion Agent and the other Paying and Conversion Agents in relation to the Bonds set out below during normal business hours on any weekday (Saturdays and bank and other public holidays excepted) up to and including the date of the meeting and at 40 Broadway, London SW1H 0BT from the time 15 minutes prior to and during the meeting.

Bondholders and holders of interest coupons relating to the existing Bonds should note that if the above Extraordinary Resolution is passed and if the Proposals become effective, interest coupons relating to the existing Bonds maturing after the Effective Date referred to in the Extraordinary Resolution set out above (whether or not attached to the existing Bonds) will become void and no payment will be made in respect of them.

The attention of Bondholders is particularly drawn to the quorum required for the meeting and for any adjourned meeting which is set out in paragraph 3 of "Quorum and Voting at Meetings of Bondholders" below. Having regard to such requirements, Bondholders are particularly requested either to take steps to be represented at the meeting, as referred to below, as soon as possible or to attend in person.

In accordance with normal practice, the Trustee expresses no opinion as to the merits of the Proposals as presented to the Bondholders in the Explanatory Letter and reflected in the Extraordinary Resolution set out above. It has, however, authorised it to be stated that, on the basis of the information contained in the Explanatory Letter (which it recommends Bondholders to read carefully) and in this Notice, it has no objection to the Extraordinary Resolution set out above being put to Bondholders for their consideration. The Trustee has, however, not been involved in formulating the Proposals and recommends Bondholders who are in any doubt as to their impact to seek their own financial advice.

Bondholders should note that Warburg Dillon Read, having advised the Issuer and the Independent Directors referred to in the Explanatory Letter in connection with the Proposals, is not in a position to offer to Bondholders any financial or other advice concerning the Proposals, or to accept any liability relating thereto. Warburg Dillon Read likewise recommends Bondholders who are in any doubt as to their impact to seek their own financial advice.

Quorum and Voting at the Meeting

1 A holder of a bearer Bond wishing to attend and vote in person at the meeting must produce at the meeting either the Bond(s) or (a) valid voting certificate(s) issued by a Paying and Conversion Agent at its specified office set out below, in respect of which he wishes to vote.

A holder of a registered Bond wishing to attend and vote at the meeting in person may do so whether or not he produces at the meeting the registered Bond(s) of which he is the registered holder.

2 A holder of a registered Bond not wishing to attend and vote at the meeting in person may by a form of proxy (in the form sent to such holder with the Explanatory Letter and available from the specified office of the Registrar set out below and signed or executed in accordance with the instructions thereon) appoint a proxy to attend and vote at the meeting in accordance with his or its instructions. Forms of proxy must be delivered to the Registrar (at its specified office) not later than 24 hours before the time appointed for holding the meeting (or, if applicable, any adjourned such meeting), but not thereafter.

A holder of a registered Bond which is a corporation may appoint a person to act as its representative in connection with the meeting (or, if applicable, any adjourned such meeting) by resolution in the English language of its directors or other governing body and by delivering an executed copy of such resolution to the Registrar (at its specified office) not later than 24 hours

before the time appointed for the meeting (or, if applicable, any adjourned such meeting).

A holder of a bearer Bond not wishing to attend and vote in person at the meeting may deliver his Bond(s) or voting certificate(s) to the person whom he wishes to attend on his behalf or require a Paying and Conversion Agent to issue a block voting instruction to appoint a proxy. In order to obtain (a) voting certificate(s) from a Paying and Conversion Agent or require it to issue a block voting instruction, a holder of a bearer Bond must deposit his Bond with, or arrange for it to be held to the order of, such Paying and Conversion Agent (at its specified office) not later than 48 hours before the time for which the meeting (or, if applicable, any adjourned such meeting) is convened, surrender of the receipt for each such deposited Bond or Bonds so held which is/are to be released, to the Paying and Conversion Agent which issued such receipt and notification of such surrender by that Paying and Conversion Agent to the Issuer.

3 The quorum required at the meeting for the purpose of passing the proposed Extraordinary Resolution is two or more persons present in person holding Bonds or voting certificates or being proxies or representatives or holding or representing in the aggregate not less than two-thirds in principal amount of the Bonds then outstanding. If, within fifteen minutes after the time fixed for holding the meeting, a quorum is not present, the meeting will stand adjourned and the Extraordinary Resolution will be considered at an adjourned meeting (notice of which will be given to Bondholders). The quorum at such an adjourned meeting will be two or more persons so present holding Bonds or voting certificates or being proxies or representatives or holding or representing in the aggregate not less than one-third in principal amount of the Bonds then outstanding.

4 Every question submitted to the meeting shall be decided in the first instance by a show of hands unless a poll is duly demanded by the chairman or by the Issuer or the Trustee or by one or more persons holding one or more Bonds or voting certificates or being proxies or representatives or holding or representing in the aggregate not less than one-fifth in principal amount of the Bonds then outstanding.

5 On a show of hands every person who is present in person and who produces a Bond or a voting certificate or is a proxy or a representative shall have one vote and on a poll every person who is so present shall have one vote in respect of each 100p in principal amount of Bonds so produced or represented by the voting certificate so produced or in respect of which he is a proxy or a representative.

6 To be passed, the Extraordinary Resolution requires a majority in favour consisting of not less than three-quarters of the persons voting thereon on a show of hands or if a poll is duly demanded then by a majority consisting of not less than three-quarters of the votes given on such poll. If passed, the Extraordinary Resolution will be binding upon all Bondholders, whether or not present at such meeting and whether or not they vote in favour, and upon all holders of Coupons appertaining to the Bonds and the Bondholders and the holders of interest coupons appertaining to the Bonds shall be bound to give effect thereto.

7 The Bondholders will be notified by publication in the Financial Times or another leading English language daily newspaper published in London of the result of voting on the Extraordinary Resolution within 14 days of such result being known, but may contact the Principal Paying and Conversion Agent at any time following the conclusion of the meeting for the purpose of ascertaining whether or not the Extraordinary Resolution was passed at the meeting.

Issuer

Liberty International Holdings PLC
40 Broadway
London SW1H 0BT

Principal Paying and Conversion Agent
UBS AG
Bahnhofstrasse 45
CH-8098 Zurich

Paying and Conversion Agents

Midland Bank plc
Mariner House
Peppys Street
London EC3N 4DA

Registrar

IRG plc

Balfour House
390/398 High Road
Ilford

Essex IG1 1NQ

Banque Internationale à
Luxembourg S.A.
69 Route d'Esch
L-2953 Luxembourg

Citibank, N.A. Brussels
Building 726
1931 Brucargo
Brussels

This notice is given by Liberty International Holdings PLC, 40 Broadway, London SW1H 0BT.

Dated 16 April 1999.

Hoechst 'backs Clariant plans'

By William Hall in Basle

Clariant, the Swiss specialty chemicals company, stressed on Friday that Hoechst, its biggest shareholder, fully supported its ambitious expansion strategy and had never tried to block its acquisition plans.

Rolf Schweizer, Clariant's chairman, said Hoechst, which owns 45 per cent of Clariant, "had never objected to any financial or operational project" proposed by Clariant.

His remarks, at Clariant's annual results press conference, follow reports this week that Clariant had been forced to abandon a planned \$2bn (\$3.2bn) bid for Laporte, the UK chemicals company, because it had failed to secure Hoechst's approval.

Mr Schweizer refused to deny whether Clariant had been in talks with Laporte. "Our principle is never to comment on rumours whether they are true or not," he said. But he stressed that Clariant had an "excellent and very constructive" relationship with Hoechst, which has three representatives on Clariant's board.

However, Clariant's repu-

lation as one of the world's most successful specialty chemicals companies has been hit by the industry downturn, concerns about management succession and its inability to address its strategic weaknesses by consummating a big deal. Last year, an agreed merger with Ciba Specialty Chemicals, its biggest rival, was called off at the last moment.

Mr Schweizer is close to retirement, and Clariant announced on Friday that Karl-Gerhard Seifert, 52, a former Hoechst executive who took over as Clariant's chief executive following the merger, will step down by the end of the month. He will be replaced by Reinhard Handte, 53, another ex-Hoechst executive.

Clariant, which had already reported a 6 per cent drop in sales, to SFr9.3bn (\$6.21bn), announced that 1998 operating profit rose 7 per cent, to SFr1.08bn. Cost-cutting, product portfolio rationalisation and scaling back of trading resulted in operating margins increasing from 11.4 per cent to 12.5 per cent. Net income rose 23 per cent to SFr519m, and the dividend rises from SFr7 to SFr9 a share.

CBOT rift hangs over board meeting

By Nikki Tait in Chicago

Directors of the Chicago Board of Trade, the biggest US futures market, will meet today amid signs of a potentially debilitating rift between David Brennan, the organisation's newly-appointed chairman, and Tom Donovan, its long-standing president and chief executive, and most senior staff member.

CBOT officials declined to discuss the meeting's agenda. But for days the exchange has been awash with talk that Mr Brennan had sought Mr Donovan's resignation without full board approval. Many traders think a vote of confidence in Mr Donovan could be on the agenda. A highly unusual censure of the chairman is also possible.

The fracas is the latest indication of the difficulty the exchange is having adjusting to a more competitive environment, in which lower-cost screen-based trading systems threaten to erode the CBOT's position.

It also reflects the organisation's cumbersome governance structure. The chairman is elected directly by



At odds: David Brennan

the trading membership. A similar situation goes for the bulk of board members, although they are not necessarily part of the same state as the chairman.

The president, meanwhile, is appointed by the board - but in Mr Donovan's case, is working under a contract which expires in 2002.

So, when Mr Brennan was elected on a very different platform from his predecessor, he immediately found himself at odds with some board members on key issues - such as the now-abandoned link with

Europe's Eurex exchange.

Mr Donovan, who has built up a large staff organisation over his 18-year tenure, had been instrumental in developing some of the strategies Mr Brennan wanted to rethink.

Although the exchange has not commented on the nature of the two men's disagreement, traders say that Mr Brennan has been looking at ways to make the organisation more efficient; questioning its voting structure; and trying to map out its future from a technology standpoint. "David's asking the right questions - if this were a business, it would be quite a lot leaner," says one acknowledged supporter.

Other traders, however, point to Mr Donovan's political skills - he was a former patronage chief for two Chicago mayors - and say that he has valuable experience to offer.

And many remember the damage done by similar divisions at the rival Chicago Mercantile Exchange when two former chairmen - Leo Melamed and Jack Sandner - were at odds. "This could be like Jack and Leo, only worse," grumbled one.

Soporcel offering to raise over \$71m

By Peter Wise in Lisbon

A global offering of 13.75 per cent of Soporcel, one of Europe's biggest pulp and paper groups, has attracted strong demand and will raise more than \$71m (£66.3m, \$71m) when the sale is concluded on the Lisbon stock market today.

Brokers said the retail offer of 1m shares was more than seven times subscribed and that there was substantial demand for an institutional offering of a further 4.8m shares.

The offer is to be priced within a range of \$1.504 to \$2.105 a share, valuing the stake being sold at \$13.3bn to \$18.6bn. The shares closed at \$1.924 on Friday. Schroders and two Portuguese investment banks, Banco Cist and BES Investimento, are global co-ordinators.

Arjo Wiggins Appleton, the Anglo-French paper group, and the Portuguese state are selling about 3 per cent and 10 per cent respectively to reduce their stakes to 40 per cent each. The aim is partly to increase the liquidity of Soporcel's shares.

The offer comes as Soporcel is investing \$650m in a second paper machine that will more than double the group's paper-making capacity to 730,000 tons a year.

Luis Deslandes, chief executive, said the investment should lift Soporcel's share of the European business paper market from 7 per cent to 14 per cent.

By 2003, Soporcel aims to become Europe's fourth biggest producer of office paper, up from the current seventh, and to advance from third to second biggest European producer of offset paper, Mr Deslandes said.

Half of the investment is being financed from cash flow. The remainder is being funded by a loan from the European Investment Bank. The payback period for the investment is estimated at seven years, said Mr Deslandes.

NEWS DIGEST

PRIVATISATION

Korea Telecom to sell 13% to foreign investors

South Korea's state-run Korea Telecom will sell 13 per cent of its equity to foreign investors in May through an issue of depositary receipts in New York and London. It will be the first tranche of Korea Telecom stock to be sold to foreigners as part of Korea's privatisation programme. Parliament last week agreed to raise the allowable foreign ownership level in telecoms operators to 48 per cent but the government will limit foreign shareholding in Korea Telecom to 33 per cent because of its strategic importance as the nation's leading telecommunications group. The government is planning to sell another 15 per cent to a foreign telecoms company interested in establishing a strategic alliance with Korea Telecom.

The DRs will include a portion of the 71.2 per cent in existing shares owned by the state plus new shares. The group's shares closed at Won46,800 on the Seoul bourse on Friday. The government hopes to raise nearly \$1.7bn from the DR issue, which will be priced after consultations with lead manager Morgan Stanley, the US investment bank. John Burton, Seoul.

INSURANCE

Broker promotes ex-UBS chief

Mathis Caballavetta, 54, former chairman of UBS, Switzerland's biggest bank, has been appointed vice-chairman of Marsh & McLennan, the world's largest insurance broker. He will maintain offices in New York and Zurich and will "work to advance the strategic development" of the group's global activities.

Mr Caballavetta's appointment comes just over six months after he was forced to step down from UBS following heavy losses on a hedge fund investment and equity derivatives. The losses were blamed on shortcomings in UBS's risk management process during a period when Mr Caballavetta had been chief executive.

Mr Caballavetta, who took over as chairman of UBS following its June 1998 merger with Swiss Bank Corporation, was the most senior of four UBS executives who left last October. He has served on Marsh & McLennan's international advisory board for six years. William Hall, Zurich.

BASE METALS

Copper hits Falconbridge

Falconbridge, the Canadian base metals producer, has reported a first-quarter loss due to weak copper prices and production problems at some facilities. The company, one of the world's largest copper producers, made a loss of \$8.3m (\$55.6m), or 6 cents a share, against earnings of \$2.2m, or 1 cent. The results were better than expected given low prices and the company's production difficulties.

But Falconbridge was able to increase output at two of its production facilities and maintain quarterly revenues at \$437.8m, enabling it to offset the effects of lower metal prices. Its realised prices for nickel and copper fell about 20 per cent, while cobalt prices were down 46 per cent. Officials said the company would break even if nickel averaged \$22 per pound and copper rose to \$20.75 per pound in the months ahead. Scott Morrison, Toronto.

Mining shares move back in favour

By Gillian O'Connor
Mining Correspondent

"Until last week I was having to telephone the US from London to drum up business. Last week I was sitting back fielding calls from UK investors, hedge funds and even a radio station wanting information on mining shares."

Russell Skirrow of Merrill Lynch sums up the shock felt by mining analysts when their unloved sector suddenly surged into favour in just five days.

Mining share mania swept across world stock markets last week. It started in the US, where money moving out of pricey technology stocks into cheaper cyclical

pushed the S&P 500 metals and mining index up 20 per cent in the first four days of the week, while the S&P 500 composite lost 2 per cent.

Mining indices in other centres rose by between 13 per cent (Toronto) and 7 per cent (South Africa). But, whereas North American shares had been generally sluggish until very recently, South African mining shares had started rising earlier in the year, and the main mining index is now over 50 per cent above its level at the start of 1999. The HSBC Global Mining index, the broadest international yardstick, has risen nearly 23 per cent since the start of the year and nearly 10 per cent in the past week.

Many individual shares showed equally notable movements. Those in US aluminium miner Alcoa rose 22 per cent on the week, which left them 44 per cent up since the start of the year.

UK-listed Rio Tinto and Billiton rose by 12 per cent and 37 per cent on the week respectively, and are 46 per cent and 70 per cent up on the year. And in South Africa, Anglo American Corporation closed on Friday 80 per cent up on the year.

One reason for the sharp price rises is that the mining sector has been shrinking for years and many shares are comparatively illiquid. So the injection of even a modest amount of money has a significant impact.

What's more, many funds had been deliberately underweight in mining shares, so they had to scramble to get their weightings up when prices started to move.

Mining shares have been generally depressed because metal prices themselves were depressed by the production surpluses that followed the 1997 Asian economic collapse. And analysts worry that the sudden rush of money into all cyclical stocks is based on a broad macroeconomic analysis, and ignores the fact that the fundamentals for mining shares remain poor.

Most metal prices, the key driver for mining companies, have been in serious long-term decline, exacerbated by the Asian economic collapse in 1997.

Also, although the start of a cyclical recovery in prices is expected later this year, it is unlikely to be large enough to justify the existing rise in mining share prices.

Peter Richardson of Warburg Dillon Read, for example, argues that although metals are a long way through the bottoming out process, there is as yet no confirmation that the declining trend has been decisively reversed.

Meanwhile, the Economist Intelligence Unit forecasts a metals price recovery of 12 per cent in 2000, which would simply restore them to their 1998 levels.



arab african international bank

AND OTHER SHAREHOLDERS

Announce

The offering of a majority equity stake ranging from 5,250,000 shares (70%) to 6,968,076 shares (93%) of the capital of



FOR SALE TO A STRATEGIC INVESTOR

In cooperation with Commercial International Investment Company (CIIC) (the Sellers' Advisor) through an auction by sealed envelopes according to the following procedures:

I. Collection of Bid Information:

- Investors and/or their agents will submit a letter addressed to Arab African International Bank (whose address is at 5, Midan Al-Saray Al-Koutba - Garden City - Cairo) or to Commercial International Investment Company (CIIC) (whose address is at 9 Mohamed Fahmy St. (ex. Roustum st.) - Garden City - Cairo) to express their interest in purchasing the offered stake and including a brief summary about their business or other relevant information (i.e. annual report ... etc).
- Investors and/or their agents will sign a "Confidentiality Agreement" upon which, they will receive the following documents:
 - The Information Memorandum prepared by Commercial International Investment Company (CIIC).
 - The terms of sale.
 - The Form of Bid Bond required.
 - Egypt Arab African Bank's audited Financial Statements as at Dec. 31, 1998 as approved by the Ordinary General Assembly of the bank.
 - Financial Due Diligence prepared by Price Waterhouse.
 - Legal Due Diligence prepared by Shalekani Law Offices.

II. Submission of Bids:

- Investors shall submit two sealed envelopes (technical and financial) no later than 2:00p.m. on Wednesday May 19, 1999, at the head office of Arab African International Bank (Investment Control Department).
- Envelopes will contain the following:
 - Technical Bid Envelope: Including a brief on investor, historical background, previous experiences in the banking field or other fields, plan to develop the bank's activities post acquisition and investment prospective.
 - Financial Bid Envelope: Specifying clearly the number of shares to be purchased and a preliminary purchase bid price per share.
 - Unconditional and irrevocable bank guarantee issued in favor of Arab African International Bank in the amount of LE 2 million and valid for a period of six months.
- Technical and Financial envelopes will be unsealed to analyze their contents and selected Bidders will be notified by Arab African International Bank no later than Wednesday, June 2, 1999.
- Selected bidders will be authorized to conduct a due diligence on the Bank for a period of one month ending on Monday, July 5, 1999.
- In light of their due diligence conduct, investors will submit their final bids no later than Monday July 19, 1999. Based upon such final bids, the Successful Bidder will be determined.
- The sale transaction will then be executed through the Cairo Stock Exchange in accordance with the standard procedures applicable.

General Remarks

Priority shall be granted to the following bidders:

- Local, regional and international institutions (commercial or investment banks).
- Group of investors (consortium) amongst which a member is an institution that has an established record or extensive experience and technical know-how in the banking field.
- Bidders offering to purchase the entire stake offered for sale.
- The approval of the Central Bank of Egypt on the buyers shall be obtained.

Note:

For inquiries, please contact the Investment Control Department of Arab African International Bank Tel: (202) 358-4855, Cairo.

Advantage Speke Garston

David Lloyd Leisure has scored an ace by choosing Speke Garston for its new tennis and fitness centre.

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Fax: +44 (0) 151 494 1211

Name	Job title
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E-mail	

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CORPORATE BONDS SWITCH SEEN FROM GOVERNMENT SECTOR

Record wave of debt issues in Australia

By Gwen Robinson in Sydney

A wave of new issues in Australia's corporate bond market has highlighted growing diversity and range in the domestic debt market and near-record debt levels. There was a record issue volume of A\$3.6bn (\$1.4bn) in March in Australia's corporate bond market, bringing issuance in the first quarter to A\$5.2bn.

While analysts do not think the level of activity in April will match last month's, corporate borrowers announced or priced nearly A\$1bn of issues in a single day last week.

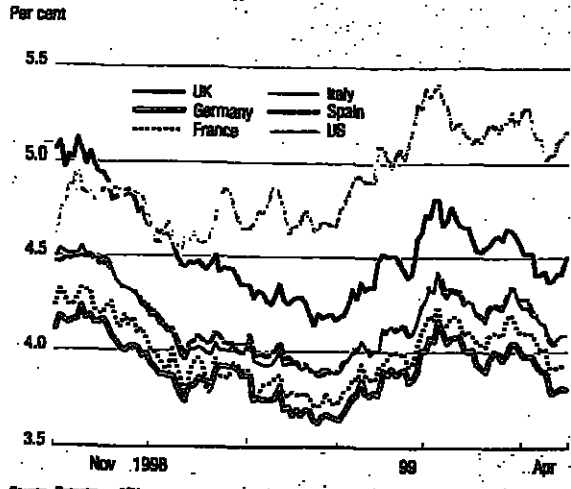
The surge has been partly driven by the steady reduction of government debt supply at both federal and state level, and strong growth in superannuation funds under the government's compulsory employer contribution programme. Australian debt markets have also benefited from Asia's downturn.

While bankers welcomed the shift by investors from the government to the non-government market, the winding back of domestic sovereign debt and signs of Asian recovery have raised concern about future activity. Many fear the steady retirement of public sector debt could ultimately dry up liquidity in the public sector market and weigh on the non-government market.

Banks and corporate issuers depend on benchmark sovereign yield curves to price their own issues. The government has said it intends to maintain its debt portfolio, regardless of planned privatisations and budget surpluses. But bankers want more concrete details and commitments. The value of federal bonds outstanding at the end of last year fell to A\$80bn - down A\$15bn in less than two years. The value of state government bonds also tumbled in the same period by A\$10bn to A\$40bn, largely due to the \$20bn privatisation programme in Victoria.

The main drivers of recent growth in the corporate bond market include an influx of foreign issuers into the "kangaroo" market, including Inter-American Development Bank and Rabobank, of the Netherlands.

10-year benchmark bonds



Source: Datastream

lands, with \$5bn domestic programmes. Rabobank last week launched its programme with a A\$350m medium-term note issue.

Another driver of growth is the July expiry of the government guarantee that has backed Commonwealth Bank of Australia since it was privatised in 1991. Bankers said the residual government guarantee of CBA's bonds, amounting to about A\$3.4bn of transferable certificates of deposit, has distorted the pricing for AAA non-government credits.

Analysts said recent aggressive pricing by large foreign issuers suggested investors were already factoring in the expiry of the debt guarantee.

Another trend was highlighted by Friday's move into the domestic MTN market by John Fairfax Holdings, the newspaper publishing group. Fairfax became Australia's first media company in the MTN market with its inaugural issue under a A\$500m debt facility arranged two years ago.

The issue, a three-year fixed-rate transaction, added to the company's A\$200m commercial paper issue offered in December and is rated BBB+ by Standard & Poor's.

Fairfax is one of few BBB issues in the Australian market. The move followed an A\$225m issue last month by Colonial State Bank, also BBB rated. Colonial's bonds were well received, demonstrating what one analyst

said was a "clear willingness to move down the credit curve chasing higher yield".

Fairfax's timing reinforced the growing appetite among investors for non-government debt, and particularly for straight corporate issues in a market dominated by large financial institutions.

Tim Smith, Fairfax group treasury manager, described the programme as a "landmark transaction" and David Willis, Westpac's institutional banking head, said it was generated from strong investor demand for issuance from "true corporate" domestic names.

"Someone has to put their toe in the water in BBB land, and there are probably a few others having a look at it," Mr Smith said.

No decision had been made on whether Fairfax would offer the final A\$175m of its facility. The current offer would most likely be priced next Wednesday, possibly earlier.

Another noteworthy issue was Toyota Finance Australia's A\$1bn MTN programme, completed last week. Commonwealth Bank, of Australia, arranger and manager of the programme, said it was a good example of the switch in emphasis to the corporate bond market.

Wayne Hoyt, CBA's manager of financial markets, said Toyota's leading position in the Australian car market and its AAA/Aa1 rating would assist in distributing the paper to a wide range of investors.

Piltel closer to bail-out

By Tony Tassell in Manila

Philippine Long Distance (PLDT), the country's dominant telecommunications carrier, appears to be edging closer to a deal to bail out its stricken cellular subsidiary.

Creditor banks to Philippine Telephone have outlined the broad terms under which they would be prepared to accept a restructuring of the 34.9bn pesos (\$914m) debt burden of the cellular operator.

The long-troubled company, which controls about 20 per cent of the Philippine cellular market, desperately needs a restructuring to stay afloat after reporting a 4.2bn pesos loss in 1998. It suspended repayments of its debt in January.

The extent of Piltel's problems surprised First Pacific, the Hong Kong-based conglomerate, after it acquired a controlling stake in PLDT in November for \$749m.

Although PLDT has no cross-guarantees for Piltel's debt, the telecoms carrier has been coming under increasing pressure to support its subsidiary in order to maintain relationships with its own banks.

Piltel's debt is split roughly three ways between bank loans, convertible bonds and a debt to Marubeni, the Japanese conglomerate.

Rafael Buenaventura, president of PCI Bank and head of a committee of local creditor banks, said on Friday that the banks would be willing to extend the maturity of about half of the 10bn pesos owed them in loans and convert the rest into convertible bonds of PLDT.

LUXURY GOODS TAKEOVER FIGHT CONTINUES IN AMSTERDAM COURT

Battle for Gucci moves on

By Alice Rawthorn

The next cliffhanger in the battle between LVMH, the French luxury goods group, and Gucci, the Italian fashion company for which it has mounted an \$8.7bn offer, will come on Thursday at a critical court case in Amsterdam.

Senior executives of both companies will be present at the Amsterdam Court of Appeal for Thursday's first day of the final hearing of LVMH's attempt to nullify two recent share issues with which Gucci has sought to block its influence.

The first was the issue of 20m new shares to Gucci's employees, and the second was its sale of a 40 per cent

to Pinault-Printemps-Redoute (PPR), the French retail group, for \$2.9bn.

The Dutch court has already delivered preliminary rulings in both cases, and the outcome of the final hearing will determine the next twist in the fight for Gucci, which has become one of the most aggressive corporate clashes of recent years.

If the court rules in LVMH's favour, it will initiate an investigation into LVMH's handling of both transactions, which could last up to six months.

LVMH hopes that such an investigation would eventually rescind the PPR issue, which has diluted its own 34.4 per cent holding in

Gucci (purchased for \$1.4bn) to 19.6 per cent. PPR would then have to withdraw from Gucci, or mount a full bid, thereby enabling LVMH to exit at a profit.

However, if the Dutch court rules against LVMH, Gucci will be free to press ahead with plans to form a rival luxury goods conglomerate by buying the cosmetics arm of Sanofi, the French cosmetics group.

Francois Pinault, the powerful industrialist who founded PPR, acquired that business, including Yves Saint Laurent, the legendary French fashion house, for FF6bn (€915m, \$979m) on the same day last month that he unveiled the secretly negotiated Gucci deal.

As the conflict has heightened, both LVMH and the Gucci-PPR faction have tried to woo Gucci's shareholders, most of which are US-based institutional investors.

Earlier in the battle, several large institutions voiced support for the Gucci board, partly out of gratitude for its drawing a full bid from LVMH.

However, LVMH has received letters from a number of small shareholders concerned that PPR's holding could inhibit a full bid for Gucci.

For example, Oakmark, a US fund with 1 per cent of Gucci, has written to LVMH, PPR and Gucci to suggest that the latter be sold in an open auction.

Small caps hamper Toronto

By Edward Alden in Toronto

With Wall Street hitting record terrain almost daily, one of the questions north of the border has been why Canadian shares have failed miserably to keep pace.

At the beginning of 1995, both the Dow Jones Industrial Average and the Toronto Stock Exchange's 300 composite index stood at roughly 4,000. Today, the TSE 300 remains near 7,000 while the Dow has rocketed over 10,000.

The divergence between the two has been particularly striking over the past year. Toronto is mired 800 points below its high of April 1998 while the Dow is almost 1,500 points higher.

Many have blamed the lag on a weak Canadian econ-

omy or on the TSE's heavy weighting of underperforming natural resource stocks.

But Jeff Rubin, chief economist at CIBC Wood Gundy, the Canadian brokerage, says both explanations are wrong. In an analysis released last week, he argues that the TSE has suffered mostly because Canadian companies are small.

In a comparison of stock markets in both countries since 1995, Mr Rubin concludes that compositional differences account for only a fraction of the gap in performance. While the TSE is relatively overweighed in commodity stocks and underweighed in high-technology stocks, those differences explain just one quarter of the divergence.

Economic performance is

even less persuasive as an explanation. Canada suffered a much deeper recession than the US in the early 1990s, but its economy began strengthening more than two years ago.

The problem, says Mr Rubin, is simply one of size. Since the onset of the Asian crisis and last summer's Russian default, investors have fled from small-cap stocks, seeing them as more of a credit risk than their large-cap counterparts.

By US standards, the Toronto Stock Exchange's benchmark 300 index, while it has a few giants such as Nortel Networks, Thomson and Seagram, is essentially an index of small-cap stocks. The average company in the US Standard & Poor's 500 index has a market capital-

ization of US\$20bn. The average company on the TSE 300 index has a market cap of just US\$1.6bn.

That figure is much closer to the Russell 2000, the US index of small-cap stocks, whose companies have an average market value of US\$600m. The TSE 300's performance is almost identical to the Russell 2000, with both down some 15 per cent from their highs.

He says that investors who hope a recovery in resource prices will turn the Canadian stock market around are looking in the wrong place. While the boost in forest and mineral stocks helped the TSE last week, the market will not recover, he argues, until investors no longer see a credit risk in smaller companies.

CROSS-BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Huntsman (US)	Units of ICI (UK)	Chemicals	\$2.7bn	Disposal accord
Ford (US)	Kwik-Fit (UK)	Auto services	\$1.61bn	Agreed cash deal
Endesa (Spain)	Endesa Chile (Chile)	Power	\$1.5bn	Topo Duke bid
BG (UK/Shell/UK/Norand)	Corrigas (Brazil)	Gas	\$870m	Winning group
Albemarle (US)	Albright & Wilson (UK)	Chemicals	\$665m	Agreed cash offer
Voith (Germany)	Unit of Scape (UK)	Paper & packaging	\$580m	Scape refocus
UBS (Swiss)	Valfond (France)	Auto components	\$451m	Philidrew advance
Ericsson (Sweden)	Torrent Networking (US)	Computer services	\$450m	Internet initiative
Global TeleSystems (US)	Omnicom (France)	Telecoms	\$210m	Seeking control
Unocal (US)	Northrock Resources (Canada)	Oil & gas	\$177m	46% stake

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10% Notes due December 31, 1999

Reference is made to the certain First and Second Agency Agreement (the "Agreement"), dated as of December 31, 1998, between Gaskor Corporation, a company organized under the laws of the state of Delaware, the Company, and Citicorp National Bank, a corporation organized under the laws of the United States of America.

Pursuant to Section 4.01(b) of the Agreement, notice is hereby given that the Company shall, on or before the date specified in the "Notice of Redemption" attached hereto, redeem all of the U.S. \$2,193,300,000.00 10% Notes due December 31, 1999, at a redemption price of 100% of the principal amount of the Notes, plus interest accrued to the date of redemption as well as a 2% premium on the principal amount of the Notes.

The interest on the Notes shall be paid on or before the date specified in the "Notice of Redemption" attached hereto, and the principal amount of the Notes shall be paid on or before the date specified in the "Notice of Redemption" attached hereto.

GASKOR CORPORATION
By: Michelle Y. Donofrio
Director

April 18, 1999

NOTICE OF REDEMPTION
To the Holders of
CASETA CORPORATION
U.S. \$2,258,000.00
8% Notes due December 31, 1999

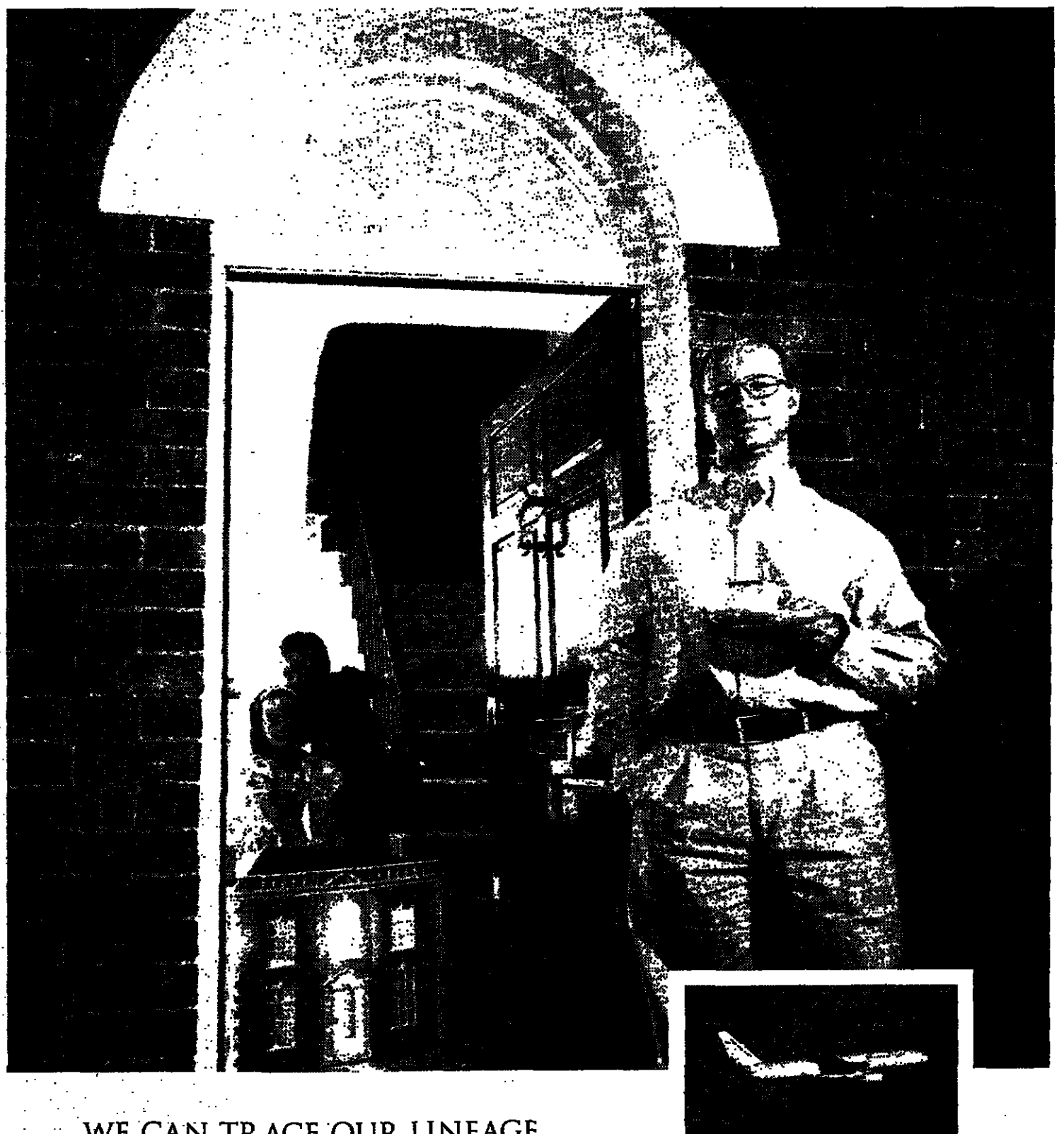
Reference is made to the certain First and Second Agency Agreement (the "Agreement"), dated as of December 31, 1998, between Caseta Corporation, a company organized under the laws of the state of Delaware, the Company, and Citicorp National Bank, a corporation organized under the laws of the United States of America.

Pursuant to Section 4.01(b) of the Agreement, notice is hereby given that the Company shall, on or before the date specified in the "Notice of Redemption" attached hereto, redeem all of the U.S. \$2,258,000.00 8% Notes due December 31, 1999, at a redemption price of 100% of the principal amount of the Notes, plus interest accrued to the date of redemption as well as a 2% premium on the principal amount of the Notes.

The interest on the Notes shall be paid on or before the date specified in the "Notice of Redemption" attached hereto, and the principal amount of the Notes shall be paid on or before the date specified in the "Notice of Redemption" attached hereto.

CASETA CORPORATION
By: Michelle Y. Donofrio
Director

April 18, 1999



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BOEING

Brazil plans international bond issue

By John Barham in São Paulo

President Fernando Henrique Cardoso of Brazil says the country could soon issue up to \$5bn in international bonds due to a faster than expected recovery from January's 39 per cent devaluation of the Real.

Mr Cardoso said in Bonn during an official visit to Germany: "If conditions continue advancing in the right direction, the issue could possibly take place in the first half."

The government is in the final stages of planning its first foreign bond issue in a year and is expected to raise \$1.5bn-\$2bn this month. Mr Cardoso said the fact that the country was now seriously considering raising more money "is a positive indicator" as it reflected growing international confidence in the economy.

The Real has recovered substantially, climbing 26 per cent from its lowest point against the dollar in early March. The central bank has recently intervened to prevent the currency rising too fast against the dollar and has cut domestic interest rates.

Economists are forecasting a recession of about 2 to 2.5 per cent, with the economy recovering in the second quarter. Instead of a 4-5 per cent contraction in GDP.

International capital markets have been anxiously awaiting a Brazilian sovereign issue for many weeks.

Other Latin American governments, notably Argentina, have successfully tapped the markets for bond issues since the Real crisis.

Even Brazilian private sector borrowers, led by big banks, blue-chip companies and local operations of international banks, have successfully launched paper on international markets without waiting for a benchmark sovereign issue.

These loans are expensive, short-term operations, but maturities and pricing are improving. A sovereign issue would improve access to international markets for other private sector borrowers by providing a reference point for lenders.

Brazilian private sector borrowers must pay \$13.81bn in medium-term and long-term debt principal and interest this year, with two-thirds due in the first half.

Lycos in web editing change

By Roger Taylor in San Francisco

Lycos, the internet search site and portal, is to abandon its own internet directory and instead adopt a new and experimental service from rival Netscape, in which the public do the work of creating the directory.

The move is a validation of Netscape's "open source directory" - a guide to web pages that is edited and updated by public volunteers.

The success of the open source directory, which now has almost 9,000 people working on it free of charge, calls into question the economics of paying large numbers of editors to do similar work.

Leading internet portals - such as Yahoo, Excite and Lycos - are the most popular because of their search and directory services which help users find information.

The portals employ large staffs to surf the web, find useful sites and list them under different categories. However with close to 400m web pages on the internet and more added every second, keeping tabs on what is available is becoming increasingly difficult.

The information is free to anyone who wants to use it. Lycos does not have to pay Netscape to use the directory. It can repackaging the information on its own site but must credit the open source directory.

The advantage for portals of getting enthusiasts to create a web directory is that a far greater range of expertise can be tapped than any one company could muster. The potential disadvantage is a lack of balance, which could be exacerbated by organisations trying to manipulate the directory to their advantage.

Netscape says the system has worked well so far through a combination of self-policing - editors in each section can review each other's additions and delete sites they do not like - and through Netscape's overall authority to resolve disputes, remove sites, or recategorise entries if necessary.

The company is already planning how open source editing could be expanded to other areas such as restaurant reviews and city guides.

The directory - at <http://directory.netscape.com> - is expected also to become the lead directory on Netscape's own Netcenter portal, which currently uses material from rival Excite, and possibly also, on America Online's AOL.com portal.

This will make it the most used directory on the web.

EMERGING MARKETS SHARES AND BONDS HAVE RECOVERED AND CAPITAL IS FLOWING BACK TO THE REGION

Latin America rewards the brave

By Richard Lepper, Latin American Editor

Fund managers who sold Latin American shares and bonds with fears of a financial melt-down in the region were at their height most regretting their decision.

The bounce-back in share and bond prices since mid-January has simply rewarded the courage of investors that held their nerve. Brazilian share prices are now more than 80 per cent higher - in dollar terms - than they were when the government devalued the Real.

Many other markets are recovering strongly - the much-feared financial contagion has simply failed to occur and capital is slowly flowing back to the region.

The change in sentiment has been "stunning", says Caspar Romer, a fund manager at Foreign & Colonial Emerging Markets in London. "It is almost unrecognisable from what we saw six weeks ago."

By April 14 the Brazilian and Chilean stock markets had both gained 20 per cent in the year to date while Mexico - which has benefited strongly from the better than expected economic growth in the US - was up 38.1 per cent.

Supporting that performance has been a spectacular contraction in bond yields. According to J.P. Morgan's emerging market bond index (which has a heavy weighting of Latin

American assets) the average yield spread of emerging market bonds over US Treasuries had fallen from 1,522 basis points in mid-January to less than 900 basis points by last week.

All this has made it possible for governments and companies to raise fresh capital in the bond and share markets. Far from being closed to Latin America, international capital markets are seeing a surge of activity.

Latin borrowers raised \$13.6bn in the first third of the year, putting the region well on track to equal last year's total of \$38bn. Indeed, if the rate of issuance seen in March and April continues, this year's total could even exceed the record \$56bn seen in 1997.

Last week's successful completion of Brazil's first privatisation since the crisis - the sale of São Paulo state's Comgas for R\$1.6bn (US\$693m), a premium of more than 100 per cent to the minimum price, augurs well for the prospects of the primary equity markets.

Two main factors explain this turnaround. First, successive cuts in US interest rates have helped increase global liquidity, contributing to the continued strength of the mainstream stock and bond markets.

US and European fund managers are again looking for higher yields and returns than those available at home. Retail investors are

still shy of emerging markets but the scale of mutual fund redemptions is now much lower and some institutions have been tempted back in.

Mr Romer says that capital has begun to flow back to the region. "There has been a change in direction. What had been a continuous haemorrhaging over the past 18 months has - in the past six weeks - turned into a positive flow."

Second, Brazil has been able to win back international confidence quicker than anyone dared hope in January. President Fernando Henrique Cardoso has pressed ahead with fiscal adjustment, and will deliver operating - or primary - surpluses in the first quarter even higher than those demanded by the International Monetary Fund.

The impact on inflation of the devaluation has been less than expected. São Paulo retail prices increased at only 0.38 per cent in the month to April 8 and could fall below 10 per cent for the year as a whole.

Armindo Fraga, the central bank president appointed at the height of the crisis, has impressed investors and with capital beginning to flow back and the Real strengthening against the dollar, Mr Fraga has been able to reduce interest rates three times, reducing the cost of financing internal debt and raising the prospect that Brazil's recession will be shallower and shorter than appeared likely two months ago.

A third factor is now influencing this positive scenario. The depression in world commodity markets has been particularly damaging to Latin America, especially to countries such as Chile and Peru, which

remain heavily dependent on copper or other minerals, or Venezuela, whose fortunes are closely tied to oil.

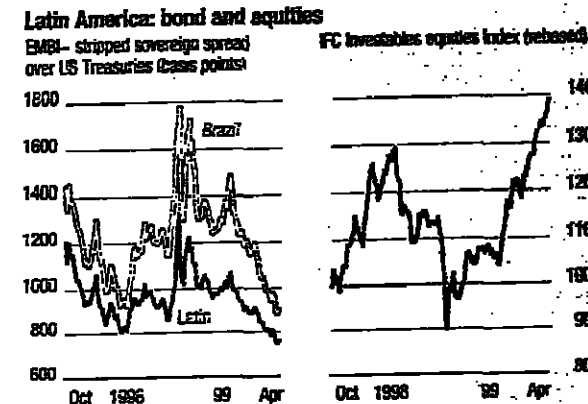
However, some investors believe that following the recent rise in the oil prices, other commodity markets may have bottomed out.

Even though evidence so far is patchy at best - stocks of commodities such as copper, pulp and paper remain high for example - the perception of a shift in the commodity cycle is attracting more money into Latin American shares. Cyclical stocks, such as Brazilian pulp and paper and iron ore companies, for example, have been among the beneficiaries.

Just as they provided most of this year's forward momentum, so developments in Brazil are the biggest worry going forward.

Brazil's internal debt is still worryingly high. Much of the progress on the fiscal front to date has been due to either short-term or temporary measures. As President Cardoso begins to tackle necessary long-term reforms of the tax, pensions and social security system, hiccups are possible.

"The situation is still fragile and this may still turn out to be a false dawn," says Peter West, chief economist for Latin America at Banco Bilbao Vizcaya of Spain. But he adds that on balance "it looks as though a major turning point has been reached or is near".



Source: JP Morgan, DataStream

BSCH shares begin trading

By David White in Madrid

Banco Santander and Banco Central Hispanoamericano are set to consummate Spain's biggest merger, with the launch of the new BSCH group's shares on the Madrid stock market today.

The merger, announced in mid-January, is being effected through the absorption of BCH, previously Spain's third ranking bank, by the larger Santander. The exchange of BCH shares is on a 3-for-5 basis.

The deal will create Spain's biggest banking group by assets and by market value, with a leading position among international banks operating in Latin America.

BSCH will hold a share of about 10 per cent of Spain's total banking market, including savings banks.

The partners' combined market capitalisation has risen from €27.3bn at the time of the merger announcement to €39.1bn (\$41.9bn) at Friday's Madrid market close.

First-quarter results, due a week later, are expected to be in line with the 25 per

cent annual profit increase which BSCH has set as its target for the next two years.

The merger received approval from the Spanish economy and finance ministry last Monday, although Spain's competition tribunal has yet to pronounce on it.

BSCH has raised the estimate of the savings generated by the merger by 5 per cent to Ptas105bn (€631m, \$787m) over three years. Half of these savings are expected to come from optimising branch networks, with the remainder mainly from the integration of central services and systems.

Questions remain about overlapping interests in Latin America.

Negotiations to break up BCH's existing joint venture with the Chilean Luksic group - covering a 43.5 per cent stake in Banco Santiago and banks in Peru, Argentina and Paraguay - concluded with the Spanish bank agreeing to buy its partner's share for \$600m.

But the stakes will be subject to a "strategic re-examination" in the medium term, bank officials said.

Japan prefers business to be domestic affair

Fight for IDC shows foreign investment is still unwelcome, writes Michio Nakamoto

Last week's decision by IDC's board to recommend a takeover bid from NTT, instead of an offer from Cable & Wireless, would hardly have come as a surprise to anyone familiar with Japanese corporate culture, which favours continuity and stability.

By recommending NTT, Japan's largest and most powerful telecommunications group, IDC directors were simply following their natural inclination to place the company's future in the hands of the suitor they were more familiar with and therefore believed they could better trust.

It may also have helped that NTT has offered a higher price for IDC than the UK group, which already has a 17.7 per cent stake in its target.

But, while C&W has offered cash in a deal valuing IDC at about ¥2.4bn (\$28.2m), NTT is believed to have offered only slightly more in terms of price in a complicated deal that relies

on future changes to Japan's commercial code. Besides, C&W has indicated that it is prepared to raise its offer in order to gain control of IDC. It is more likely that IDC directors could not bring themselves to choose a company with a western corporate culture - a move that could have subjected them to criticism that they were unnecessarily exposing IDC employees to significant future risk.

"For Japanese companies it is the future of the employees that is most important," points out Kotaro Inoue, consultant at KPMG Corporate Finance. By offering to find jobs for all IDC employees within the NTT group, the Japanese company was able to appeal to the directors' sense of duty to the employees.

Even Toyota, a company with global reach and one of IDC's founding shareholders, had made it clear that the interests of the employees would be the most important determining factor in its decision.

C&W had emphasised that it wanted to expand in Japan - thereby offering better job prospects for IDC employees than could NTT, which needs to trim its payroll. However, Japanese suspicion of western employment

The decision does little to counter the view that foreign investment is unwelcome even by troubled companies, unless there is no Japanese alternative

practices was summarised in the comment of one IDC director that the C&W offer was "too risky" because "C&W itself could be acquired" by a less employee-friendly company.

Furthermore, for IDC directors and employees alike, NTT is likely to have been the preferred choice not only because it is a Japanese company with the same unspoken rules and business practices as IDC itself, but also because it is one of Japan's most highly-regarded companies.

In spite of C&W's many years as a large shareholder in IDC, in terms of name recognition and familiarity it can hardly compete with NTT.

Many IDC employees actually came from NTT itself when the company was first established.

Most industry analysts and possibly IDC staff themselves, believed it was a given that NTT would acquire IDC, particularly after the two began a business alliance last year.

However, the decision in favour of NTT has triggered criticism that Japan's telecoms market remains closed to outsiders.

Clearly, it does little to counter the view that for-

sign investment is unwelcome even by troubled companies, unless there is no Japanese alternative.

In the best-known recent case of unwanted foreign investment, Rupert Murdoch's News Corporation joined hands with Softbank and quietly acquired a 21.4 stake in TV Asahi.

The move triggered an apoplectic reaction from the Asahi media group and the two outsiders were forced to sell the stake back to the group after just three months.

The real test of fair play will come if C&W decides to come up with a bid that matches or betters the NTT offer.

The founding shareholders of IDC, including C&W, Itochu and Toyota, signed an agreement giving them the right to match any offer to acquire the company made by a non-founding member.

NTT may have won a crucial round in the heated battle for control of IDC. But the showdown has yet to come.

BP Amoco p.l.c.

NOTICE TO SHAREHOLDERS POLL RESULT

Shareholders are hereby informed that the result of the poll held on the special resolution (Resolution 6 - renewal of the directors' authority to allot shares for cash) at the annual general meeting of BP Amoco p.l.c. held on 15th April, 1999 is:

For: 4,636,450,341

Against: 68,264,577

The Chairman has declared the resolution carried.

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FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Friday, April 16, 1999. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

	£ Sfr	US \$	DM	¥ 100		£ Sfr	US \$	DM	¥ 100
£ Sfr					£ Sfr				
Algeria	79.90	470.82	504.30	391.73	Chad	1.00	0.015	0.0002	0.0002
Angola	200.48	142.88	152.32	120.82	Chile	1.00	0.0002	0.0002	0.0002
Argentina	100.00	65.00	65.00	51.00	China	1.00	0.15	0.0002	0.0002
Australia	0.67	1.00	1.00	7.46	Colombia	1.00	0.0002	0.0002	0.0002
Austria	13.76	13.76	13.76	13.76	Congo	1.00	0.015	0.0002	0.0002
Bahamas	0.66	1.00	1.00	7.46	Cuba	1.00	0.0002	0.0002	0.0002
Bangladesh	0.007	0.007	0.007	0.007	Czech Rep.	1.00	0.0002	0.0002	0.0002
Barbados	0.66	1.00	1.00	7.46	Denmark	1.00	0.0002	0.0002	0.0002
Belize	0.66	1.00	1.00	7.46	Ecuador	1.00	0.0002	0.0002	0.0002
Bermuda	0.66	1.00	1.00	7.46	El Salvador	1.00	0.0002	0.0002	0.0002
Bhutan	0.008	0.008	0.008	0.008	France	1.00	0.0002	0.0002	0.0002
Bolivia	0.0002	0.0002	0.0002	0.0002	Germany	1.00	0.0002	0.0002	0.0002
Bosnia	0.0002	0.0002	0.0002	0.0002	Ghana	1.00	0.0002	0.0002	0.0002
Brazil	0.25	1.00	1.00	5.00	Hong Kong	1.00	0.0002	0.0002	0.0002
Bulgaria	0.0002	0.0002	0.0002	0.0002	Hungary	1.00	0.0002	0.0002	0.0002
Burkina Faso	1.00	0.015	0.0002	0.0002	India	1.00	0.0002	0.0002	0.0002
Burundi	1.00	0.015	0.0002	0.0002	Indonesia	1.00	0.0002	0.0002	0.0002
Cambodia	0.0002	0.0002	0.0002	0.0002	Israel	1.00	0.0002	0.0002	0.0002
Cameroon	1.00	0.015	0.0002	0.0002	Italy	1.00	0.0002	0.0002	0.0002
Canada	0.67	1.00	1.00	7.46	Japan	1.00	0.0002	0.0002	0.0002
Cape Verde	0.0002	0.0002	0.0002	0.0002	Korea	1.00	0.0002	0.0002	0.0002
Casino	1.00	0.015	0.0002	0.0002	Laos	1.00	0.0002	0.0002	0.0002
Cayman	0.66	1.00	1.00	7.46	Lebanon	1.00	0.0002	0.0002	0.0002
Cenral	1.00	0.015	0.0002	0.0002	Libya	1.00	0.0002	0.0002	0.0002
Chad	1.00	0.015	0.0002	0.0002	Luxembourg	1.00	0.0002	0.0002	0.0002
Chile	1.00	0.0002	0.0002	0.0002	Macao	1.00	0.0002	0.0002	0.0002
China	1.00	0.15	0.0002	0.0002	Malaysia	1.00	0.0002	0.0002	0.0002
Colombia	1.00	0.0002	0.0002	0.0002	Mali	1.00	0.015	0.0002	0.0002
Congo	1.00	0.015	0.0002	0.0002	Malta	1.00	0.0002	0.0002	0.0002
Cuba	1.00	0.0002	0.0002	0.0002	Mexico	1.00	0.0002	0.0002	0.0002
Czech Rep.	1.00	0.0002	0.0002	0.0002	Moldova	1.00	0.0002	0.0002	0.0002
Denmark	1.00	0.0002	0.0002	0.0002	Morocco	1.00	0.0002	0.0002	0.0002
Ecuador	1.00	0.0002	0.0002	0.0002	Mozambique	1.00	0.0002	0.0002	0.0002
El Salvador	1.00	0.0002	0.0002	0.0002	Nicaragua	1.00	0.0002	0.0002	0.0002
France	1.00	0.0002	0.0002	0.0002	Niger	1.00	0.015	0.0002	0.0002
Germany	1.00	0.0002	0.0002	0.0002	Nigeria	1.00	0.0002	0.0002	0.0002
Ghana	1.00	0.0002	0.0002	0.0002	Paraguay	1.00	0.0002	0.0002	0.0002
Hong Kong	1.00	0.0002	0.0002	0.0002	Peru	1.00	0.0002	0.0002	0.0002
Hungary	1.00	0.0002	0.0002	0.0002	Puerto Rico	1.00	0.0002	0.0002	0.0002
India	1.00	0.0002	0.0002	0.0002	Romania	1.00	0.0002	0.0002	0.0002
Indonesia	1.00	0.0002	0.0002	0.0002	Saudi Arabia	1.00	0.0002	0.0002	0.0002
Israel	1.00	0.0002	0.0002	0.0002	Senegal	1.00	0.0002	0.0002	0.0002
Italy	1.00	0.0002	0.0002	0.0002	Sierra Leone	1.00	0.0002	0.0002	0.0002
Japan	1.00	0.0002	0.0002	0.0002	Singapore	1.00	0.0002	0.0002	0.0002
Korea	1.00	0.0002	0.0002	0.0002	Slovakia	1.00	0.0002	0.0002	0.0002
Laos	1.00	0.0002	0.0002	0.0002	Slovenia	1.00	0.0002	0.0002	0.0002
Lebanon	1.00	0.0002	0.0002	0.0002	Spain	1.00	0.0002	0.0002	0.0002
Libya	1.00	0.0002	0.0002	0.0002	Sweden	1.00	0.0002	0.0002	0.0002
Luxembourg	1.00	0.0002	0.0002	0.0002	Switzerland	1.00	0.0002	0.0002	0.0002
Macao	1.00	0.0002	0.0002	0.0002	Taiwan	1.00	0.0002	0.0002	0.0002
Malaysia	1.00	0.0002	0.0002	0.0002	Tanzania	1.00	0.0002	0.0002	0.0002
Mali	1.00	0.015	0.0002	0.0002	Thailand	1.00	0.0002	0.0002	0.0002
Malta	1.00	0.0002	0.0002	0.0002	Togo	1.00	0.0002	0.0002	0.0002
Mexico	1.00	0.0002	0.0002	0.0002	Tonga	1.00	0.0002	0.0002	0.0002
Moldova	1.00	0.0002	0.0002	0.0002	Trinidad	1.00	0.0002	0.0002	0.0002
Morocco	1.00	0.0002	0.0002	0.0002	Tunisia	1.00	0.0002	0.0002	0.0002
Mozambique	1.00	0.0002	0.0002	0.0002	Turkey	1.00	0.0002	0.0002	0.0002
Nicaragua	1.00	0.0002	0.0002	0.0002	Ukraine	1.00	0.0002	0.0002	0.0002
Niger	1.00	0.015	0.0002	0.0002	United Kingdom	1.00	0.0002	0.0002	0.0002
Nigeria	1.00	0.0002	0.0002	0.0002	United States	1.00	0.0002	0.0002	0.0002
Paraguay	1.00	0.0002	0.0002	0.0002	Uruguay	1.00	0.0002	0.0002	0.0002
Peru	1.00	0.0002	0.0002	0.0002	Venezuela	1.00	0.0002	0.0002	0.0002
Puerto Rico	1.00	0.0002	0.0002	0.0002	Yemen	1.00	0.0002	0.0002	0.0002
Romania	1.00	0.0002	0.0002	0.0002	Zambia	1.00	0.0002	0.0002	0.0002
Saudi Arabia	1.00	0.0002	0.0002	0.0002	Zimbabwe	1.00	0.0002	0.0002	0.0002
Senegal	1.00	0.0002	0.0002	0.0002					
Sierra Leone	1.00	0.0002	0.0002	0.0002					
Singapore	1.00	0.0002	0.0002	0.0002					
Slovakia	1.00	0.0002	0.0002	0.0002					
Slovenia	1.00	0.0002	0.0002	0.0002					
Spain	1.00	0.0002	0.0002	0.0002					
Sweden	1.00	0.0002	0.0002	0.0002					
Switzerland	1.00	0.0002	0.0002	0.0002					
Taiwan	1.00	0.0002	0.0002	0.0002					
Tanzania	1.00	0.0002	0.0002	0.0002					
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Ukraine	1.00	0.0002	0.0002	0.0002					
United Kingdom	1.00	0.0002	0.0002	0.0002					
United States	1.00	0.0002	0.0002	0.0002					
Uruguay	1.00	0.0002	0.0002	0.0002					
Venezuela	1.00	0.0002	0.0002	0.0002					
Yemen	1.00	0.0002	0.0002	0.0002					
Zambia	1.00	0.0002	0.0002	0.0002					
Zimbabwe	1.00	0.0002	0.0002	0.0002					

EURO MARKETS

Athens rises to high on investor optimism

War in Kosovo has failed to dent hopes that Greece will qualify for membership of the euro later this year, writes Kerin Hope

FTSE Actuaries Share Indices

European series

Provisional figures for the week ending April 16, 1999

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War in Kosovo has failed to dent hopes that Greece will qualify for membership of the euro later this year, writes Kerin Hope

The war in Kosovo has barely dented the optimism of Greek investors. After volatility at the start of NATO's bombardment of military targets in Yugoslavia, prices on the Athens stock exchange are approaching the highs of early spring.

Bond prices also recovered but quickly recovered. Spreads on Greek 10-year bonds are around 190 basis points above their German equivalents, comfortably below the 200-point level seen as a benchmark for Greece's effort to achieve euro-zone convergence.

Last Thursday the Athens general index closed at 5,287.34, marking a 3 per cent gain on the week, before slipping 1.72 per cent on the week the next day.

For the moment, domestic investors who drive the stock market and international institutions that are the biggest buyers of government bonds seem convinced Greece's bid to qualify this year for euro-membership will not be derailed by the Kosovo crisis.

Belgrade-based companies for projects elsewhere in the region. They hope to participate in rebuilding infrastructure in rebuilding infrastructure in Serbia.

"The index would have gained another 20 per cent if the crisis had been averted. But it's stayed buoyant because of interest from small investors. Newcomers see every dip as a buying opportunity," said Panagiotis Vourloumis, chief executive of Alpha Finance, the investment arm of Alpha Credit Bank, Greece's biggest private bank.

As the NATO bombardment intensifies, the question for investors is whether positive economic developments will continue to outweigh worries about regional risk.

First-quarter economic figures have bolstered confidence, indicating that Greece is in line to achieve this year all the convergence targets for entry to the euro-zone. The growth outlook is strong, with gross domestic product set to rise 3.7 per cent this year. Significantly, the EU has endorsed for the

first time the finance ministry's projections on inflation and the budget deficit.

The budget deficit is set to fall from 2.4 per cent to 1.9 per cent of gross domestic product, well within the 3 per cent of GDP convergence ceiling. A sharp fall in inflation from 3.4 per cent to about 2.6 per cent is expected this month, as the effects of last March's drachma devaluation disappear from the consumer price index.

But reducing inflation to within 1.5 percentage points of the average in the three best performing euro-zone countries is becoming a struggle. The finance ministry is worried over rising oil prices, which could undermine Greece's chances of reaching the target of a 2 per cent annual inflation rate by this year-end.

"Everything is a little worse," said Ilaria Formari, economist at J.P. Morgan in Milan. "But the markets have a pragmatic attitude. We don't see the war risk stopping Greece from reaching its Euro goal."

joined the market in drives this year and are optimistic.

They are investing heavily in construction stocks on expectations of companies winning contracts to upgrade road links with Greece's Balkan neighbours, as part of a Dr9,000bn (£27bn, \$29.7bn) package of EU aid approved at last month's Berlin summit.

Greek contractors have been exploring the Yugoslav market and some have formed joint ventures with

Watson, head of equities research at NBG International in London. "But if the war drags on there'll be a knock-on effect for companies with investments in other parts of the region."

Greek companies are the biggest investors in Albania and Macedonia, and have a sizeable exposure in Bulgaria. The overall investment by Greek companies in the southern Balkans is estimated at about \$1bn.

Small investors have

FTSE EuroStoxx 100

Index

Value

Change

%

Yield

Dividend

Total return

Value

Change

%

Yield

Dividend

Total return

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LONDON SHARE SERVICE

INVESTMENT COMPANIES - Continued

Movie	Price	Wk %	Use	Unusually	paid
Loyal & True Hero	153.3	0.8	2.87	Feb-Apr	
Warrior	72.4	1.1	-	-	
Loveless	72.4	0.7	2.25	Apr-May	
Loveless	111.4	0.4	-	-	
Loveless	127.4	0.4	-	-	
Loveless	127.4	1.9	7.22	May-Nov	
Loveless	127.4	1.5	12.0	Jan-Dec	
Loveless	127.4	0.3	2.2	Feb-Apr	
Loveless	127.4	2.3	3.3	May-Nov	
Loveless	127.4	1.2	1.2	Apr-May	
Loveless	127.4	7.8	7.8	Dec-Apr	
Loveless	127.4	1.6	-	-	
Loveless	127.4	3.2	-	-	
Loveless	127.4	1.4	1.4	May-Sep	
Loveless	127.4	2.0	1.91	Jan	

Marine Corps Seal	51	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	2988	2989	2990	2991	2992	2993	2994	2995	2996	2997	2998	2999	3000
Marine Corps Seal	51	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	231																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																										

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Real Estate Growth	%	1964	-1.9	0.25	Nov	312.2
Maintenance		541	-9	-	-	11.8

STOCK PRICES				
Company	Price	% Chg	Dividend	Yield
Advanced Micro Devices Inc.	97 1/2	-2 1/2	1.40	1.44
Advanced Technology Resources Inc.	94	-1 1/2	0.80	0.85
Agilent Technologies Inc.	140 1/2	1 1/2	0.80	0.57
Alcatel USA Inc.	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (P)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (S)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (L)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (M)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (N)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (O)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (P)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Q)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (R)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (S)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (T)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (U)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (V)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (W)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (X)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Y)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Z)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (A)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (B)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (C)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (D)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (E)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (F)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (G)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (H)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (I)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (J)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (K)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (L)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (M)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (N)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (O)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (P)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Q)	54			

STOCK PRICES				
Company	Price	% Chg	Dividend	Yield
Advanced Micro Devices Inc.	97 1/2	-2 1/2	1.40	1.44
Advanced Technology Resources Inc.	94	-1 1/2	0.80	0.85
Agilent Technologies Inc.	140 1/2	1 1/2	0.80	0.57
Alcatel USA Inc.	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (P)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (S)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (L)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (M)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (N)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (O)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (P)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Q)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (R)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (S)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (T)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (U)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (V)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (W)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (X)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Y)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Z)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (A)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (B)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (C)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (D)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (E)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (F)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (G)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (H)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (I)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (J)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (K)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (L)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (M)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (N)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (O)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (P)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Q)	54			

STOCK PRICES				
Company	Price	% Chg	Dividend	Yield
Advanced Micro Devices Inc.	97 1/2	-2 1/2	1.40	1.44
Advanced Technology Resources Inc.	94	-1 1/2	0.80	0.85
Agilent Technologies Inc.	140 1/2	1 1/2	0.80	0.57
Alcatel USA Inc.	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (P)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (S)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (L)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (M)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (N)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (O)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (P)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Q)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (R)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (S)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (T)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (U)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (V)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (W)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (X)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Y)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Z)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (A)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (B)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (C)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (D)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (E)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (F)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (G)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (H)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (I)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (J)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (K)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (L)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (M)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (N)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (O)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (P)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Q)	54			

STOCK PRICES				
Company	Price	% Chg	Dividend	Yield
Advanced Micro Devices Inc.	97 1/2	-2 1/2	1.40	1.44
Advanced Technology Resources Inc.	94	-1 1/2	0.80	0.85
Agilent Technologies Inc.	140 1/2	1 1/2	0.80	0.57
Alcatel USA Inc.	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (P)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (S)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (L)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (M)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (N)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (O)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (P)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Q)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (R)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (S)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (T)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (U)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (V)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (W)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (X)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Y)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Z)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (A)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (B)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (C)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (D)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (E)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (F)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (G)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (H)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (I)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (J)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (K)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (L)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (M)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (N)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (O)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (P)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Q)	54			

STOCK PRICES				
Company	Price	% Chg	Dividend	Yield
Advanced Micro Devices Inc.	97 1/2	-2 1/2	1.40	1.44
Advanced Technology Resources Inc.	94	-1 1/2	0.80	0.85
Agilent Technologies Inc.	140 1/2	1 1/2	0.80	0.57
Alcatel USA Inc.	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (P)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (S)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (L)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (M)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (N)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (O)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (P)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Q)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (R)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (S)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (T)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (U)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (V)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (W)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (X)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Y)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Z)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (A)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (B)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (C)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (D)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (E)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (F)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (G)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (H)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (I)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (J)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (K)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (L)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (M)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (N)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (O)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (P)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Q)	54			

STOCK PRICES				
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Alcatel USA Inc. (P)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (S)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (L)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (M)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (N)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (O)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (P)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Q)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (R)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (S)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (T)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (U)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (V)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (W)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (X)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Y)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (Z)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (A)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (B)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (C)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (D)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (E)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (F)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (G)	54 1/2	1 1/2	0.12	0.22
Alcatel USA Inc. (H)	54 1/2	1 1/2	0.12	

784 03 - - 383

LISTED BY COMPANIES (SOCIETY) WITH THE ASSOCIATION OF THE LONDON STOCK EXCHANGE AND THE
 ANNUAL REPORT OF APPROVED MANAGEMENT AND IS RECOMMENDED BY THE SOCIETY AND FEATURES AT HOME

HOUSEHOLD GOODS & TEXTILES - Continued[illegible]

Turnkey	24	58	0.9	2.5	6	6.80	2.11
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	Makes	Price range	W% net	Div con.	Mkt constr.	Last year
ARM	2	\$387.2-2.1	-	-	1,386	-
Aerotech	24	225-1.7	-	-	13.4	-
For Announcements see ELECTRONIC & ELECTRICAL EQUIPMENT						
Calsonic	140	1.3	-	-	28.4	-
Grassman (RAM SIG)	216	0.0-0.07	3.3	2.7	27,895	24,242
Phononic	31	825-2.2	2.25	7.5	452.5	1.3

For List Pricing see ELECTRONIC & ELECTRICAL EQUIPMENT

Motorola USG	545.0	-2.3	0.00%	-	20,595	11.3
NEC Y	687.4	-8.2	0.17%	-	18,987	22.3
Network Technology	34	33.3	1.1	0.8	12.2	7.1
Nokia	248.0	-7.3	0.29%	3.0	58,592	12.2
Northern Telecom CS	545.0	-6.4	0.36%	-	28,455	2.9
Palm	4,941.2	-2.2	2.8	3.8	7,948	15.3
Routine	1	-	-	-	2.54	-
Router	491	-6.6	-	-	10.9	-

Tesla	110	20.9	0.1	-	35.5	5.5
Tesla V	424 1/2	-5.0	0.20%	0.2	12.57%	396

INSURANCE

Allstate Ind	---	818	-9.2	017.7c	3.3	12,850	-
Allied Zurich	---	818	-9.2	017.7c	3.3	12,850	-
American Int	---	818	-5.8	022.4c	-	77,207	3.8

Amgen	24	38	-17	9.5	2.0	190.2	2.98
Warrick		14	-3.4	-	-	1.88	-
Am USX		598.1	-7,051.24	-	-	6,859	8.21
Atlantic Underwriting	14	145.7	0.3	8.0	1.2	65.3	4.1
Bankfield & Roe		11.9	-1.3	6.5	1.4	169.6	30.11
Banklock		38.2	6.9	3.5	0	24.8	8.3
COI		1,546.1	-37	35.15	1.7	12,939	8.3

For Charles Taylor see section Specialty & Other Finance					
Chancellor	100	7.45	-	47.8	41

	Volume	High	Low	Open	Close
Cash Insurance	\$ 187.2	1.2	3.5	0	207.5 26.10
Cashier	32	-7.1	-	-	1.94 10.97
Dorm & Gen.	\$ 352.2	-	11.85	2.8	194.1 29.3
Eckstein	\$ 98.2	-5	15.8	2.1	21.3 11.1
Groffman	116	4	3.2	0	683.3 16.11
Georgia Bond Exchange	\$ 376.4	10.1	4.3	5.3	2,345 26.10
Houston Ex.	528.2	-10.2	65.75	5.6	280.0 0

Independent factor	252	-1.9	4.0	71	592.5	21.9
Language / level / threshold	216	3.1	12.8	16	41.8	12.4

du	1771	-25	-	-	1149
Lambert Fenchurch	80	19	4.2	19	722
Leak	144	9.9	7.2	0.7	428.1
Lincoln Jail US\$	259.1	-1700	-	-	5,935
Marshall Island US\$	365.1	-8405	-	-	5,983
McDonald Inter V	363	97	0146	1.1	2,780
Occident	731	-1.3	4.8	-	82.1
Sum	15	-	4.8	3.8	5.7

Premium Trust	137rd	-6	4.45	1.0	27.1	12.4
Royal & Sun Alliance	52nd	-10.1	21.0	1.5	8.283	15.3

Worship	108	12	12	145	110
St Paul Companies US\$	218	-5.9	10.0	-	1.46
Scandia SE	211	11	125%	4.341	26.6
Swedish Underwriting	181	-10.4	8.7	5.836	6.8
Wander	77	-	6.4	291.0	12.10
Wen	91	10.9	2.75	8.88	13.13
				85.8	14.12

INVESTMENT COMPANIES

	Notes	Price	Yield	Duration	Sec	Rating
Approved by the Federal Reserve						
St. Paul	8 1/2	87 1/2	10.7	Jan Jul	4.025	7.13
St. Paul Capital Co.	8 1/2	87 1/2	-3	Mar Jun	100.219	10.1
Alle Distribution	8 1/2	88	3.8	Dec Apr	75.9	22.3
Alle Trust	8 1/2	88	8.8			

Aldi VCT	700	10.4	8.11	Dec	27.4	9.11
Abertan Astor Smt	67	10.4	8.11	Dec	27.4	9.11
Mileage	141	14.0				

Aberdeen Cowiwrite	2	188 1/4	-37	6.47	July 06	13.5
Aberdeen Eng Asia	1	231 1/4	-	-	-	15.3
Aberdeen Eng Econ	1	51	2.5	-	-	9.63
Warrants	1	19	15.4	-	-	25.5
Aberdeen European	2	126 1/2	-	1.8	Jul Feb	197
Warrants	1	33 1/2	-	-	-	1.96
Warrants	1	33 1/2	-	-	-	42.8
Warrants	1	33 1/2	-	-	-	15.3
Warrants	1	33 1/2	-	-	-	2.26

Abandon Laid Amer	93	5.0	-	-	10.51095
Warrants	17	4.6	-	-	9.88

Warranted New Deal	131%	114	1.06	Aug	67.5	6.7
B Warrants	89%	52.6	-	-	1.78	-
B Warrants	24%	147.5	-	-	0.74	-
C Warrants	1%	75.0	-	-	0.05	-
Abandon New Deal	50%	8.6	1.26	Jul	9.30	1.8
Abandon New Deal	150%	-5	15.23	Aug	167.8	19.3
5-yr RPI Debt 2007	6124%	-	-	Mar	22.0	8.8

Aberdeen Stock	2031	2	8.3	7.3	Mar Sep	201.6	25.1
Warrants	1491	3	5.6	-	-	8.07	-

Warren's Scotland	47	1.3	Sep	71.5	3.8
Warrants	14 1/2	-	-	1.94	-
Accum Income Fund	104 1/2	-	-	12.5	-
Advance Div Mkt	57 1/2	4.6	-	78.0	-
Advance UK Trust	107 1/2	0.5	1.25	Dec	55,823.17

هكذا من الاصل

FT MANAGED FUNDS SERVICE

Offshore Funds

FT Offshore Fund Trust Process Ltd 0800 843 0010 and any in a 5 digit code listed below. Calls are charged at 80p per minute at all times. Information is available by subscription only. For more details see the FT Offshore Fund Data at (444 171) 873 4374.

OFFSHORE
AND OVERSEASBERMUDA
(FSA RECOGNISED)

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000001	BM000002	BM000003	BM000004
Adelphi Global Fund	BM000005	BM000006	BM000007	BM000008
Adelphi Japan Fund	BM000009	BM000010	BM000011	BM000012
Adelphi US Fund	BM000013	BM000014	BM000015	BM000016
Adelphi World Fund	BM000017	BM000018	BM000019	BM000020

BERMUDA
(REGULATED)**

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000021	BM000022	BM000023	BM000024
Adelphi Global Fund	BM000025	BM000026	BM000027	BM000028
Adelphi Japan Fund	BM000029	BM000030	BM000031	BM000032
Adelphi US Fund	BM000033	BM000034	BM000035	BM000036
Adelphi World Fund	BM000037	BM000038	BM000039	BM000040

CAYMAN ISLANDS
(REGULATED)**

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000041	BM000042	BM000043	BM000044
Adelphi Global Fund	BM000045	BM000046	BM000047	BM000048
Adelphi Japan Fund	BM000049	BM000050	BM000051	BM000052
Adelphi US Fund	BM000053	BM000054	BM000055	BM000056
Adelphi World Fund	BM000057	BM000058	BM000059	BM000060

GUERNSEY
(FSA RECOGNISED)

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000061	BM000062	BM000063	BM000064
Adelphi Global Fund	BM000065	BM000066	BM000067	BM000068
Adelphi Japan Fund	BM000069	BM000070	BM000071	BM000072
Adelphi US Fund	BM000073	BM000074	BM000075	BM000076
Adelphi World Fund	BM000077	BM000078	BM000079	BM000080

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000081	BM000082	BM000083	BM000084
Adelphi Global Fund	BM000085	BM000086	BM000087	BM000088
Adelphi Japan Fund	BM000089	BM000090	BM000091	BM000092
Adelphi US Fund	BM000093	BM000094	BM000095	BM000096
Adelphi World Fund	BM000097	BM000098	BM000099	BM000100

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000101	BM000102	BM000103	BM000104
Adelphi Global Fund	BM000105	BM000106	BM000107	BM000108
Adelphi Japan Fund	BM000109	BM000110	BM000111	BM000112
Adelphi US Fund	BM000113	BM000114	BM000115	BM000116
Adelphi World Fund	BM000117	BM000118	BM000119	BM000120

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000121	BM000122	BM000123	BM000124
Adelphi Global Fund	BM000125	BM000126	BM000127	BM000128
Adelphi Japan Fund	BM000129	BM000130	BM000131	BM000132
Adelphi US Fund	BM000133	BM000134	BM000135	BM000136
Adelphi World Fund	BM000137	BM000138	BM000139	BM000140

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000141	BM000142	BM000143	BM000144
Adelphi Global Fund	BM000145	BM000146	BM000147	BM000148
Adelphi Japan Fund	BM000149	BM000150	BM000151	BM000152
Adelphi US Fund	BM000153	BM000154	BM000155	BM000156
Adelphi World Fund	BM000157	BM000158	BM000159	BM000160

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000161	BM000162	BM000163	BM000164
Adelphi Global Fund	BM000165	BM000166	BM000167	BM000168
Adelphi Japan Fund	BM000169	BM000170	BM000171	BM000172
Adelphi US Fund	BM000173	BM000174	BM000175	BM000176
Adelphi World Fund	BM000177	BM000178	BM000179	BM000180

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000181	BM000182	BM000183	BM000184
Adelphi Global Fund	BM000185	BM000186	BM000187	BM000188
Adelphi Japan Fund	BM000189	BM000190	BM000191	BM000192
Adelphi US Fund	BM000193	BM000194	BM000195	BM000196
Adelphi World Fund	BM000197	BM000198	BM000199	BM000200

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000201	BM000202	BM000203	BM000204
Adelphi Global Fund	BM000205	BM000206	BM000207	BM000208
Adelphi Japan Fund	BM000209	BM000210	BM000211	BM000212
Adelphi US Fund	BM000213	BM000214	BM000215	BM000216
Adelphi World Fund	BM000217	BM000218	BM000219	BM000220

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000221	BM000222	BM000223	BM000224
Adelphi Global Fund	BM000225	BM000226	BM000227	BM000228
Adelphi Japan Fund	BM000229	BM000230	BM000231	BM000232
Adelphi US Fund	BM000233	BM000234	BM000235	BM000236
Adelphi World Fund	BM000237	BM000238	BM000239	BM000240

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000241	BM000242	BM000243	BM000244
Adelphi Global Fund	BM000245	BM000246	BM000247	BM000248
Adelphi Japan Fund	BM000249	BM000250	BM000251	BM000252
Adelphi US Fund	BM000253	BM000254	BM000255	BM000256
Adelphi World Fund	BM000257	BM000258	BM000259	BM000260

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000261	BM000262	BM000263	BM000264
Adelphi Global Fund	BM000265	BM000266	BM000267	BM000268
Adelphi Japan Fund	BM000269	BM000270	BM000271	BM000272
Adelphi US Fund	BM000273	BM000274	BM000275	BM000276
Adelphi World Fund	BM000277	BM000278	BM000279	BM000280

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000281	BM000282	BM000283	BM000284
Adelphi Global Fund	BM000285	BM000286	BM000287	BM000288
Adelphi Japan Fund	BM000289	BM000290	BM000291	BM000292
Adelphi US Fund	BM000293	BM000294	BM000295	BM000296
Adelphi World Fund	BM000297	BM000298	BM000299	BM000300

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000301	BM000302	BM000303	BM000304
Adelphi Global Fund	BM000305	BM000306	BM000307	BM000308
Adelphi Japan Fund	BM000309	BM000310	BM000311	BM000312
Adelphi US Fund	BM000313	BM000314	BM000315	BM000316
Adelphi World Fund	BM000317	BM000318	BM000319	BM000320

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000321	BM000322	BM000323	BM000324
Adelphi Global Fund	BM000325	BM000326	BM000327	BM000328
Adelphi Japan Fund	BM000329	BM000330	BM000331	BM000332
Adelphi US Fund	BM000333	BM000334	BM000335	BM000336
Adelphi World Fund	BM000337	BM000338	BM000339	BM000340

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000341	BM000342	BM000343	BM000344
Adelphi Global Fund	BM000345	BM000346	BM000347	BM000348
Adelphi Japan Fund	BM000349	BM000350	BM000351	BM000352
Adelphi US Fund	BM000353	BM000354	BM000355	BM000356
Adelphi World Fund	BM000357	BM000358	BM000359	BM000360

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000361	BM000362	BM000363	BM000364
Adelphi Global Fund	BM000365	BM000366	BM000367	BM000368
Adelphi Japan Fund	BM000369	BM000370	BM000371	BM000372
Adelphi US Fund	BM000373	BM000374	BM000375	BM000376
Adelphi World Fund	BM000377	BM000378	BM000379	BM000380

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000381	BM000382	BM000383	BM000384
Adelphi Global Fund	BM000385	BM000386	BM000387	BM000388
Adelphi Japan Fund	BM000389	BM000390	BM000391	BM000392
Adelphi US Fund	BM000393	BM000394	BM000395	BM000396
Adelphi World Fund	BM000397	BM000398	BM000399	BM000400

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000401	BM000402	BM000403	BM000404
Adelphi Global Fund	BM000405	BM000406	BM000407	BM000408
Adelphi Japan Fund	BM000409	BM000410	BM000411	BM000412
Adelphi US Fund	BM000413	BM000414	BM000415	BM000416
Adelphi World Fund	BM000417	BM000418	BM000419	BM000420

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000421	BM000422	BM000423	BM000424
Adelphi Global Fund	BM000425	BM000426	BM000427	BM000428
Adelphi Japan Fund	BM000429	BM000430	BM000431	BM000432
Adelphi US Fund	BM000433	BM000434	BM000435	BM000436
Adelphi World Fund	BM000437	BM000438	BM000439	BM000440

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000441	BM000442	BM000443	BM000444
Adelphi Global Fund	BM000445	BM000446	BM000447	BM000448
Adelphi Japan Fund	BM000449	BM000450	BM000451	BM000452
Adelphi US Fund	BM000453	BM000454	BM000455	BM000456
Adelphi World Fund	BM000457	BM000458	BM000459	BM000460

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000461	BM000462	BM000463	BM000464
Adelphi Global Fund	BM000465	BM000466	BM000467	BM000468
Adelphi Japan Fund	BM000469	BM000470	BM000471	BM000472
Adelphi US Fund	BM000473	BM000474	BM000475	BM000476
Adelphi World Fund	BM000477	BM000478	BM000479	BM000480

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000481	BM000482	BM000483	BM000484
Adelphi Global Fund	BM000485	BM000486	BM000487	BM000488
Adelphi Japan Fund	BM000489	BM000490	BM000491	BM000492
Adelphi US Fund	BM000493	BM000494	BM000495	BM000496
Adelphi World Fund	BM000497	BM000498	BM000499	BM000500

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000501	BM000502	BM000503	BM000504
Adelphi Global Fund	BM000505	BM000506	BM000507	BM000508
Adelphi Japan Fund	BM000509	BM000510	BM000511	BM000512
Adelphi US Fund	BM000513	BM000514	BM000515	BM000516
Adelphi World Fund	BM000517	BM000518	BM000519	BM000520

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000521	BM000522	BM000523	BM000524
Adelphi Global Fund	BM000525	BM000526	BM000527	BM000528
Adelphi Japan Fund	BM000529	BM000530	BM000531	BM000532
Adelphi US Fund	BM000533	BM000534	BM000535	BM000536
Adelphi World Fund	BM000537	BM000538	BM000539	BM000540

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000541	BM000542	BM000543	BM000544
Adelphi Global Fund	BM000545	BM000546	BM000547	BM000548
Adelphi Japan Fund	BM000549	BM000550	BM000551	BM000552
Adelphi US Fund	BM000553	BM000554	BM000555	BM000556
Adelphi World Fund	BM000557	BM000558	BM000559	BM000560

Fund Name	ISIN	ISIN	ISIN	ISIN
Adelphi Europe Fund	BM000561	BM000562	BM000563	BM000564
Adelphi Global Fund	BM000565	BM000566	BM000567	BM000568
Adelphi Japan Fund	BM000569	BM000570	BM000571	BM000572
Adelphi US Fund	BM000573	BM000574	BM000575	BM000576
Adelphi World Fund	BM000577	BM000578	BM000579	BM000580

Adelphi Europe Fund	BM000581	Adelphi Japan Fund	BM000589
Adelphi Global Fund	BM000585	Adelphi US Fund	BM000593
Adelphi Japan Fund	BM000589	Adelphi World Fund	BM000597
Adelphi US Fund	BM000593		
Adelphi World Fund	BM000597		
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Offshore Funds and Insurances

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Offshore Insurances and Other Funds

Offshore Insurances and Other Funds

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41.10	1.57	57.50	1.57	15.0
41.20	1.57	57.50	1.57	15.0
41.30	1.57	57.50	1.57	15.0
41.40	1.57	57.50	1.57	15.0
41.50	1.57	57.50	1.57	15.0
41.60	1.57	57.50	1.57	15.0
41.70	1.57	57.50	1.57	15.0
41.80	1.57	57.50	1.57	15.0
41.90	1.57	57.50	1.57	15.0
42.00	1.57	57.50	1.57	15.0
42.10	1.57	57.50	1.57	15.0
42.20	1.57	57.50	1.57	15.0
42.30	1.57	57.50	1.57	15.0
42.40	1.57	57.50	1.57	15.0
42.50	1.57	57.50	1.57	15.0
42.60	1.57	57.50	1.57	15.0
42.70	1.57	57.50	1.57	15.0
42.80	1.57	57.50	1.57	15.0
42.90	1.57	57.50	1.57	15.0
43.00	1.57	57.50	1.57	15.0
43.10	1.57	57.50	1.57	15.0
43.20	1.57	57.50	1.57	15.0
43.30	1.57	57.50	1.57	15.0
43.40	1.57	57.50	1.57	15.0
43.50	1.57	57.50	1.57	15.0
43.60	1.57	57.50	1.57	15.0
43.70	1.57	57.50	1.57	15.0
43.80	1.57	57.50	1.57	15.0
43.90	1.57	57.50	1.57	15.0
44.00	1.57	57.50	1.57	15.0
44.10	1.57	57.50	1.57	15.0
44.20	1.57	57.50	1.57	15.0
44.30	1.57	57.50	1.57	15.0
44.40	1.57	57.50	1.57	15.0
44.50	1.57	57.50	1.57	15.0
44.60	1.57	57.50	1.57	15.0
44.70	1.57	57.50	1.57	15.0
44.80	1.57	57.50	1.57	15.0
44.90	1.57	57.50	1.57	15.0
45.00	1.57	57.50	1.57	15.0
45.10	1.57	57.50	1.57	15.0
45.20	1.57	57.50	1.57	15.0
45.30	1.57	57.50	1.57	15.0
45.40	1.57	57.50	1.57	15.0
45.50	1.57	57.50	1.57	15.0
45.60	1.57	57.50	1.57	15.0
45.70	1.57	57.50	1.57	15.0
45.80	1.57	57.50	1.57	15.0
45.90	1.57	57.50	1.57	15.0
46.00	1.57	57.50	1.57	15.0
46.10	1.57	57.50	1.57	15.0
46.20	1.57	57.50	1.57	15.0
46.30	1.57	57.50	1.57	15.0
46.40	1.57	57.50	1.57	15.0
46.50	1.57	57.50	1.57	15.0
46.60	1.57	57.50	1.57	15.0
46.70	1.57	57.50	1.57	15.0
46.80	1.57	57.50	1.57	15.0
46.90	1.57	57.50	1.57	15.0
47.00	1.57	57.50	1.57	15.0
47.10	1.57	57.50	1.57	15.0
47.20	1.57	57.50	1.57	15.0
47.30	1.57	57.50	1.57	15.0
47.40	1.57	57.50	1.57	15.0
47.50	1.57	57.50	1.57	15.0
47.60	1.57	57.50	1.57	15.0
47.70	1.57	57.50	1.57	15.0
47.80	1.57	57.50	1.57	15.0
47.90	1.57	57.50	1.57	15.0
48.00	1.57	57.50	1.57	15.0
48.10	1.57	57.50	1.57	15.0
48.20	1.57	57.50	1.57	15.0
48.30	1.57	57.50	1.57	15.0
48.40	1.57	57.50	1.57	15.0
48.50	1.57	57.50	1.57	15.0
48.60	1.57	57.50	1.57	15.0
48.70	1.57	57.50	1.57	15.0
48.80	1.57	57.50	1.57	15.0
48.90	1.57	57.50	1.57	15.0
49.00	1.57	57.50	1.57	15.0
49.10	1.57	57.50	1.57	15.0
49.20	1.57	57.50	1.57	15.0
49.30	1.57	57.50	1.57	15.0
49.40	1.57	57.50	1.57	15.0
49.50	1.57	57.50	1.57	15.0
49.60	1.57	57.50	1.57	15.0
49.70	1.57	57.50	1.57	15.0
49.80	1.57	57.50	1.57	15.0
49.90	1.57	57.50	1.57	15.0
50.00	1.57	57.50	1.57	15.0

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GLOBAL EQUITY MARKETS

US INDICES

Down	Apr 15	Apr 14	Apr 14	1998	1998	Share completed	
Up							
Industrials	10432.85	10482.72	107201.18	10400.80	9120.57	10485.08	
				(1749)		(16450)	
House Bldg	1041.06	1043.00	1043.13	1033.66	102.88	1037.17	
				(134)		(134)	(17)
Transport	3368.70	3453.57	3443.32	3380.20	3362.80	3430.00	
				(184)		(227)	(16450)
Utilities	1581.25	2936.36	281.58	371.81	286.44	330.81	
					(182)	(182)	(16450)
1st Int. Day's gain of 0.002720 from 0.002131 1st Int. Day's loss 0.002010 from 0.002131 (0.0078 38)							
Commodity	1731.07	1732.89	1738.50	1728.84	1212.18	1738.64	
				(124)		(147)	(16450)
Industrials*	1580.07	1586.40	1591.54	1632.81	1461.72	1632.01	
				(124)		(147)	(16450)
Financial	146.00	148.21	147.88	146.88	123.72	147.88	
				(124)		(147)	(16450)
NYSE Comp	624.50	622.88	625.67	622.13	576.85	623.13	
				(124)		(147)	(16450)
Amer. Comp	745.41	731.93	738.12	745.41	683.61	703.67	
				(164)		(147)	(16450)
NASDAQ Comp	2484.04	2517.77	2507.28	2506.32	2298.35	2298.82	
				(124)		(147)	(16450)
Russell 2000	412.58	417.77	417.39	428.13	368.55	404.41	

US DATA

IN MAJESTY ACTIVITY									
Volume (selling)		HYPER			HYPER			HYPER	
Apr 18	Apr 15	Apr 16	Apr 16	Apr 16	Apr 15	Apr 14	Apr 14	Apr 14	Apr 14
HYPER	1,094.5	1,084.8	932.0	Trans Trans	2,626	2,595	2,598		
				HYPER	8,008	1,785	1,242		
Volume	44,682	47,200	40,945	Full	675	172	1,282		
				HYPER	42	14	14		
	1,027.7	1,238.1	1,428.5	New Lane	44	63			
HYPER TRADING ACTIVITY									
					Volume: 1,004,354,000				
IN ACTIVE STOCKS					IN MAJESTY MOVES				
Company	Stock	price	day's	Friday	Company	Stock	price	day's	Friday
	range		change			range		change	
Compaq	14,294.00	23%		Walt ADR	184	+28	+18.7		
Intel	11,778.00	142%	-14	West	181	+16	+18.0		
Novell	10,767.00	20%	-24	Walt	234	+4	+16.7		
Microsoft	8,748.00	77%	+6	East	184	+2	+16.0		
IBM	8,294.00	107%	-16	Stamps	35%	+4	+14.3		
SPARC	8,170.00	80%	-14	Stamps	32%	+9	+10.0		
Sequent	7,712.00	10%	-1	Stamps	35%	+9	+10.0		
Unisys	7,172.00	4%	+2	East ADR	35%	-59	-7.9		
Novell	6,712.00	4%	+2	Stamps	35%	-2	-2.0		
Intel	6,200.00	12%	+1	Unisoft	42	-34	-7.5		

JAPAN

	Apr 10	Apr 14	Apr 14	1999		Since completion	
	High	Low	Low	High	Low	Low	
Mitsui 225	10851.0	10742.0	10704.0	10805.0	13322.74	20615.9	85
NY Stock 10879.05; Nikkei 10744.31							
IN TOKYO TRADING ACTIVITY							
Volume : 776,504,500							
■ ACTIVE STOCKS				■ BIGGEST MOVERS			
History	Stocks traded	Open price	Day's change	History	Day's change	Day's change	
Fujitsu	70,882.00	280	+30	Fujitsu	2680	+330	+17.0
Fujitsu	22,693.00	847	+16	Hitachi	238	+30	+11.0
Hitachi	10,252.00	601	+15	SAMS	705	+45	+8.0
Samsung	10,252.00	601	+15	Sony	775	+70	+8.0
Sony	14,535.00	280	+10	Shimizu	779	+8	+1.0
Shimizu	13,779.00	227	+12	Shimizu	2640	+720	+5.0
Shimizu	12,616.00	258	+17	Shimizu	276	+57	+2.0
Shimizu	9,530.00	170	+8	Shimizu	400	-370	-4.0
Shimizu	9,530.00	307	+13				
Shimizu	8,000.00	314	+5				
Shimizu	7,454.00	118	+8				
GERMANY							
	Apr 10	Apr 14	Apr 14	1999		Since completion	
	High	Low	Low	High	Low	Low	

FRANCE

	Apr 10	Apr 15	Apr 16	1990 High	Low	Stock completion	Low	High
CAC 40	4500.81	4300.64	4349.26	4382.41	3555.72	4268.45	984.44	
100 Paris trading volume: 4208.14; Day's low: 4205.07.								
Volume: 767,508,000 shares								
IN ACTIVE STOCKS								
Priority	Stocks	Close	Day's	1990		Change	Day's	Day's
Price			Change	High	Low		Change	Change
Airbus	2,559,495	80.8	+2.9	Use				
Alcatel	2,238,198	124.8	+7.9	Wend		17.89	+1.39	+4.41
Alstom	1,857,030	14.9	+0.14	Liquid		42.74	+2.74	+8.89
Bois	1,955,438	37.07	+0.07	Alcat		129.8	+7.8	+6.9
BNP	1,917,241	38.9	+2.2	Lyoni		191	+5.5	+5.8
Schind	1,720,129	59.9	+2.7	Edg		57		
SNCF	1,594,227	118.9	+0.9	Pharm		571	-91.5	-8.3
Thalys	1,452,572	128.9	+1.39	Unif		75.5	-7.5	-5.6
Thomson	1,152,572	178.9	+1.39	Sam		165.5	-0.5	-6.0
Teleplus	1,081,652	126	+0.7					
Telecom	955,075	49	+1.7					

RATIOS

	Apr 9	Apr 21	Mar 28	Mar 25
Dow Jones Ind. Div. Yield	1.56	1.81	1.61	1.50
S & P Ind. Div. yield	1.46	1.77	1.61	1.51
S & P Ind. P/E ratio	41.48	41.83	40.38	39.85

	Open	Latent	Change	High
INE S&P 500				
Jun Sep	1332.00	1323.00	-9.00	1336.00
Jul Oct	1345.00	1335.00	-10.00	1348.00
IM Mithcell 225				
Jun Sep	16950.00	16790.00	+160.00	16990.00
Jul Oct	16700.00	16820.00	+120.00	16900.00

Microsoft	21,620,700	88%	-
CellCom	19,222,800	28%	-

[illegible]

THE NASDAQ-AMEX MARKET GROUP

[illegible]

FT GUIDE TO THE WEEK

MONDAY 19

Banana sanctions bite

The World Trade Organisation in Geneva is due to authorise the US to go ahead with nearly \$200m in trade sanctions against the European Union in their dispute over bananas. Products on the US hit list include batteries, lithographs and luxury handbags. The WTO has told the EU to change its banana import regime, which, it says, discriminates unfairly against Latin American bananas and US banana distributors in favour of bananas from African, Caribbean and Pacific countries.

Questions of interest

Wim Duisenberg, chairman of the European Central Bank, gives evidence to the European Parliament's monetary subcommittee at a hearing in Brussels. He is likely to be quizzed on the bank's recent sharp cut in interest rates and the direction of future European monetary policy.

Reichstag returns

The Reichstag, the former German parliament building, reopens in Berlin, when members of the Bundestag sit there for the first time. The sitting will last only one day, and sessions will resume in Bonn. The parliament is not expected to sit in Berlin on a permanent basis before September.

Environmental action

The United Nations Commission on Sustainable Development begins a two-week meeting in New York to discuss international action on the environment. The four main topics under consideration are sustainable tourism; oceans, including overfishing, pollution and destruction of coral reefs; issues facing small island developing states; and sustainable production and consumption patterns. The 53-strong commission is charged with following up the conclusions of the 1992 Earth Summit in Rio de Janeiro.

Unwanted hazards

Government experts meet in Geneva this week to make progress on a new international pact regulating liability and compensation for hazardous waste exports. The draft protocol, due to be



finalised in December, has been demanded by developing countries that lack resources to clean up unwanted hazardous waste dumps or spills. Among the issues to be decided by negotiators are who should bear responsibility for accidents, whether illegal traffic should be covered, and establishment of a multilateral fund to help with clean-ups.



Open house: the restored Reichstag in Berlin holds an inaugural session of Germany's lower house of parliament today. The inscription reads 'To the German people'

Reuters

Romanian strike threat

Four labour confederations in Romania plan to stage a strike in protest at falling living standards. Unions are threatening a general strike on April 26.

Slovakian overture

Hans van den Broek, acting European Union commissioner for relations with eastern European countries, visits Slovakia. The country's new coalition government is more keen to woo the EU than the former administration of prime minister Vladimir Meciar.

Backing for Bangladesh

The World Bank sponsors a meeting in Paris to promote international aid and investment to Bangladesh, still suffering the effects of last year's devastating floods.

Holidays

Sierra Leone, Zimbabwe, Uruguay, Venezuela, Switzerland.

TUESDAY 20

Money matters

The International Monetary Fund and the World Bank hold their spring meeting (to April 28) in Washington. Russian economic ministers hope the IMF will write off much of the \$100bn

debt owed by the old Soviet Union. IMF approval of the plan would allow the Russians to begin debt restructuring talks with the Paris and London Clubs of creditors.

Kohl's freedom medal

Helmut Kohl, the former German chancellor, receives the US presidential medal of freedom from Bill Clinton at the White House. The medal is being presented in honour of Kohl's work towards European integration and furthering bilateral relations.

Diamond dispute

A task force set up by Penuell Maduna, South African minister of minerals and energy, is due to report on a dispute between De Beers, the mining group, and the government over tax assessment of diamond exports. The dispute has held up diamond shipments for several weeks.

Holiday

Israel.

WEDNESDAY 21

Cleaning up airports

Amsterdam's Schiphol airport hosts a three-day conference on how to reconcile airport development with environmental considerations. Titled

Greenport '99, the conference will look at airport planning, transport needs, air pollution, environmental audits and, of course, noise.

FT Survey

Queen's Awards for Industry.

Holidays

Brazil, Israel.

THURSDAY 22

WTO trade report

The Geneva-based World Trade Organisation publishes its assessment of international trade in 1998 and the outlook for 1999. Export growth slowed sharply last year from 1997 as the Asian economic crisis took its toll, and this year is expected to show a similar picture. The US and, to a lesser extent, western Europe boosted imports strongly last year but both are expected to register slower economic growth in 1999. On the other hand, there are signs of a modest recovery in the crisis-hit Asian economies.

The old problem

The sixth conference of European health ministers on ageing in the 21st Century is held in Athens. Discussions are expected to focus on the impact a greying society will have on the region.

Asia Pacific meeting

The United Nations Economic and Social Commission for Asia and the Pacific (Unesap) holds its 55th session in Bangkok (to April 28). Among those expected to attend is Wu Donghe, the Chinese assistant foreign minister.

Nafta gathers

Trade ministers of the North American Free Trade Agreement (US, Canada, Mexico) meet in Toronto for two days of talks.

Holiday

Iceland.

FRIDAY 23

Nato's 50th

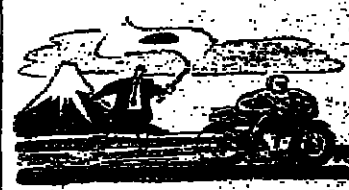
The North Atlantic Treaty Organisation meets in Washington to mark its 50th anniversary and to welcome three new members, Poland, Hungary and the Czech Republic (to April 25).

Last gasp

US cigarette advertising billboards must be removed as a tobacco advertising ban comes into force across the nation. It is part of the \$206bn settlement between tobacco companies and state governments.

Two-wheel grand prix

The second round of the 1999 motorcycle road racing world championship, the three-day Japanese Grand Prix, opens in Motegi, eastern Japan. Some 26 Japanese riders will compete against 60 racers from 14 countries in 500cc, 250cc, and 125cc classes.



Japan. Some 26 Japanese riders will compete against 60 racers from 14 countries in 500cc, 250cc, and 125cc classes.

Holiday

Turkey.

SATURDAY 24

Fiji election

Fiji holds its first general election under a new constitution designed to increase power-sharing between political parties and protect the interests of all communities after a long period of ethnic tension.

FT Surveys

Clocks, Watches and Jewellery; Quarterly Review of Personal Finance (UK editions only).

Holidays

Armenia, Niger.

SUNDAY 25

Venezuelan shake-up

Venezuelans vote in a plebiscite over a constituent assembly that would rewrite the country's constitution by early next year and have unrestricted powers to reform the state. The assembly, made up of 130 popularly elected representatives, is the centrepiece of president Hugo Chavez's radical political reform plan designed to found a new republic. Chavez, who came to power on February 2 following a landslide victory in December, accuses the established political parties that dominate most public offices of corruption and mismanagement of much of the country's oil wealth.

Celebration

Portugal celebrates the 25th anniversary of the 1974 revolution which ended four decades of right-wing dictatorship.

Holidays

Italy, Portugal, Bahrain, Egypt, New Zealand.

Compiled by Roger Beale
Fax 44 171 873 3196

ECONOMIC DIARY

Other economic news

Monday: The US trade deficit is thought to have narrowed slightly in February. Higher oil prices probably pushed UK manufacturers' input costs higher last month. **Tuesday:** Canada is forecast to have recorded another big merchandise trade surplus in February. Germany's Ifo business climate index is expected to rise for the first time in 10 months. Inflation in the UK is thought not to have changed last month. **Wednesday:** The US government's finances should have shown a substantial surplus in March. Inflation in Canada is likely to have moved back up towards the floor of the target range in March. Unemployment in the UK is forecast to have risen for a second month in March. **Thursday:** The European Central Bank is expected to leave euro-zone interest rates at 2.5 per cent. Surveys point to a small rise in French industrial production in February. **Friday:** The introduction of the eco-tax should have pushed German inflation higher this month.

Statistics to be released this week

Day Released	Country	Economic Statistic	Median Forecast	Previous Actual	Day Released	Country	Economic Statistic	Median Forecast	Previous Actual
Mon	UK	Mar producer price index input*	1%	-0.1%	UK	UK	Mar retail sales*	0.2%	-0.3%
Apr 19	UK	Mar PPI input**	-4.1%	-6.3%	UK	UK	Mar retail sales**	1.6%	1.3%
	UK	Mar PPI output*	0.3%	0.2%	UK	UK	Mar provisional M4*	0.6%	0.5%
	UK	Mar PPI output**	0.2%	0.2%	UK	UK	Mar provisional M4**	7.2%	7.4%
	UK	Mar PPI excl. food/drink/tobacco**	-0.4%	-0.5%	UK	UK	Mar M4 lending	£4bn	£3.6bn
Tue	Germany	Mar Ifo W Germ. bus. climate index	90.7	89.3	US	US	Initial claims, April 17	308,000	316,000
Apr 20	Germany	Mar Ifo W Germ. balance format		-15.8	US	US	State benefits, April 10		2,216,000
	UK	Mar retail price index*	0.3%	0.2%	US	US	M1 week ended, April 12	-\$3bn	\$9.3bn
	UK	Mar RPI**	2.1%	2.1%	US	US	M2 week ended, April 12	-\$500m	\$8.1bn
	UK	Mar RPIX**	2.7%	2.4%	US	US	M3 week ended, April 12	\$12bn	-\$6.5bn
	UK	Mar EU harmonised cons. price index		1.5%	Japan	Japan	Feb Bank of Japan corp. serv. price**		-1%
	UK	Mar PSNCR	£6.9bn	£1.5bn	Japan	Japan	Feb Bank of Japan corp. serv. price		0%
	US	Feb trade: goods and services	-\$16.7bn	-\$17bn	Fr	Italy	Mar hourly wages**	1.5%	1.8%
	US	Feb goods and services export	\$77.4bn	\$76.8bn	Apr 23	UK	Q1 prel. gross dom. prod. (Q on Q)	0.1%	0.1%
	US	Feb goods and services import	\$94.2bn	\$93.8bn		UK	Q1 prel. GDP**	0.7%	1.1%
	US	BTM - Schroders, April 17		0.2%	Italy	Italy	Apr 17 cities consumer price index*	0.2%	0.1%
	US	Redbook, April 17		-0.5%	Italy	Italy	Apr 17 cities CPI**	1.3%	1.2%
	Japan	Mar trade balance	¥440bn	¥1,240bn	During the week...				
	Spain	Feb industrial prod. current acct.**	3.6%	4.2%	Japan	Japan	Mar supermarket sales**		-2.9%
Wed	UK	Jan average earnings, 3 months**	4.1%	4.3%	Japan	Japan	Mar department store sales**		-2.6%
Apr 21	UK	Feb unit wages, 3 months**	1.5%	1.6%	Japan	Japan	Apr trade balance (first 10 days)		¥195bn
	UK	Mar unemployment rate	6.00	4.300	Germany	Germany	Mar import prices*	0.5%	0.1%
	US	Mar Treasury budget	-\$19bn	-\$42.8bn	Germany	Germany	Mar import prices**	-4.5%	-5.6%
Thu	France	Feb industrial production*	0.1%	0.6%	Germany	Germany	Mar PPI*	0.2%	-0.1%
Apr 22	France	Feb excl. energy*	0.1%	1.4%	*month on month, **year on year, †seasonally adjusted				
					Statistics courtesy Standard & Poor's M&I				

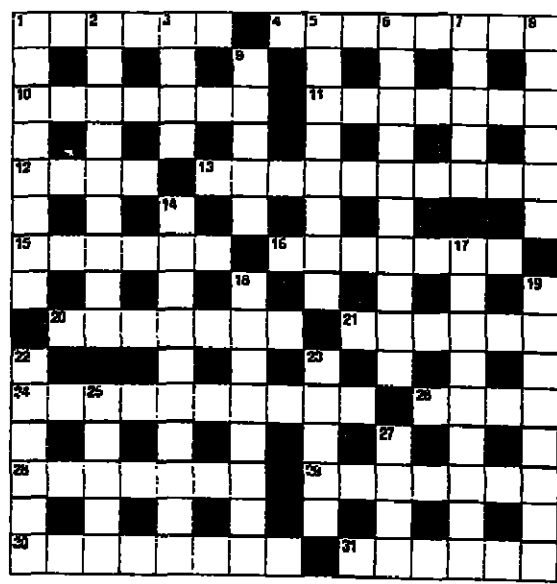
Statistics, courtesy Standard & Poor's MMS

ACROSS

- Contempt when party leader's on platform (6)
- Suffer from stage-fright? (4,4)
- Way a bird gains endurance (7)
- Contracts for polar missiles (7)
- A pain in the stomach eased by treatment (4)
- Flying saucer? (4,6)
- Left in play (6)
- Sort of sight he encountered in the Alps (7)
- Hoped to rise from despair (7)
- A gunsmith will add it to his stock (6)
- The arms of formidable females (6-4)
- American journalist taken advantage of (4)
- This difficult sum recalled Cortez, perhaps (7)
- Sell genuine ones before mid-September (7)
- Large gatherings of luminaries (6)
- Hollow warning to sailors (6)

DOWN

- Spend a long time in sea-journeys (8)
- These lads could be immortal (9)
- Some soldiers can turn up after start of unrest (4)
- Comb manufacturer (5,3)
- Time of occupation (7,3)
- Run away to marry east European on the rebound (5)
- Approaching the age of rebellion? (6)
- See Sheila snail out to see former emperor (5,8)
- Not the impressive result one was led to expect (10)
- Results in one admission after another (9)
- See 9 down
- Leg bound to be broken by heavy stick (8)
- Water dripping from Big Ben (6)
- Transfer between banks (5)
- Sum for a child, a beginner (5)
- Novel pet for Wendy (4)



Winner of Easter Monday Crossword: J. Doe, Bath

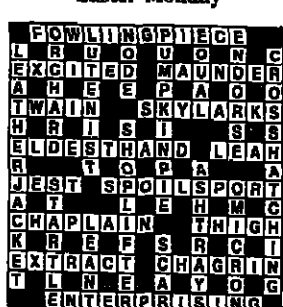
MONDAY PRIZE CROSSWORD

No.9965 Set by DANTE

A prize of a Tombow Lurex fountain pen and rollerball set, worth £125, will be awarded for the first correct solution opened. Solutions by Thursday April 26 marked Monday Crossword 9965 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 9UL. Solve on Monday May 3. Please allow 28 days for delivery of prizes.

Name: _____
Address: _____

Easter Monday



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Financial Times Surveys

FT Guide to Responsible Business Practices Magazine

Thursday June 3

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FINANCIAL TIMES
No FT, no comment.

JOTTER PAD

مكتبة العصر